



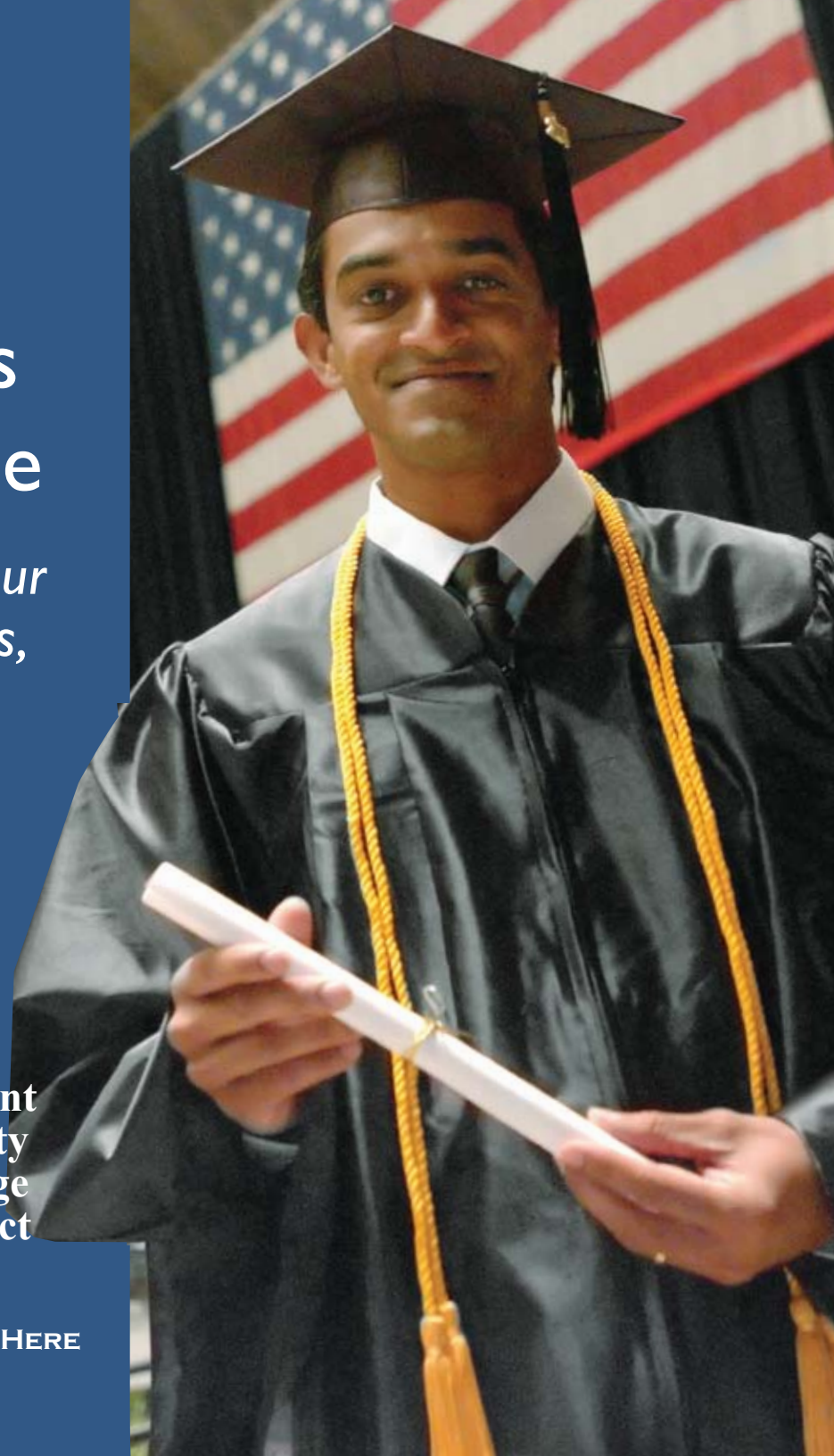
40 years of service

*A report to our
communities,
2007*



**Tarrant
County
College
District**

TOMORROW STARTS HERE



Chancellor's Introduction



The mission of the Tarrant County College District, as with all community colleges, is multifaceted. Indeed, we are sometimes accused of trying to be all things to all people. But, while many types of students come to us seeking a wide variety of outcomes, our mission can be summed up in a single word – service.

Service – to our students and our community – has been a byword at TCC ever since its founding 40 years ago. It is reflected in who we are, what we do, and even in what we are called. Perhaps the administrative reorganization I've recently implemented best offers an example of the importance we attach to how we present ourselves and our roles of servant leaders to the public and our students. Look through the listing of the Chancellor's Executive Leadership Team members elsewhere in this booklet and you will see "service" prominent among their new titles.

The emphasis on service is no accident. It was present from the very beginning, when a handful of public-minded citizens saw the need for a community college in Tarrant County and spearheaded the drive to make it a reality. And that spirit of service, so prevalent among the College District's founders, has continued and even been enhanced by their successors – the members of our Board of Trustees. These seven women and men give willingly of their time, expertise, and wisdom with no thoughts of personal gain or glory. Their only reward is the knowledge of service rendered and a job well done.

But, it is one thing to talk about service and something else to provide it. So, exactly what are we talking about? In my opinion, service at TCC means shaping educational programs to fit our students' goals and providing a strong teaching and support system to help ensure those goals are met. The use of metaphor may help bring home the point: Instead of making round holes and waiting for the round pegs to appear, TCC takes the pegs as they come and cuts the holes to fit.

Providing such a wide variety of services – academic and technical programs, workforce education for business and industry, continuing education courses for all ages, support functions such as counseling,

learning resources, and financial aid – is a challenge. And that challenge is made all the greater by a decrease in the level of state appropriations. Our local taxpayers, recognizing the value they receive, have stepped into the breach. Likewise, our students have paid more, even though tuition increases have been kept as modest as possible. The key to our ability to maintain and increase our level of services, however, is for our state leaders to realize that higher education is the very best investment they can make in Texas' future.

Throughout these pages you will find examples of the outstanding services provided by the faculty and staff at TCC. These men and women continue the tradition that was begun when what was then Tarrant County Junior College first opened its doors in 1967. Through those doors have passed hundreds of thousands of students – young and older, confident and fearful – but all looking to us to make their lives more enriched. I trust that we served them well, and I pledge that we will do so for those yet to come.

¡Gracias!

Leonardo de la Garza, Chancellor

A handwritten signature in black ink that reads "Leonardo de la Garza". The signature is fluid and cursive, with the first name being the most prominent.

Faculty

A steady diet of success



Samantha Powell

Knowing what people should be eating is one thing. Getting them to eat it can be quite another.

That's why Samantha "Sam" Powell calls dietetics a "people profession."

"You've got to be good with people to work in this field," she said. "You can have good computer skills and other skills, but you're going to be working one-on-one and you have to be really good to get people to change their behaviors."

To that end, Powell gets her Southeast Campus Dietetics Technology students out of the classroom and into places where people – and their food – are. They gain practical experience in hospitals, nursing homes, schools, Meals on Wheels, food banks, health clubs, and even – as part of a fund-raising endeavor – a concession stand at Dallas Cowboys games.

It was the fund-raising that indirectly led to one of the program's greatest honors. The students raise money so that they can attend the annual conference of the Texas Dietetic Association. At the 2003 conference, the TCC students' volunteer efforts drew the

attention of the state association president, who was so impressed that he nominated Powell for the TDA's Outstanding Educator Award. Powell won the state award in 2005 and subsequently was named the outstanding educator for a seven-state region of the American Dietetic Association.

Powell isn't the program's only award winner. TCC's Vicki Catlin was named the state's outstanding student in 2005, and Jamie Piel captured the honor last year.

"It's just that I want our students to have the best," Powell said. "I want to provide them that experience, to open their eyes to everything that's out there so that they can decide what they like and what they don't like."

Wherever the students go – into the workplace or on to a university (her graduates have a 100 percent acceptance rate) – they will carry with them Powell's emphasis on working with people. "No matter what we put in your head," she said, "if you can't get it out at a reasonable level for the general public, then you haven't helped anyone."

Elsewhere

- Jane Harper, dean of Northeast Campus' Humanities Division, was named Texas Foreign Language Association Administrator of the Year. Harper has co-authored several books and published more than 50 articles in professional journals.
- Peter Feresten, associate professor of photography, was named a Distinguished Texas Artist by the Artist Exhibition Advisory Panel of the Fort Worth Community Arts Center and the Arts Council of Fort Worth and Tarrant County. Feresten is best known for his documentation of life in Fort Worth's African-American community.
- Two TCC faculty members, Professor of Government and History Laura Wood and Psychology Instructor Staussa Ervin, were invited to participate as fellows in the Freeman Foundation Symposium conducted by the Salzburg Seminar in Salzburg, Austria. The topic was "East Asia – The United States: A Search for Common Values."

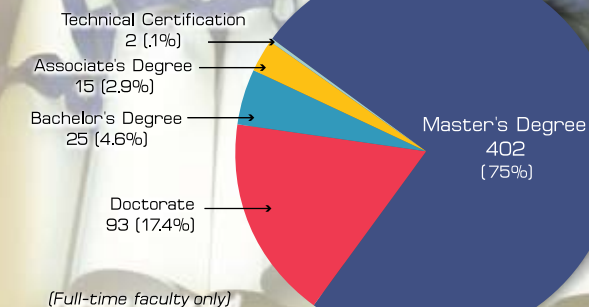
What they say ...

"I've always had a weight problem, and it's something that I see in a lot of people, especially in little kids. I would love to work with kids because that's where the problem starts, and if you can get them as young kids, then you can change their whole lives."



– Mariela Moreno,
Dietetic Technology Student

Educational Attainment of Faculty



Innovation

Getting a sure start



Professor Hector Menchaca, Vanessa Pacheco, Sven Nickerson

Veteran Southeast Campus Counselor Penny Matthes was well aware that many new-to-college students need help – particularly if they’re the first from their families to go beyond high school and are academically at-risk. She also knew that TCC has many services to help such students.

The challenge? How to forge a stronger link between help needed and help available. She got the go-ahead to design a special program, one that, in her words, “gave beginning students a boost, a lift, some help – a sure start.”

Thus was born SureStart, a program of such elegant simplicity and proven effectiveness that it was honored with a 2006 Star Award for innovation by the Texas Higher Education Coordinating Board, one of only eight given statewide. The program has also won an innovation award from the National Council of Instructional Administrators.

Students recruited into the program must be new to college and have failed at least two of the three-part (reading, writing, math)

portions of assessment tests. They take at least three carefully selected courses together as a group. “The idea is that they form a learning community,” said Matthes. “And they really do bond – supporting one another as well as receiving support from faculty and staff.”

And there’s more support. SureStart faculty members are carefully chosen. Resources such as the library, counseling, writing and math labs – available to all students – receive special emphasis, with staff members making presentations in SureStart classes.

The best thing about SureStart is that it works. Over the first three years of the program, SureStart students had significantly higher grade point averages, course completion rates, and re-enrollment rates than students with similar backgrounds.

And there’s another big plus, Matthes said. “It doesn’t cost the state, the taxpayers, or the District a single additional penny.”

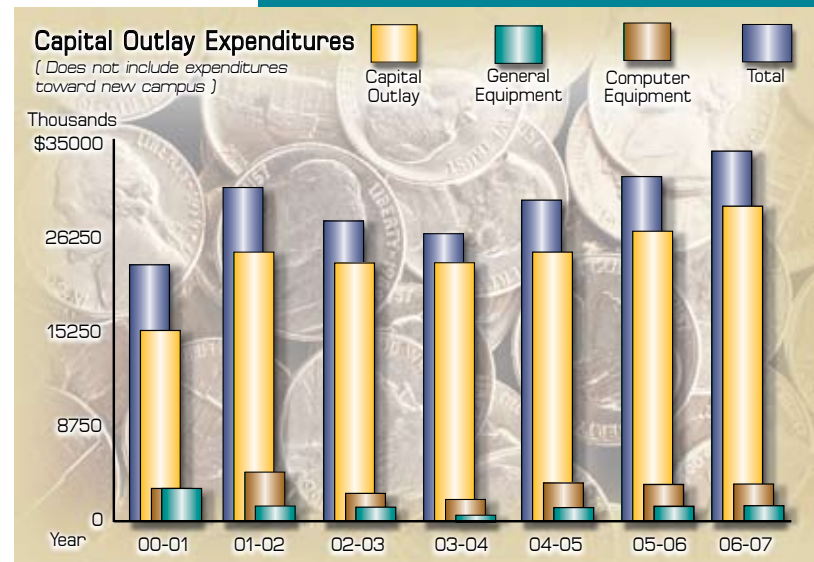
Elsewhere

- Peter Hacker, associate professor of history, was presented an Innovative Teaching Award by the Amon Carter Museum of Fort Worth. Hacker had designed a class assignment centered on the museum’s collection of works showing early Texas history.
- TCC Northeast Campus students won gold, silver, and bronze medals at the 2006 national competition of Phi Rho Pi, the honor society for community college speech competitions.
- TCC’s student newspaper, *The Collegian*, captured four individual first-place awards and second places in both the General Excellence and Sweepstakes categories in the fall 2006 Texas Community College Journalism Association Contest.

What they say ...

“I was scared. It had been 20 years since I graduated from high school. SureStart helped me know how to come to college, what to expect, how to participate. It helped us as a group to work together, giving one another that power to keep going on.”

– Shirley Emissah,
SureStart Graduate



First Responders

Your life in their hands



If you're unfortunate enough to become an accident victim, the chances are excellent that many of the people who'll come to your aid – firefighters, police officers, emergency room technicians, nurses – will be Tarrant County College graduates. TCC has long been the county's prime source for public safety and health occupations professionals.

If the injury is life-threatening, however, the person you'd most want to appear is a TCC-trained paramedic. "In the first five minutes of an emergency, paramedics can do pretty much anything a physician can do," said Emergency Medical Technology Program Coordinator Jeff McDonald. "They're capable of pushing a wide variety of drugs, capable of doing cardiac care and doing a couple of small emergency surgical procedures."

The training is rigorous – a five-semester, 16-month program on top of EMT school. "It's pretty intense," McDonald said, "a lot of time spent in the hospitals and the other clinical sites." Graduates are eligible

to take the national registry examination for paramedics, and TCC has one of the highest pass rates in the nation.

The program graduates about 130 EMTs and 50 paramedics each year, and jobs are plentiful, especially for the paramedics. “Most of our paramedic students, if they try even a little bit, will have jobs waiting for them,” McDonald said.

Little wonder, then, that the program is popular – as many as five paramedic class sequences, three EMT sequences, and continuing education for more than 20 fire departments all occurring simultaneously. It long ago outgrew its Northeast Campus quarters and is being taught throughout the county by four full-time faculty, 45 adjunct faculty, and about 200 preceptors – professionals who monitor students’ clinical work.

Those students – an increasing number of whom are women – vary from the 18-year-old “who always wanted to be a fireman and who doesn’t have a clue” to the 40-year-old “who pretty much knows what he wants to do with his life.”

Those who are drawn to the profession by the glitz and glamour of television rescue shows soon get a reality check, said McDonald. “They come to realize that a lot of the time sick people can be boring. Also, you can’t smell something or someone on TV.”

Elsewhere

- John Hiser, associate professor of health sciences, served as president of the American Association for Respiratory Care.
- Jeniesa Johnson, associate professor of radiologic technology, served as chair of the Texas Society of Radiologic Technologists Board of Directors.
- Bryan Stewart, dean of the TCC Southeast Campus Mathematics and Science Division, is serving as a member of the State Board of Education’s review panel for high school math and calculus textbooks.

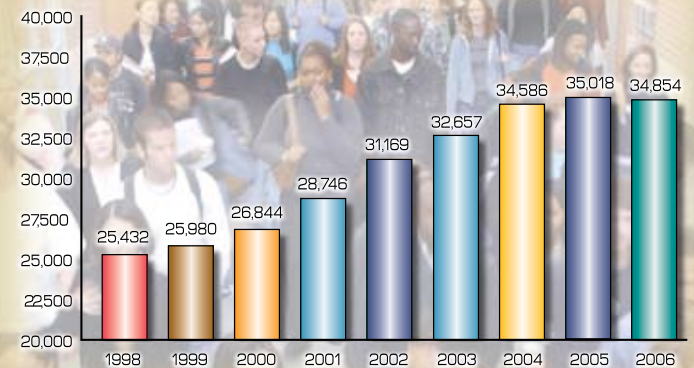
What they say ...

“I just found out that I passed my final exam and my clinical skills, so I’m now eligible to test for national registry certification. I’ve been working toward this for the last 16 months. I’m thrilled, and I think my wife is even more excited than I am.”



– Jason Quick,
Paramedic Graduate

Tarrant County College District Enrollment



Fall semester credit students

Continuing Education

Special needs, special students



Instructor Rex Allen (left), Scott Patrick

When Vice President for Continuing Education Services Carrie Tunson, answering the challenge of a parents' group, proposed to start a non-credit program on Southeast Campus for special-needs students, some TCC administrators asked her why. Her response: Why not? "We have College for Kids, we have Senior Ed, we have English as a Second Language," she said. "Why shouldn't these students be here? We're serving a need. We're a community college, and they're part of our community."

Ten years later, any resistance to the program – first called Transitions and later renamed First Choice – has long since melted, thawed by the warmth of the students themselves. "Members of the faculty and staff come in to speak to our young people," Tunson said. "Many regular TCC students volunteer to help. It's amazing how they've touched everyone."

First Choice, the tuition for which is paid either by families or through social service agencies, enrolls mentally challenged stu-

dents who are beyond public school age. They range in age from 18 to 45 and must be able to care for themselves or be accompanied by a caregiver. Their parents' hopes are modest, said Tunson. "They know their children will outlive them and they want to make them as independent as possible so that they can live in a group home setting and maybe have a part-time job."

To that end, the First Choice students are taught not only socialization skills, but also job skills, arithmetic, basic computer use, cooking, reading, and Spanish. A class on pet care is being planned.

But, even as these special TCC students learn, they teach others. "They have taught me to enjoy every day as if it were going to be my last," Tunson said. "I've learned so much from them."

Elsewhere

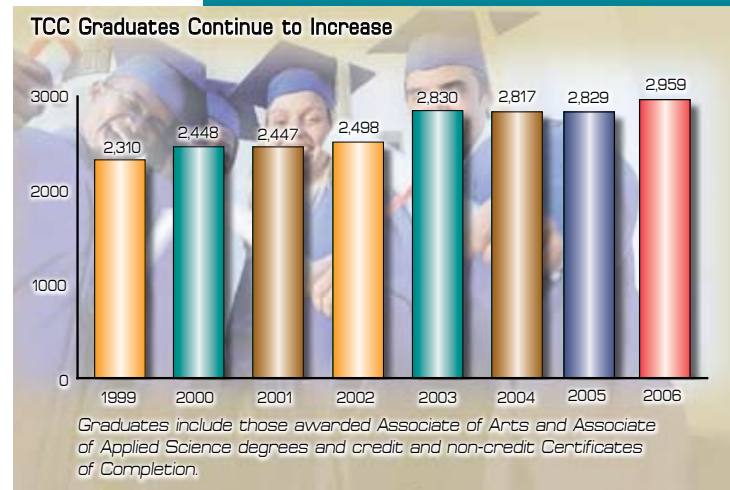
- All four TCC campuses and the May Owen District Center were honored with Top Contributor Awards in 2005-06 from the State Employee Charitable Campaign. The District-wide goal for employee giving was \$102,769, and the amount actually raised was \$179,007.
- College for Kids, TCC's highly popular summer program for children and youths, celebrated its 25th anniversary in 2006. An estimated 45,850 youngsters have taken classes in everything from hip hop to the stock market.
- The Country Strings, a musical group made up of students and members of the faculty and staff at Northeast Campus, made and sold copies of a CD in 2006 with all proceeds going to benefit a New Orleans nursing home damaged by Hurricane Katrina.

What they say ...



"I enjoy every class ~ like cooking, computers, sign language, Spanish. It's fun. I also like to help my mom. She's a teacher in first grade, and I help her with the kids in her class.

– Allison Brooks,
First Choice Student



Technology

So far, and yet so near



Instructor Kathy Sellman

As a TCC administrator, Erma Johnson Hadley knew that the College's nursing program wanted to grow. As chair of the Tarrant County Hospital District's Board of Managers, she knew that John Peter Smith Hospital needed nurses. "So I thought, 'Surely there's something we can do with the two of us working in partnership,'" she said.

"Something" turned out to be a plan whereby JPS employees are recruited into the nursing program and attend classes via an audiovisual linkup with South Campus while doing the clinical part of their studies at the hospital. "It's a great solution all around," said Johnson Hadley. "We have a whole hospital here, so we didn't have to build any additional campus facilities."

The JPS program is only one example of how TCC is increasingly employing technology as a means to expand its services. Interactive audiovisual classes, televised classes, and computer-delivered instruction make it possible to have increased enrollment without bricks-and-mortar expenses.

In 2005-06 there were 23,815 enrollments in distance learning courses.

The students at JPS come from throughout the hospital – nurse aides, secretaries, technicians, housekeeping staff. They attend class in a facility specially equipped with video capability and laptop computers. The program will graduate its first four students in May 2007. Nine more are enrolled, with another 10 due to start in the fall. All have signed agreements whereby they will work for JPS for at least two years after graduating.

The program is certainly a winner as far as JPS is concerned. “I’m especially excited that these nurses, having trained at JPS, will be very comfortable in their work environment from the outset,” said Adonna Lowe, JPS vice president and chief nursing officer. “I’ll have 23 nurses I otherwise would not have had.”

Johnson Hadley added, “The program works all around. It gives Tarrant County College new students, it gives JPS new nurses, and it gives other people new lives.”

Elsewhere

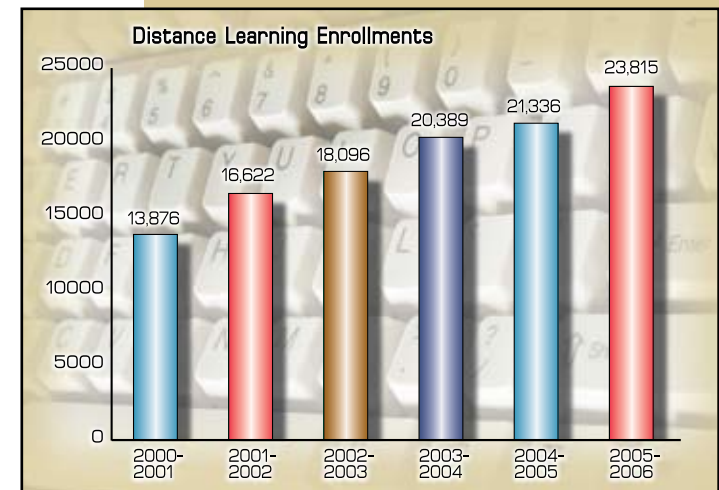
- Kevin Eason served as a vice president of the United States Distance Learning Association. He is a past president of the Texas Distance Learning Association.
- Employees at Harris Methodist Fort Worth Hospital are earning their General Educational Development (GED) diplomas and completing English as a Second Language courses at a skills center established at the hospital by TCC’s Corporate Services Division. The first students graduated in April 2005.
- For the fourth time in five years, TCC received the Texas Distance Learning Association’s Outstanding Institutional Commitment to Service Award. TCC is the only college or university to win the award more than once.

What they say ...

“The distance learning program is a great way to go to RN school and be able to work as well. Another advantage is that the classes are smaller, which allows for more group discussions and personal attention.”



– Melissa Flick,
JPS Nursing Student



Corporate Services

Calling for assistance



Richard Hoe, Bimal Shretha

When LG Electronics was preparing to open its state-of-the-art cellular telephone repair center near Fort Worth Alliance Airport, it needed not only trained employees, but also a place to train them. TCC's Corporate Services Division provided both.

Aided by a \$300,000 grant from the Texas Workforce Commission, LG arranged a short-term lease for space in TCC's Fort Worth Opportunity Center. There, they set up space to interview prospective employees, facilities to train them, and even a production line so that work could begin before the permanent facility was open.

"It was a miracle," said Dan Kilgore, LG's human resources manager. "We finalized our space needs with (TCC account manager) Kay Lee on a Thursday afternoon, and on the following Monday morning we were operational and ready to go."

The arrangement was only a part of the services provided to LG by TCC. In addition to such courses as Management Es-

amentals, Forklift Safety, Microsoft Excel, and OSHA Regulations, there was an urgent need for language skills. Many of the Korean-based firm's managerial employees spoke little or no English and thus enrolled in English as a Second Language classes. Just as important for communications, classes were taught in Korean language and culture for local employees.

The LG-TCC partnership thus has been beneficial to both new and existing Tarrant County residents. Korean Ben Choi used the management training to win a promotion. Bimal Shretha, who had been working at a local gas station, took advantage of the training to gain a job as a skilled production worker.

"I believe that the TCC classes have benefited our company, especially in cases such as Ben Choi, who is responsible for incoming shipments and inspections," said Min Gyo (Richard) Hoe, head of LG's Fort Worth operation. "Our technical and soldering skills have been developed and we recently started Korean culture and Korean language classes. We took Excel development classes. All the TCC classes have helped our company."

Elsewhere

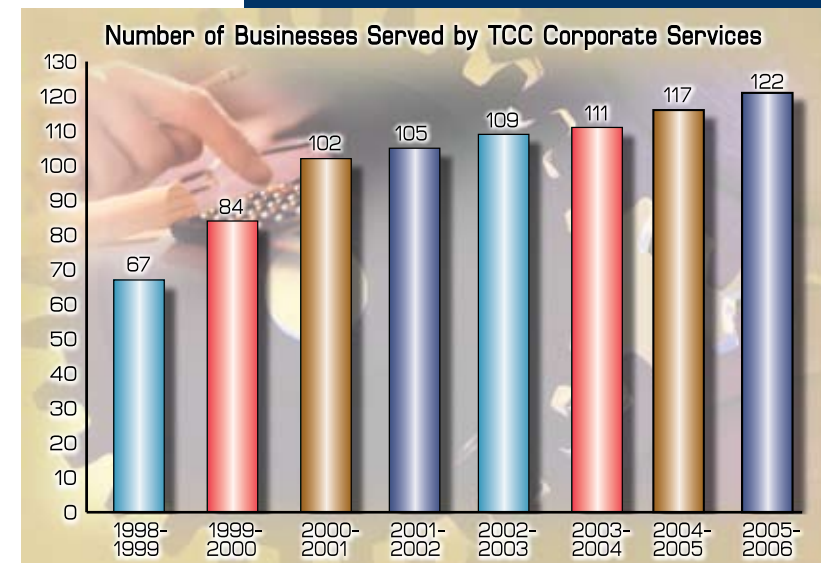
- TCC and four partner institutions received a \$499,950 grant to establish a National Center for Aircraft Technician Training. The project, headquartered at Northwest Campus and under the direction of Dean Floyd Curtis, will establish and monitor the first industrywide training standards for aircraft electronics technicians.
- Responding to increased demand for skilled employees, TCC has established an Associate of Applied Science Degree in Convergence Technology – the melding of voice, video, and data into a single flexible network using current and emerging technologies.
- TCC's Division of Workforce Services received a \$300,000 grant award from Workforce Solutions, Tarrant County's local workforce board, to provide education and training services through the new Basic Education and Skills Training (BEST) Program.

What they say ...

"We can help companies retain and improve their current workforce by giving them the new skills they need in the ever-changing workplace. We can meet the needs of the hourly employee or the corporate executive."



– Kay Lee,
TCC Coordinator of
Workforce Training



Outreach

Please do go past “Go”



Fidel Castillo (standing), Edwin Oghakpor, Helen Goodvin

When pressed to describe TCC’s Mobile Go Center, Fidel Castillo is quick to conjure up a mental image. “Remember bookmobiles?” he said. “If you’re old enough to remember a bookmobile, you’ll get the idea. This is basically a very high-tech bookmobile.”

Instead of books, however, the Mobile Go Center is equipped with 10 laptop computers and a satellite system that enables users to download information on colleges and universities, do personal self-assessments, explore career options, apply for financial aid, apply for admission, and perform a host of other functions. The trailers are made possible by donations from several Texas foundations and corporations, and the tech-



nology is funded by an \$800,000 grant from the AT&T Foundation.

The 34-foot trailer operated by Castillo and his TCC Enrollment Services staff is one of the first four launched through College for Texans Campaign, itself an outgrowth of the Texas Higher Education Coordinating Board's "Closing the Gaps" plan. Part of the plan is the establishment of Go Centers, now operating in about 90 percent of Texas high schools.

"The Mobile Go Centers are for that other 10 percent," Castillo said. "We go to high schools, but we'll also go into the community – Wal-Mart parking lots, Mayfest, Wild Wild West Days – anywhere there's a lot of people."

Young people aren't the only targets. "We also get the parents involved," Castillo said. "That's my focus. Once the parents are on board, they'll have good questions to ask the counselors at their local schools. The Mobile Go Center helps them understand what it takes to get their children involved in post-secondary education and, more important, that it's affordable."

Elsewhere

- Tarrant County College is one of only two community colleges in the nation selected to be an expert consultant to the Educational Testing Services' ICT (Information and Communication Technology) Literacy Assessment National Advisory Committee. The ICT Literacy Assessment is used voluntarily by colleges and universities to assess student skills.
- TCC student Esmeralda Duran was one of only 38 community college students nationwide to receive a Jack Kent Cooke Undergraduate Transfer Scholarship. She will use the scholarship, \$30,000 per year for two years, to major in English at Southern Methodist University.

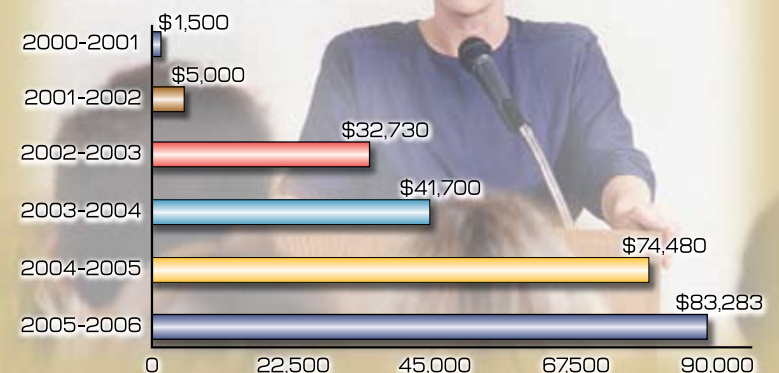
What they say ...

"TCC's new Mobile Go Center is a powerful tool in the campaign to close gaps in educational participation and success in North Texas and the entire state."



– **Don Brown,**
*Executive Director of the
College For All Texans Foundation*

Scholarship funds awarded to students by TCC Foundation



Facilities

Building and Planning



Plant Superintendent Danny Voss

Success stories abound at Tarrant County College. There's one for every student crossing the stage at Commencement, carrying what they've learned into the workplace or transferring to a university. One for every company whose operation is enhanced by custom training programs. And one for every student in College for Kids or Senior Ed.

One of the greatest success stories, however, has gone on behind the scenes. It's the story of how the TCCD Board of Trustees looked far into the future, saw a need to provide for construction and upkeep of facilities, and took a bold and innovative step to ensure that the need would be met.

In 1998, two of TCC's four campuses – South and Northeast – were in their third decade and had begun to show their age. At the same time, enrollment was starting on an upward curve that would see 8,000 additional students over the next five years. A reliable, ongoing source of funding was needed, one that did not add to the College District's already large bonded indebtedness.

The answer – proposed by Chancellor Leonardo de la Garza and embraced by the Board of Trustees – was “pay-as-you-go.” The plan was simple in concept, yet so out of the ordinary that TCCD remains the only community college in Texas – and one of a tiny number nationwide – to adopt it. It consisted of increasing the Maintenance and Operations tax rate and earmarking the income from most of the increase to major capital outlay – including construction and renovation.

Initially, the tax rate was increased from 5.3 cents per \$100 valuation to 10.6 cents. Later, in 2002, another 3-cent increase was enacted specifically to fund construction of a new campus in downtown Fort Worth. By electing to fund construction out of M&O revenue, the board provided a means of paying cash instead of piling up decades of debt in the form of bond interest paid.

The total amount to be expended over the next five years is about \$460 million, about half for the downtown campus. Scheduled to open during 2008-09, the new

campus will be a centerpiece of the Trinity River Vision, spanning the river to link the bustling central business district with the historically underserved North Side.

The existing TCC campuses will reap the benefits of “pay-as-you-go,” as well. In 2004 the Board of Trustees approved a 20-year Facilities Master Plan that will address present and future needs. One of the first projects will be a new academic wing for Southeast Campus. Others will follow as the College makes sure that our physical facilities match the quality of our services.



The challenge ...

But, while “pay-as-you-go” ensures a reliable funding stream for physical growth, the outlook for support in other areas is not as reassuring. As do all Texas community colleges, TCC depends heavily on state appropriations, but that level of support has declined recently, falling over 20 years from about 70 to 19 percent of the total budget.

Other sources of revenue – local taxes and student tuition – have had to pick up the slack and have done so. Both our tax rate and tuition, however, are below the state average for community colleges.

The challenge for TCC and other community colleges is, with the help of those in the communities they serve, to convince decision makers at every level that a greater investment on the state’s part is a sound investment in the future of Texas and Texans. We hope that a new approach – the Community College Compact with Texas – will be enacted so as to provide a source of funding as reliable as TCC’s “pay-as-you-go.”

The services we provide mean so much to so many. Tarrant County College’s motto is “Tomorrow Starts Here,” but without the support necessary to ensure that our level of service continues to increase with enrollment, some tomorrows might never come.

Board of Trustees



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Randall Canedy



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Ph.D.*



Kristin Vandergriff

Leonardo de la Garza, Ph.D., Chancellor



*Leonardo de la Garza, Ph.D.
Chancellor*

Chancellor's Executive Leadership Team

Robert Aguero, Ph.D.	Vice Chancellor for Learning Support Services
Judith J. Carrier, Ed.D.	President, Southeast Campus
Larry Darlage, Ph.D.	President, Northeast Campus
Tahita Fulkerson, Ph.D.	Associate Vice Chancellor for Teaching and Learning Services
Rudy V. Gonzales, M.B.A.	Vice Chancellor for Financial Services
Erma C. Johnson Hadley, M.Ed.	Vice Chancellor for Administrative and Community Services
William W. Lace, Ed.D.	Executive Assistant to the Chancellor
Elva C. LeBlanc, Ph.D.	President, Northwest Campus
Maria Shelton, M.B.A.	Vice Chancellor for Information and Technical Services
Lily F. Tercero, Ph.D.	Associate Vice Chancellor for Planning and Budgeting
Ernest L. Thomas, Ph.D.	President, South Campus
David A. Wells, Ph.D.	Vice Chancellor for Operations and Planning Services

Campuses



Northeast Campus
828 Harwood Road
Hurst, Texas 76054-3299



Northwest Campus
4801 Marine Creek Parkway
Fort Worth, Texas 76179-3599



South Campus
5301 Campus Drive
Fort Worth, Texas 76119-5926



Southeast Campus
2100 Southeast Parkway
Arlington, Texas 76018-3144

Administrative Offices

May Owen Center
1500 Houston Street
Fort Worth, Texas 76102-6524
(817) 515-TCCD (8223)

Continuing Education, Corporate and Workforce Services

1500 Houston Street
Fort Worth, Texas 76102-6524

Tarrant County College at a Glance

TCC is the eighth largest college or university in Texas.

Full-Year Enrollment • 9/1/2005-8/31/2006

Credit students	54,348
Noncredit Continuing Education students	28,490
Total	82,838

Approximately one in every 19 Tarrant County residents takes a class at TCC each year.

Credit Students	Fall 2006	34,854
Northeast Campus		13,157 (32.1%)
Northwest Campus		8,091 (19.7%)
South Campus		9,826 (23.9%)
Southeast Campus		9,971 (24.3%)

(Campus totals added together equal more than the District figure due to duplicate enrollments.)

Credit Student Characteristics

Men	14,325	(41.1%)
Women	20,529	(58.9%)
African-American	5,100	(14.6%)
American Indian	177	(.5%)
Anglo	21,055	(60.4%)
Asian	2,026	(5.8%)
Hispanic	6,081	(17.4%)
Other Ethnic	415	(1.2%)
Under 21	13,968	(40.1%)
21-25	9,535	(27.4%)
26-30	3,925	(11.3%)
31-35	2,414	(6.9%)
36-40	1,822	(5.2%)
Over 40	3,190	(9.2%)
Average age	26.0	

Faculty Characteristics • Full-time

Educational Attainment		
Doctorate	93	(17.4%)
Master's Degree	402	(75.0%)
Bachelor's Degree	25	(4.6%)
Associate's Degree	15	(2.9%)
Technical Certification	2	(.1%)

Tuition (2006-07)

\$50 per semester hour, including all mandatory fees



Financial Information

2006-2007 Operating Budget

Income		
Source	Amount	Percent
State Aid	\$ 43,372,000	18
Local Maintenance and Operation Taxes		
Operation	\$ 52,360,849	21
*Capital Outlay	\$ 73,961,151	30
Tuition and Fees	\$ 41,804,000	17
Interest and Other	\$ 10,625,000	4
Subtotal	\$222,123,000	
Debt Service Taxes	\$ 8,612,000	4
Auxiliary Enterprise	\$ 15,760,000	6
Total	\$246,495,000	100

Expenses		
Purpose	Amount	Percent
Instruction	\$ 76,964,711	31
Student Services	\$ 10,058,823	4
Staff Benefits	\$ 14,471,466	6
Physical Plant Operation	\$ 19,767,780	8
General Administration	\$ 10,839,926	5
General Institutional Expenses	\$ 10,218,957	4
Capital Outlay	\$ 73,964,151	30
Learning Resources	\$ 5,837,186	2
Subtotal	\$222,123,000	
Debt Service Payments	\$ 8,612,000	4
Auxiliary Enterprise	\$ 15,760,000	6
Total	\$246,495,000	100

*Capital outlay includes all construction and renovation funds. TCC is the only community college in Texas to fund capital outlay out of maintenance and operations tax revenue rather than through bonds.

County Assessed Valuation	\$104,946,788,430
2006 Tax Rate	13.938 cents per \$100 valuation



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