

TARRANT COUNTY COLLEGE DISTRICT

Meeting of the Board of Trustees

February 17, 2011

6:00 p.m.

1. Call to Order. The Board of Trustees conducted its regular monthly meeting on February 17, 2011, in the District Offices, May Owen Center, with Mr. Joe Hudson presiding. Other trustees present were Mrs. Louise Appleman, Mr. O.K. Carter, Mr. William Greenhill, Dr. Gwendolyn Morrison, Mrs. Kristin Vandergriff, and Mrs. Robyn Medina Winnett. Also present were Chancellor Erma Johnson Hadley and members of the TCCD staff.
2. Public Comment. There were no public comments.
3. Presentation on Student Access and Success and Administrative Programs and Projects.
 - a. Northwest Campus, “The Core Principles of Early College High School.” Dr. Elva LeBlanc, president of Northwest Campus, introduced Dr. Gary Goodwin, vice president of continuing education services, Northwest Campus, who presented information relative to the Northwest Campus’ early college high school program and partnership with FWISD. The program is designed to raise high school graduation rates and postsecondary success rates of underserved youth. Five core principles which underlie the early college high school program were outlined and described in detail. Details are available in the Supplemental Minutes Book (SMB).

Dr. Goodwin introduced Mrs. Amy Moore, principal of the early college high school. Mrs. Winnett expressed her delight to see FWISD participate in this program with us to provide more services to students. Dr. Goodwin stated that currently TCC is partnering with the Lake Worth ISD, with plans to include FWISD this coming year. Mrs. Johnson Hadley stated that having two independent school districts work in conjunction in providing an early college high school is a rarity. Of the 48 programs in the state, only three have multiple high school partners.

Mrs. Vandergriff inquired as to which grade levels were represented. Dr. Goodwin stated that this academic year, 9th graders were the targeted audience, and each year, this class will progress, with plans to accommodate students through the 12th grade. Mrs. Vandergriff asked about school uniforms. Dr. Goodwin said that the students do not like to wear the skirts, shorts, and pants that are a part of the uniform. He is asking the student council to come up with a proposal for a revised dress code. Dr. Morrison commented that she recommended keeping the uniforms.

- b. Economic Impact Study. Mr. Reginald Gates, vice chancellor for communications and external affairs, presented the results of the impact study. The study looks at what TCC does for the tax base and the value that community colleges bring to the state of Texas. The local impact study was done for a relatively inexpensive cost. The full report is available for all Board members. Reginald Gates value of the impact. Dr. Linda Hines and Dr. Mary Robbins assisted in putting together a great

deal of the data used for the report. A full copy of the report is available in the SMB.

Dr. Hines presented a topical report. The researchers looked at the investment analysis and the economic growth analysis. The investment analysis looked at the perspective of three groups: student, social, and taxpayer. Benefits and costs of each group were reviewed. Dr. Hines reported that in summary the District (1) enriches the lives of students, (2) increases students' lifetime income, (3) generates government revenue, (4) reduces the demand for social services, and (5) contributes to the growth of the economy. Full results are available in the SMB.

Mrs. Appleman verified with Dr. Hines that the students referred to in the report are credit students; she inquired if students in workforce education programs were also included. Dr. Hines stated that these were included, even though they were not reviewed in the report presented.

Mrs. Winnett inquired as to the purpose of the study. Dr. Hines said that the chancellor and presidents wanted to take a concrete look at what really happens as a result of their education at TCC. An impact study is typical in the business world. It is good information for our taxpayers and our students as well, Mrs. Hadley added.

4. Board Action Items and Board Business Related Items (Item taken out of order.)
 - a. Approval of Minutes of the Meeting of January 20, 2011. With no objection, the Minutes were approved as presented.

- b. Consent Agenda. Mr. Carter complimented those staff members who worked on saving the district over \$800,000 on the Tri-Dal Slip Liner Change Order. On a motion by Mr. Carter, seconded by Mrs. Appleman, the Board voted, 7-0, to approve the consent agenda.
- i. Consideration and Action on Deductive Order Number 8 Tri-Dal Slip Liner
 - ii. Consideration and Action on the Recommendation for Installation Contract for Northeast Campus Cooling Tower Replacement.
 - iii. Consideration and Action on a Resolution to Adopt the National Incident Management System (NIMS)

5. Presentation on Tax Increment Reinvestment Zones Number 12 & 13, City of Fort Worth. (Item taken out of order.) Mr. Mark McClendon, vice chancellor for finance, introduced Mr. Robert Sturns, economic development manager, City of Fort Worth; Marguerite Allen, TIF coordinator, City of Fort Worth; Kathleen Hicks, City Council Member for District 8; Danny Scarth, City Council Member for District 4; Dr. Camille Rodriguez, TIF Zone 12 board member; and Mr. Andrew McEwing, Southeast Development Corporation.

Mr. Sturns presented two TIFs to the Board. The first presented is TIF No. 12, the East Berry Renaissance TIF, in Southeast Fort Worth. This TIF covers approximately 600 acres and has a 20-year life span, having been created in July 2006. Councilmember Hicks serves as the Chair of TIF 12. The primary purpose of this TIF is to reverse the general state of economic decline that southeast Fort Worth has experienced over the year, to promote new and denser development in

the future, and to provide for public infrastructure associated with mixed-use development, demolition, and environmental remediation. Benefits to TCCD include the potential development which is expected to include commercial, retail, restaurants, entertainment, and residential, therefore reversing the state of economic decline faced by the area and increasing the tax base, and also 1,300 added employment opportunities.

The Woodhaven TIF is Number 13, established in November, 2007, and is also a 20-year TIF. It covers approximately 1,100 acres on the east side of Fort Worth. Councilmember Danny Scarth serves as the Chair of TIF 13. There has been no new development in this area for the last 20 years, due to an overgrowth of apartment complexes in the area, with a decline in property values. The old Woodhaven Shopping Center was purchased by Rev. T.D. Jakes and he now houses the Potter's House there. Benefits to TCC include the proximity to two campuses—Trinity River and Northeast. Also anticipated is an increase in tax revenue, an improved perception of the area, and added employment opportunities.

The City will return to the March Board meeting to formally request TCC's participation in the TIFs. Mr. Hudson asked how the projects were being funded. Mr. Sturns said that the developers are fronting the costs and will be reimbursed on the back end by the TIF increment. Bonds will not be issued.

Mrs. Winnett asked if these TIF areas are predominately residential or commercial. Mr. Sturns stated that both areas are mostly residential. Mrs. Appleman inquired about impact of the Potter's House, being church-owned, in reference to the TIF. Mr.

Sturns said that there is a development arm of the church that will be dealing with the redevelopment of the area and that part will be taxable property.

Mr. Greenhill complimented the City on getting traction on these TIFs. Mr. Carter said that he is always concerned with businesses keeping their business up to code and not allowing them to go into decline. Dr. Morrison stated that she is very encouraged to see these TIFs in process.

6. Consideration and Action regarding a Memorandum of Understanding authorizing an exchange of Real Property located in Blocks 1, 2, 3 and 4, Tancor Addition No. 3 to the City of Fort Worth, Tarrant County, Texas; in the A. Gouhenant Survey, A-582, Tarrant County, Texas; in the M. Baugh Survey, A-106, Tarrant County Texas; and in the A. Robinson Survey, Tarrant County, Texas, with Tarrant Regional Water District.

Mrs. Hadley introduced Mrs. Nina Petty, vice chancellor for real estate and facilities, who presented the proposed land exchange between Tarrant County College District and the Fort Worth Water District. This is an even exchange. Tarrant County College will receive four tracks of land (shown in purple on the presentation), and the Water District will receive three tracks (shown in green). In addition, Tarrant County College will receive \$3 million as a part of the exchange. TCC does not see any advantage of holding these properties. Some of the land to be exchanged requires environmental cleanup; this requirement will pass to the Water District when the exchange is made. TCC is not equipped to deal with such environmental issues; the Water District is.

Mrs. Petty introduced Mr. Burch Waldron, attorney, who has been working with this project since 2004. The exchange is being done through a Memorandum of Understanding. This is each Board's conclusion that they would like to complete this deal. The Water District voted this past Tuesday to go forward with the exchange. The MOU is each Board's conclusion that they would like to do this deal and they authorize their chief executives to go and enter into an exchange contract which is attached to the Memorandum of Understanding. If you vote on this, you will be voting to enter a Memorandum of Understanding. President Hudson would sign it on behalf of the Board. This would authorize Chancellor Hadley to execute the contract attached to the Memorandum of Understanding. If the Board goes forward, the exchange is set to close on May 1 of this year.

Mr. Greenhill asked about the condition regarding the option. Mr. Waldron said that in 2004 the College bought land on both sides of Main Street and at that time TXU also owned additional land (Track C) which has an environmental issue. There is lead contamination. If TCC owns it we'd have to clean it up. The Water District has been in discussion with TXU and TXU has told the Water District they are willing to let them take the consignment.

On a motion by Mr. Greenhill, seconded by Mrs. Winnett, the Board voted, 7-0, to approve the Memorandum of Understanding.

7. Committee Reports.

- a. Finance and Audit Committee. Mr. Greenhill indicated that the committee did not meet this month and has nothing to report. The committee will likely meet with auditors this coming month.
 - b. Governance Committee. Mr. Hudson reported that the Committee started last month to go over the agenda prior to approval. Most members were unavailable for a meeting, but did approve the budget through e-mail communications.
 - c. Budget Review Committee. Mr. Carter reported that one more community college survey has come in, making a total of nine surveys returned. Survey results indicate relative consistency in the way Texas community colleges prepare their budgets and solicit input. The committee plans to meet this coming week and then make recommendations to the Board at the next meeting.
8. Consideration and Action on Committee Reports. There was no action to be taken on committee reports.
 9. Consideration and Action on a Resolution Regarding Financial Aid. Mr. Hudson indicated that Board members have background information in their packets. The Board is proposing to send a request to our Congressional delegation in Washington to remind them how important the Pell Grant is to us and to our students. (See SMB.) TCC supports continuation of Pell Grant funding at its current level.

On a motion by Mr. Carter, seconded by Mr. Greenhill, the Board voted, 7-0, to approve the resolution to send a request to our Congressional delegation in Washington to urge them to protect Pell Grants at the current level, less the funding for summer enrollments.

10. Monthly financial report. Mr. Mark McClendon provided the monthly financial report update. We take our revenue and expenditures in all our funds and income statements and we look them and compare them as a total to date and analyze them for anything greater than 42 percent. TCC's revenue is a little higher because we typically receive our taxes in January, February, and March. Also we receive most of the funding for credit tuition during this time.

Expenditures to date are higher at 46.5 percent, compared to 42 percent, due to things such as prepaid items.

Investments, as compared to the previous month, are a little lower. This is because we received a lot of tax money and when this happens we first put it into pooled money which has a lower rate, and then we move it into higher-yield investments. On a 13-week T-Bill, we are higher on 44 percent as compared to 15 percent, and on the 26-week T-Bill we are 19 percent compared to 14 percent.

8. Chancellor's Report.

- a. New Staff Introductions. Chancellor Hadley recognized Dr. Tahita Fulkerson, president of the Trinity River Campus, who introduced Dr. Dreand Johnson, divisional dean of mathematics and science. Dr. Bryan Stewart, vice president of teaching and learning services introduced two new deans: Dr. Scott Robinson, divisional dean of humanities, and Mr. Joe Cameron, divisional dean of health professions and wellness.

Dr. Lace introduced Mr. Kirk Driver, coordinator of emergency management. Mr. Mark McMillian introduced Ms. Kathy Bridwell, purchasing manager.

- Water Gardens Place Relocation Plan. Nina Petty and her staff are working on a plan to relocate all the staff from the Water Gardens Place staff to the Trinity River Campus or other location in some instances, in a cost-saving effort. Departments currently located at the Water Gardens include Institutional Research, The Foundation, Public Relations and Marketing, Grant Development, Advisors and Community Outreach, Tech Prep, and the Call Center will be relocating to the TCC Opportunity Center either during or shortly after spring break.

- Campus Accolades.

Northeast Campus

- Dr. Larry Darlage, president, reports that Ms. Charlene Cole is going to be serving on the 2011 Tuning Oversight Council for Engineering and Science (TOCES) to assist the Coordinating Board in course-level alignment.
- The Northeast Campus chapter of the national honor society, Kappa Delta Pi, was spotlighted on their national website for the organization's Founder's Day Activities that included handing out pie (pi) to the faculty.
- Ms. Cindy Baugh, English Professor, is a member of the Star-Telegram Columnist Panel. James Branch is also a member of that panel.

Northwest Campus

- Barbara Koerble, a second-year student in the horticulture program, has been awarded the second annual John Wright Memorial Scholarship in the amount of \$2,000.
- A ceramic wall puzzle project created by 16 Northwest Campus students in Chris Cunningham's ceramics class sold at the Rebecca

Low Metal Gallery and Studio for \$1,300, which raises \$650 for the Art Coalition Club.

- The Northwest Campus advised 28 percent more students this past registration period over last year.

South Campus

- Altheria Gaston, Instructor of Education, presented “Preparing Teachers for Diverse Learners of the 21st Century” at the TCCTA conference.
- Mr. Cholho Kim, Assistant Professor of Music, earned his doctoral degree in music.
- Rick Stitzel, Instructor of Music, was appointed the conductor of the Rodeo Orchestra and performed throughout the recent Stock Show events. He replaces Jack Cobb, a former TCC employee, in this role.
- Dr. Ruth McAdams, Professor of English, participated in a book signing with her co-authors who collaborated on a cookbook featuring recipes of many of Texas’s outstanding women of the 20th Century.
- Mark Hicks, Instructor of Computer Science, is studying new methods of converting complex multiple streams of analog audio over twisted pair copper into digital data, with the aim of improving the quality of the composite final analog waveforms delivered in a sound reinforcement and multi-track recording environment.
- Dr. Thomas reports that efforts on the design of the green building are progressing.

Southeast Campus

- Five hundred community partners, students, faculty and administrators participated in the annual Multicultural Celebration hosted by the SE Campus on Saturday, January 16, in conjunction with the “Sharing the Dream” celebration.

- Dr. Orlando Bagcal, Assistant Professor of Construction, and four of his students attended the International Builders’ Show Conference in Orlando, winning the “Rookie of the Year” award.
- Yvonne Jocks, Instructor of English, is the author of a new romance novel.

Trinity River Campus

- On January 12, Cook Children’s Hospital and Trinity River Campus hosted 220 health care professionals attending the Children’s Regional Health Summit.
- On January 17, Trinity River hosted the KingFEST Awards Banquet, to honor the work of Dr. King and to promote GEN TX to the 175 attendees.
- On January 22, more than 100 future high school dual credit students came to Trinity River Campus to review the Accuplacer test.

d. Recent Activities.

- i. January 19, Economic Outlook Webinar with Bud Weinstein
- ii. January 20, CFO Award Luncheon, City Club
- iii. January 21, Speaker for Leadership Fort Worth Young Professionals Reception, City Club
- iv. January 22, Speaker for Achieving the Dream Community Conversations, Northeast Campus
- v. January 24, Speaker for Achieving the Dream Community Conversations, Trinity River Campus
- vi. January 26, TCC Foundation Board Meeting, Fort Worth Club
- vii. January 27, Texas Higher Education Coordinating Board Meeting, Austin, TX
- viii. January 28, Speaker for Leadership north Teas Program, LaGrone Advanced Technology Center, Denton, TX
- ix. January 28, Achieving the Dream, Trinity River Campus
- x. January 31 – February 1, Texas Association of Community College Trustees & Administrators Conference, Austin, TX
- xi. February 1, Texas Association of Community Colleges Quarterly Meeting, Austin, TX

- xii. February 8 – 10, Achieving the Dream Strategy Institute, Indianapolis, IN
- xiii. February 12 – 16, Association of Community Colleges Trustees National Legislative Summit, Washington, DC. Trustees Carter and Hudson attended with Mrs. Hadley. National legislative summit in Washington. I was able to meet with Senator Cornyn, Congressman Burgess, Congressman Marchant and Congresswoman Granger. The House and the Senate were both extremely busy while we were there. Of major concern are the Pell Grant cuts that are proposed. If Pell Grants are cut back a lot of students will not be able to go to school.

In House Bill 1, they zeroed out every state student financial aid program. In the Senate Bill there were deep cuts, but they did not zero it out. We are hearing that the House Bill will likely not pass. Governor Perry has announced that he wants to offer a baccalaureate degree for \$10,000 including books. Details are not yet available.

A contingency of employees from TCC went to Indianapolis for the Achieving the Dream national meeting. Dr. Larry Darlage said that El Paso College won the award for the community college that had the best achievement in the last year. They said their success comes mostly from working very closely with their K-12 groups. The message at the conference was to keep expectations high and to keep teaching methods updated.

12. Board President's Report

Mrs. Vandergriff provided some framework regarding the TIFs as discussed earlier. Reflecting on 2004 through 2006, the Board enjoyed numerous presentations from several entities. Decisions were made based primarily on the presentations. The Board felt that it needed to take a breath and called for a moratorium on TIFs. During that time, Dr. Bill Lace and Ms. Nancy Chang, among others, did research with other taxing entities looking at best practices for criteria and guidelines when choosing a TIF. We have that document and it

is a great tool for us to use. There was also an analysis done on current TIFs to see how they were doing and the value of the increment. To our surprise, it trended up and it has been a positive process and value for both TIFs and for the College.

Mrs. Appleman reported about the Achieving the Dream community meeting on January 24, with approximately 100 citizens in attendance. There will be another meeting on February 25. On March 3 and 4, we will be meeting from 8 am to 5 pm on each of those days.

There will be two surveys—one to examine the institutional practices from the students' perspective, and one from the faculty's perspective. Each will be conducted campus-wide.

a. Association of Community College Trustees National Legislative Summit.

Mr. Carter commended Mrs. Hadley for pounding the Capitol to speak to as many legislators as possible to help our educational efforts in Washington. He reported that he would not be surprised to see Pell grants cut at least ten percent and other programs eliminated entirely. Assistance from the federal government is not going to be as in the past. As Congressman Burgess said, "Everyone is going to give something." We need to be prepared to do more with less.

Mr. Hudson reported that, in his capacity to sit on the Board of Governance and Bylaws with ACCT, met on Saturday morning. The chairman appointed an ad hoc committee for a process to develop bylaws. We gave recommendations for giving other trustees ample notice so that you have

plenty of time to know what is coming forward to make informed decisions when voting. They also felt the board gave the committee the directives to make the trustees more responsible for carrying out their duties. If ACCT is going to pick up the tab for the board members, there should be some type of mechanism in place for making sure they guarantee that they are not just in for a free ride, but are there to actively participate.

Dr. Morrison referred to the 88 percent problem in the budget, and reminded fellow Board members that we will face that same challenge when we address our budget. Also, she witnessed the full parking lots at the TCC Opportunity Center when she attended a meeting there last night. She recognized the challenge before the District to address this issue.

To Mr. Greenhill's question regarding the Board retreat, Mrs. Hadley said that the retreat will be held Saturday, March 5 here in this room at the May Owen Center. Mr. Hudson that it is likely to have the workshop that deals with property and the one that deals with budget at the same time.

13. Closed Meeting

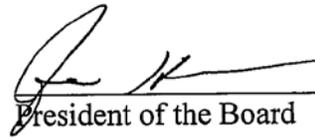
Mr. Hudson announced the end of the open meeting at 8:19 p.m., with no expectation of Board action on closed meeting items.

- a. Deliberation on Personnel Matters, Section 551.074, Texas Government Code.

The personnel matters include the Chancellor's Evaluation, including responsibilities, criteria and objectives, and other discussion of the Chancellor's employment, evaluation and duties.

b. Deliberation on Pending/Contemplated Litigation, Section 551.071, Texas Government Code.

14. Action on Closed Meeting Matters. No action was taken on closed meeting items.
15. Adjournment and Announcement of Next Meeting. The next regular meeting will be at 6 p.m. on Thursday, March 10. Mr. Hudson adjourned the open meeting at 8:19 p.m.



President of the Board



Secretary of the Board