

SUCCESS WITHIN REACH.



# Comprehensive Annual Financial Report

For the Fiscal Years Ended August 31, 2014 and 2013  
Tarrant County College District • Texas



**Tarrant County College**®  
SUCCESS WITHIN REACH.

# **Tarrant County College District**

Comprehensive Annual Financial Report

For the Fiscal Years Ended  
August 31, 2014 and 2013

Prepared by:

**Finance Department  
Tarrant County College District  
Texas**

**Tarrant County College District  
Comprehensive Annual Financial Report  
Table of Contents**

|  | Page |
|--|------|
| <b>INTRODUCTORY SECTION</b>  |      |
| Chancellor’s Letter .....  | i    |
| Transmittal Letter .....   | ii   |
| GFOA Certificate of Achievement .....  | ix   |
| Elected Officials .....  | x    |
| Principal Officials .....  | xi   |
| Chancellor’s Executive Leadership Team .....   | xii  |
| <br><b>FINANCIAL SECTION</b>   |      |
| Independent Auditor’s Report .....   | 1    |
| Management’s Discussion and Analysis .....   | 4    |
| <b>FINANCIAL STATEMENTS</b>  |      |
| Statements of Net Position .....   | 11   |
| Statements of Revenues, Expenses and Changes in Net Position .....   | 13   |
| Statements of Cash Flows .....   | 14   |
| Notes to Financial Statements .....  | 15   |
| <b>SUPPLEMENTARY DATA</b>  |      |
| Schedule of Operating Revenues .....   | 36   |
| Schedule of Operating Expenses by Object .....   | 38   |
| Schedule of Non-Operating Revenues and Expenses .....  | 40   |
| Schedule of Net Position by Source and Availability .....  | 42   |
| <br><b>STATISTICAL SECTION - (Unaudited)</b>   |      |
| Net Position by Component .....  | 46   |
| Revenues by Source .....   | 48   |
| Program Expenses by Function .....   | 50   |
| Tuition and Fees .....   | 52   |
| Assessed Value and Taxable Assessed Value of Property .....  | 54   |
| State Appropriation Per FTSE and Contact Hour .....  | 56   |
| Principal Taxpayers .....  | 58   |
| Property Tax Levies and Collections .....  | 60   |
| Ratios of Outstanding Debt .....   | 62   |
| Legal Debt Margin Information .....  | 64   |
| Pledged Revenue Coverage .....   | 66   |
| Demographic and Economic Statistics – Taxing District .....  | 67   |
| Principal Employers .....  | 68   |
| Faculty, Staff and Administrators Statistics .....   | 72   |
| Enrollment Details .....   | 74   |
| Student Profile .....  | 78   |
| Transfer to Senior Institutions .....  | 81   |
| Capital Asset Information .....  | 82   |
| <br><b>FEDERAL SINGLE AUDIT SECTION</b>  |      |
| Schedule of Expenditures of Federal Awards .....   | 85   |
| Notes to Schedule of Expenditures of Federal Awards .....  | 88   |
| Independent Auditor’s Report on Internal Control over Financial Reporting and<br>on Compliance and Other Matters Based on an Audit of Financial Statements<br>Performed in Accordance with Government Auditing Standards ..... | 89   |
| Independent Auditor’s Report on Compliance for Each Major Program and on<br>Internal Control over Compliance Required by OMB Circular A-133 .....  | 91   |
| Federal Schedule of Findings and Questioned Costs .....  | 93   |

**Tarrant County College District  
Comprehensive Annual Financial Report  
Table of Contents  
(Continued)**

|  | Page |
|--|------|
| <b>STATE SINGLE AUDIT SECTION</b>  |      |
| Schedule of Expenditures of State Awards .....   | 95   |
| Notes to Schedule of Expenditures of State Awards .....  | 96   |
| Independent Auditor's Report on Compliance for Each Major<br>Program and on Internal Control over Compliance Required by<br>UGMS Single Audit Circular ..... | 97   |
| State Schedule of Findings and Questioned Costs .....  | 99   |

# Introductory Section

# CHANCELLOR'S LETTER



December 8, 2014

To the Board of Trustees:

The past year has been a successful one for Tarrant County College District, and I am honored to share the Comprehensive Annual Financial Report with you and with our community. Through this report, you will get a detailed picture of the District's financial operations for fiscal year 2014, which ended on August 31, 2014.

Community colleges continue to be "big news" in the media because we are uniquely poised to provide students with affordable pathways either to completion of an associate degree and progress toward a baccalaureate degree, or to technical certifications that will allow them to enter the workforce and make a meaningful difference to their families and to society. Consistent with the commitments we made as part of our strategic plan, Vision 2015, and fundamental to our organizational DNA, TCCD has continued in 2013-2014 to introduce programs and initiatives that will drive student success. We worked diligently to create a vibrant "first-year experience" for our students that includes mandatory New

Student Orientation, mandatory advising and the introduction of success coaches whose focus is on helping students navigate through their first year and into their second. We also are working to create an equally comprehensive second-year experience that enables students to see the finish line...and to contemplate their next academic or career pathway.

Equally, we are committed to ensuring that Tarrant County College continues to prove an important driver of positive economic impact in Tarrant County, and to introduce continued improvement initiatives that ensure our ongoing institutional excellence as we believe our taxpayers deserve no less. Next year, we will celebrate 50 years since our inception, and we will continue to build on our legacy of innovation, excellence and total commitment to the success of the 100,000 students who enter our doors each year.

This report will provide an inside look not just at what we have introduced to help our students succeed, but how everything we do is designed to derive the greatest possible return on the money our community invests in our students.

I am so honored to have been part of Tarrant County College District for 46 years and to be on the cusp of celebrating 50 years since voters approved our formation. I hope you find our results as compelling and meaningful as we do, and that you continue to support our efforts to make "Success Within Reach" for anyone who needs us.

Sincerely

A handwritten signature in black ink, reading "Erma C. Johnson Hadley". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Erma C. Johnson Hadley  
Chancellor

# TRANSMITTAL LETTER

For the Years Ended August 31, 2014 and 2013

December 8, 2014

To: Chancellor Erma C. Johnson Hadley,  
Members of the Board of Trustees, and  
The Citizens of the Tarrant County College  
District

The comprehensive annual financial report of the Tarrant County College District for the fiscal year ended August 31, 2014, is hereby submitted.

The purpose of this report is to provide detailed information concerning the financial condition and performance of the District. Responsibility for the preparation and integrity of the financial information and fairness of the presentation, including all disclosures, rests with the management of the District. To the best of our knowledge, the enclosed data are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

## Comprehensive Annual Financial Report

The Tarrant County College District's comprehensive annual financial report (CAFR) for the fiscal year ended August 31, 2014 was prepared by the Finance Department. The financial statements are prepared in accordance with Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) and comply with Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges as set forth by the Texas Higher Education Coordinating Board. The Notes to the Financial Statements are provided in the financial section and are considered essential to fair presentation and adequate disclo-

sure for this financial report. The notes include the Summary of Significant Accounting Policies for the District and other necessary disclosures of important matters relating to the financial position of the District. The notes are treated as an integral part of the financial statements and should be read in conjunction with them. Further, this letter of transmittal and the financial statements should be read in conjunction with the Management's Discussion and Analysis (pages 4-10), which focuses on current activities, decisions, and currently known facts to provide an overview of the financial statements and reasons for significant changes from the prior year.

The independent firm of certified public accountants of Weaver and Tidwell, L.L.P., was engaged to audit the financial statements and related notes and issue a report thereon. They have informed District management and the Board of Trustees that their audit was conducted in accordance with generally accepted auditing standards, which require a consideration of internal controls in determining audit procedures. The report of the independent auditors based upon their audit of the financial statements is included in the financial section of this report.

## Enrollment by Headcount



---

The District is required to undergo an annual federal single audit in conformity with the provisions of the Single Audit Act Amendments of 1996, and U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*, and an annual state single audit in conformity with the Texas Governor's Office of Budget and Planning *Uniform Grant Management Standards Single Audit Circular*. Information related to these single audits, including the schedule of federal expenditures of awards, schedule of state expenditures of awards, and auditor's reports on compliance and on internal controls is included in the federal and state single audit sections of this report.

## Organization of District

The Tarrant County College District was established as a public community college in an election held in Tarrant County, Texas, on July 31, 1965. The District operates as a community college district under the laws of the State of Texas. An elected, seven-member Board of Trustees, that has oversight responsibility and control over all District activities, governs the District. The Board of Trustees has no financial accountability over Tarrant County or other Tarrant County districts and, accordingly, only financial data for the Tarrant County College District is included in this report.

## Mission and Values

Tarrant County College District, a comprehensive two-year institution, is dedicated to providing quality education that exceeds the expectations of the people of Tarrant County. Accordingly, the mission is as follows: Tarrant County College District provides affordable and open access to quality teaching and learning. The District implements its mission through a clearly defined set of programs, services, and partnerships that include university transfer programs; workforce education programs; technical programs; developmental courses; adult literacy courses; continuing education and community services; an extensive curric-

ulum; a highly qualified, enthusiastic, innovative, faculty and staff; appropriate technology, equipment, and learning resources; diverse modes of instruction and delivery; support services to foster student success; work and partnerships in support of the cultural and economic development of the community; and a commitment to institutional effectiveness, which involves an ongoing process of self-examination, self-improvement, and an unwavering pursuit of excellence.

Tarrant County College District is committed to:

- **Excellence:** our belief in providing outstanding quality in educational programs, administrative support, and services to students, faculty and staff;
- **Access:** our belief in providing educational opportunities for all members of the community;
- **Diversity:** our belief that the District should reflect the diverse composition of our community;
- **Student Success:** our belief in providing quality instruction, resources, and support services to assist our students in achieving their goals;
- **Service to Community:** our belief in the importance of engaging the community in our efforts to enhance the economic health and quality of Tarrant County; and
- **Innovation and Creativity:** our belief in cultivating a learning environment that evaluates and incorporates into our curricula emerging technologies and methodologies to enhance our quality of instruction and our administrative effectiveness for our students, faculty, and staff.

## Economic Condition and Outlook

Located in North Central Texas, Tarrant County is one of the fastest-growing counties in the nation





with nearly 1.9 million residents, according to the United States Census Bureau. Home to several major corporations including Alcon, AMR Corporation, Bell Helicopter, BNSF Railway, Pier 1 Imports, GE Manufacturing Solutions and Radio Shack, among others, Tarrant County represents an ideal location for business due to its proximity to Dallas-Fort Worth International Airport – the ninth-busiest airport in the world—and Alliance Airport. This vibrant business community, fueled by more than 30,000 companies, provides meaningful employment opportunities even through economic fluctuations; in September 2014, the unemployment rate in Tarrant County totaled 5 percent compared to 5.9 percent nationwide. Having steadily risen over the last 20 years, employment in Fort Worth alone is forecast to grow by 1.5 percent annually through 2030.

Already a diversified economy spanning agriculture, manufacturing, transportation, communication, construction, health care, and trade and professional service industries, the Fort Worth economic climate also has benefited from the increase in total number of natural gas wells throughout Tarrant County and surrounding communities. The Texas Railroad Commission ranked Tarrant County first in Texas’s gas-producing counties, yielding 58.1 billion cubic feet annually. With continued exploration and production, associated jobs to support this industry will continue to increase and contribute to the county’s vibrant economy.

## Major Initiatives

Since its inception 49 years ago as a single-campus junior college, Tarrant County College District has grown to become the nation’s 15<sup>th</sup> largest institution of higher education. Its impact is felt keenly throughout Tarrant County, with one of every 19 residents taking advantage of the educational programs and workforce training services the District offers. TCCD serves more than 100,000 students each year, spanning all age groups and representing 49 countries. With a greater number of students discouraged to attend college due to prohibitive costs or their own lack of college readiness, TCCD continues to provide pathways to higher education based on its fundamental philosophy that “everyone is college material.” TCCD knows that sustainable economic viability for Tarrant County and beyond requires an educated, well-trained and prepared workforce ready to meet the demands of the future. The District’s commitments to student success, affordability, accessibility and institutional effectiveness, as articulated in its Vision 2015 Strategic Plan, inform the creation of every new program or initiative TCCD introduces, and provides a relevant and evidence-based benchmark against which the District can measure its success.

### *Achieving the Dream*

Established in 2004 by Lumina Foundation, Achieving the Dream (ATD) is the largest non-governmental reform movement for student success in the history of higher education. With a



national membership of more than 200 community colleges, ATD works to develop and share best practices that are proven to enhance student success as measured by course completion and graduation.

TCCD became an ATD member college in 2010 and in August 2013, became one of only 74 ATD Leader Colleges in the nation. As part of TCCD's work to drive student success, it implemented numerous interventions designed to increase completion (passing a course with a "C" or better), retention (staying enrolled semester over semester) and graduation; including mandatory new student orientation (NSO), mandatory advising, an early academic alert system and a mandatory student success course for first-time-in-college students who scored below the District's TSI requirements.

In response to TCCD's 2014 Annual Reflection report, ATD lauded the District for its committed leadership; use of evidence to improve policies, programs and services; broad engagement of faculty, staff and students; systemic institutional improvement including the alignment of ATD principles with the District's planning, accreditation and budget allocation processes; and, its commitment to equity.

## Specialized Programs

No matter their ages or their backgrounds, first-time-in-college students can sometimes feel lost in their new college environment. They may not be



prepared for college-level studies, necessitating that they receive appropriate remediation before they lose confidence and quit. Others may have difficulties navigating through TCCD's myriad student services. Older and more "seasoned" students may return to college only to be overwhelmed by systems and technology that are foreign to them. TCCD focused on these needs to foster overall student satisfaction, retention and academic success.

### *Supplemental Instruction*

Many of TCCD's students require additional assistance, outside of the classroom, to keep up with the rigor of college-level classes. While TCCD offers numerous learning labs and tutoring opportunities, there are students who are reluctant to take advantage of those services. Faculty members have looked for additional help for their students, particularly in the more historically difficult classes like organic chemistry, humanities and the like. Through Supplemental Instruction (SI), which TCCD formally piloted last fall at the Northwest and South campuses, students who have successfully completed one of the classes on the course list with an A or B get the opportunity the following semester to facilitate peer-assisted study sessions. These students go to every class, then coordinate study sessions with the other students in the class to help work through difficult concepts, learn better study habits, take better notes, or whatever else they might need to succeed in the class. As a result of the two-campus pilot, students who participated in SI improved their



outcomes by at least a full letter grade, if not more. Last fall, 77% of the students who participated in SI passed their courses; 81% passed in spring, and 90% passed in the summer. Beginning in Fall 2014, TCCD will implement a District-wide Supplemental Instruction program targeting the most traditionally difficult courses.

### ***TCC Connect***

In 2012-2013, TCCD introduced TCC Connect, a new administrative unit responsible for eLearning, Weekend College and Dual Credit courses. TCC Connect was established to eliminate barriers to student success through increased program offerings for non-traditional students, guided admissions paths, clear communication, active recruiting, targeted advising and improved registration processes. While TCCD had previously offered online courses, moving it under the administration of TCC Connect resulted in significant program growth in 2013-2014: nine new Associate degrees in the areas of Business and Information Technology that can be earned completely online. Accordingly, enrollment in eLearning also increased, reaching 12,094 students in Fall 2014. TCC Connect's Dual Credit program also continues to grow, with 5,381 high school students across Tarrant County enrolled in dual credit courses that, upon graduation, will give them a head start in college. TCC Connect's newest offering, Weekend College, opened enrollment to its first class in August 2014. Through Weekend College, students who otherwise would not be

able to attend traditional college classes due to work and/or family responsibilities can earn an associate degree in 18 months or less by attending classes only on the weekends. Enrolled full time, Weekend College students enjoy degree plans that combine face-to-face and online instruction, as well as dedicated advisors who will help guide them toward degree completion. In its first term, Weekend College brought 201 students to TCCD that may otherwise have not believed a college education was attainable.

## **Institutional Excellence**

### ***Faculty Academy***

TCCD cannot achieve and maintain true institutional excellence without ensuring its instructors receive continued training and enrichment opportunities. In 2013-2014, TCCD's Faculty Academy conducted 241 training sessions – an increase of 41% over the previous year – with 3,226 participants.

In January 2014, TCCD introduced the Mastery of Teaching Institute, a faculty learning community created to provide professional development opportunities for full-time instructors. The Institute is geared toward faculty members who wish to research, implement and analyze results of a new pedagogical skill in their classroom. Currently, nine faculty members from across the district are conducting research on topics related to student success.



### *Achieving Success*

TCCD's first class of Early College High School students – 13 in total – joined nearly 1500 other graduates who participated in the 2014 Commencement exercises. A total of 6,426 students completed degree requirements for summer and fall 2013 and spring 2014, representing an increase of 22 percent from the previous year.

## **Financial Information**

### *Internal Controls*

District management is responsible for establishing and maintaining internal controls designed to ensure that the assets of the District are protected from loss, theft, or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal controls are designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

### *Single Audit*

As a recipient of federal, state, and local financial assistance, the District also is responsible for ensuring that adequate internal control is in place to comply with applicable laws and regulations related to those programs. This internal control is subject to periodic evaluation by management and the independent auditors of the District. As a part of the District's single audits, described earlier, tests are made to determine the adequacy of the internal control, including that portion related to federal and state awards programs, as well as to determine that the District has complied with applicable laws and regulations. The Schedules of Findings and Questioned Costs for the District's Federal and State Single Audits for the fiscal year ended August 31, 2014 are included on pages 93 and 99, respectively.

### *Budgeting Controls*

The District continues to apply budgetary controls

and accounting on a fund basis. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the District's Board of Trustees. Activities of the unrestricted current fund, auxiliary enterprises fund, and retirement of indebtedness fund are included in the annual appropriated budget. The District also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts lapse at year-end. However, encumbrances are re-appropriated as part of the next year's budget. All funds are included in the consolidated financial statements presented, although the funds are not separately reported in the CAFR under GASB 34 and 35. (See Note 2 to the Financial Statements, Summary of Significant Accounting Policies, pages 15-17)

As demonstrated by the statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.

## **Debt Administration**

As of August 31, 2014, the District had \$8.1 million of general obligation bonds and continues to be rated AAA and Aa1 by Standard & Poor's and Moody's Investors Service, respectively. Since 1998 when the Board of Trustees adopted the "pay-as-you-go" strategy, the District has worked to reduce the level of outstanding indebtedness and accompanying debt service expense, and we expect this trend to continue. The District has no plans to issue additional bonds; current and planned capital expenditures will be funded from District investments or budget resources. As a result, Tarrant County citizens get their money's worth – dollar for dollar – rather than seeing about a third of all capital outlay funds going to pay interest on bonds. Students are winners, too, as the District is able to add more and better facilities. This cash basis "pay-as-you-go" approach to capital funding is unique to TCCD among the 50 Texas public community colleges. Management's Discussion and Analysis provides additional de-

tail on implementation of the District's financial strategy.

## Independent Audit

State statute requires an annual audit by independent certified public accountants. The purpose of an independent audit is to provide assurance, based on independent review and testing, that the basic financial statements and accompanying notes are fairly stated in all material respects. The District's Board of Trustees selected the accounting firm of Weaver and Tidwell, L.L.P. In addition to meeting the requirements set forth in state statutes, their audit also was designed to meet the requirements of the Federal Single Audit Act Amendments of 1996 and related OMB Circular A-133 and the State Single Audit related to the Uniform Grant Management Standards Single Audit Circular. The auditor's reports related specifically to the single audits are included in the Single Audit Sections.

## Awards

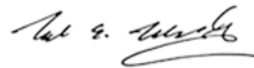
The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the District for its comprehensive annual financial report for the fiscal year ended August 31, 2013. This was the twenty-second consecutive year that the District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a District must publish an easily readable and efficiently organized comprehensive annual financial report. The report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA in anticipation of another certificate.

## Acknowledgments

We are grateful to the Board of Trustees for its diligent planning and oversight of the financial operations of the District. We would particularly like to acknowledge the Chancellor and the Chancellor's Executive Leadership Team for providing the resources necessary to prepare this financial report. Finance Department employees are recognized for their contributions to the completion of this report. We would also like to thank the accounting firm of Weaver and Tidwell, L.L.P., for its timely completion of the audit.

Sincerely,



Mark E. McClendon  
Vice Chancellor for Finance



Nancy H. Chang  
Associate Vice Chancellor for Finance



Stan Vick, C.P.A.  
Director of Accounting



Linzy R. Brannan, C.P.A.  
Senior Accountant



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Tarrant County College District  
Texas**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**August 31, 2013**

Executive Director/CEO

# Tarrant County College District Elected Officials August 31, 2014



Louise Appleman  
President of the Board  
Term Expires: May 2019



Kristin Vandergriff  
Vice President of the Board  
Term Expires: May 2015



O.K. Carter  
Secretary of the Board  
Term Expires: May 2017



Conrad C. Heede  
Assistant Secretary of the Board  
Term Expires: May 2015



Bill Greenhill  
Member of the Board  
Term Expires: May 2017



Gwendolyn Morrison  
Member of the Board  
Term Expires: May 2019



Robyn Medina Winnett  
Member of the Board  
Term Expires: May 2015

# **Tarrant County College District Principal Officials August 31, 2014**

## **Administrative Officials**

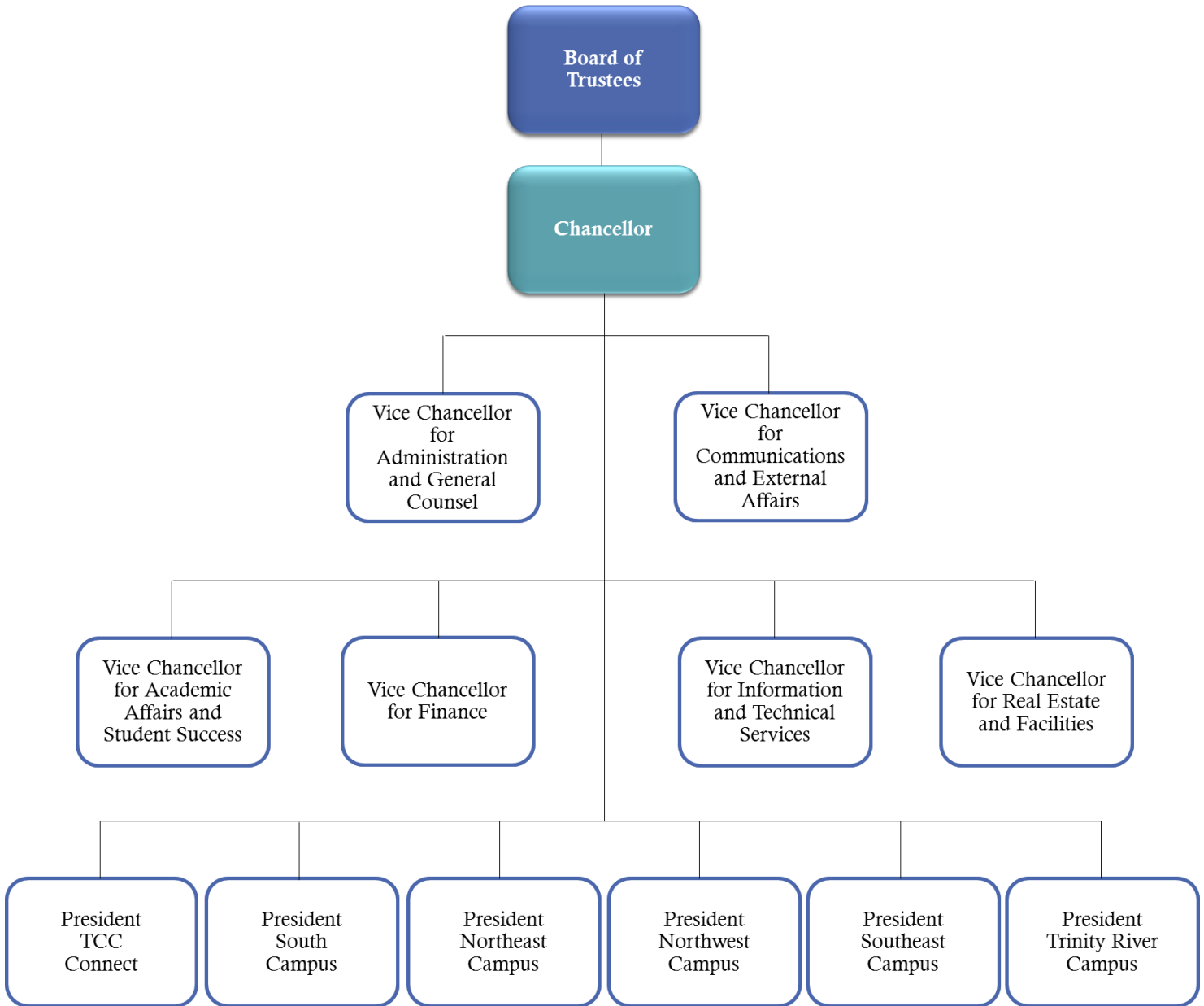
|  |                               |
|--|-------------------------------|
| Chancellor   | Erma C. Johnson Hadley, M.Ed. |
| President, Southeast Campus                            | Bill Coppola, Ph.D.           |
| President, Northeast Campus                            | Larry J. Darlage, Ph.D.       |
| President, Trinity River Campus                        | Tahita M. Fulkerson, Ph.D.    |
| Vice Chancellor for Communications & External Affairs  | Reginald Gates, M.Ed.         |
| Vice Chancellor for Academic Affairs & Student Success | Joy Gates Black, Ed.D.        |
| President, South Campus                                | Peter Jordan, Ed.D.           |
| President, Northwest Campus                            | Elva C. LeBlanc, Ph.D.        |
| Vice Chancellor for Information and Technical Services | Timothy Marshall, M.S.        |
| Vice Chancellor for Finance                            | Mark McClendon, M.S., M.B.A.  |
| President, TCC Connect                                 | Carlos Morales, Ph.D.         |
| Vice Chancellor for Real Estate and Facilities         | Nina Petty, B.B.A.            |
| Vice Chancellor for Administration and General Counsel | Angela Robinson, J.D.         |

## **Finance Officials**

|                                       |                          |
|---------------------------------------|--------------------------|
| Associate Vice Chancellor for Finance | Nancy H. Chang, M.B.A.   |
| Director of Accounting                | Stan L. Vick, C.P.A.     |
| Senior Accountant                     | Linzy R. Brannan, C.P.A. |



# Tarrant County College District Chancellor's Executive Leadership Team



# Financial Section



## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees  
Tarrant County College District

### **Report on the Financial Statements**

We have audited the accompanying Statements of Net Position of Tarrant County College District (the District) as of August 31, 2014 and 2013, the related Statements of Revenues, Expenses and Changes in Net Position and Cash flows for the years then ended and the related notes to the financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

To the Board of Trustees  
Tarrant County College District

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the District as of August 31, 2014 and 2013, and the results of its operations and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 10 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audits were conducted for the purpose of forming an opinion on the basic financial statements. The introductory section on pages i to xii, the statistical section on pages 45 to 83 and the additional financial information on pages 36 to 43 are presented for the purposes of additional analysis and are not a required part of the basic financial statements. The schedules of expenditures of federal and state awards, as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, are also presented for purposes of additional analysis and are also not a required part of the financial statements.

The additional financial information and schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the additional financial information and the schedules of expenditures of federal and state awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

To the Board of Trustees  
Tarrant County College District

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audits of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 8, 2014, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
December 8, 2014

# MANAGEMENT'S DISCUSSION AND ANALYSIS

For the Years Ended August 31, 2014 and 2013

## Introduction

The following Management's Discussion and Analysis (MD&A) reviews the District's financial activity during the fiscal years ended August 31, 2014, 2013 and 2012. The MD&A is based on currently known facts, decisions, and conditions that have an impact on financial activities of the District and other key financial data as required by GASB 34. It should be read in conjunction with the transmittal letter (pages ii-viii), the District's basic financial statements (pages 11-14) and the notes to the financial statements (pages 15-33). Responsibility for the completeness and fairness of the information in this section rests with the District management.

## Understanding the Financial Statements

The financial statement presentation was mandated by Governmental Accounting Standards Board (GASB) Statement No. 34 and implemented by the District in fiscal 2002. For financial statement purposes, the District is considered a special-purpose government engaged only in business-type activities. Accordingly, the financial statements of the District are presented using the economic measurement focus and the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned, and expenses are recorded when an obligation has been incurred. All significant intra-agency transactions have been eliminated. (A detailed discussion of the reporting and accounting policies of the District may be found in Note 2 to the financial statements, pages 15-17.) The financial statements are comprised of the following components.

**Report of Independent Auditors** presents an unmodified opinion rendered by an independent certified public accounting firm, Weaver and Tidwell LLP, on the fairness (in all material respects) of the financial statements.

**Statement of Net Position (SNP)** provides a snapshot of the District's assets and liabilities at the end of the fiscal year presented. It is the difference between: (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources, and is subdivided into three categories

to indicate limitations on the use of net position:

- **Net Investment in Capital Assets** is not available for use since these are the resources that have been invested in capital assets such as land, buildings and improvements, and equipment of the District.
- **Restricted Net Position** is not accessible for general use because of third-party restrictions on the use of such assets.
- **Unrestricted Net Position** is available for general use as directed by the management of the District.

**Statement of Revenues, Expenses, and Changes in Net Position (SRECNP)** presents the revenues earned and the expenses incurred as a result of the District's operations during the fiscal year. Revenues and expenses are categorized as operating, non-operating, or other related activities in accordance with GASB 34 as interpreted by the Texas Higher Education Coordinating Board.

**Statement of Cash Flows (SCF)** presents information related to cash inflows and outflows summarized by operating, capital and non-capital financing, and investing activities. It provides relevant information when evaluating the financial viability of the District during the fiscal years ended August 31, 2014 and 2013. The SCF can be used to assess the District's ability to meet current and future financial obligations.

**Notes to the Financial Statements (Notes)** provide additional information to clarify and expand on the financial statements.

**Supplementary Data** is supporting information that is presented for the purposes of additional analysis or that the GASB has concluded is essential for placing basic financial statements and notes to basic financial statements in an appropriate operational, economic, or historical context.

## Fiscal Year 2014 Financial Highlights

- In the fiscal year ended August 31, 2014, total District revenues exceeded total expenses by \$37.3 million as a result of careful budgeting, prudent fiscal management

and conservation of resources.

- During the fiscal year, the District capitalized \$43.0 million of capital improvements on existing properties.

## Statement of Net Position

The Statement of Net Position includes all assets and liabilities. Changes in net position that occur over time can indicate improvement or erosion of the District's financial condition when considered with non-financial facts such as enrollment levels, the condition of facilities, etc.

Total assets increased by \$30.6 million during fiscal year 2014, and \$47.3 million during fiscal year 2013 and total liabilities decreased \$6.7 million for fiscal year 2014 and increased \$6.1 million for fiscal year 2013.

- **Current Assets** increased by \$37.5 million during fiscal year 2014, and decreased by \$53.5 million during fiscal year 2013. The 2014 increase is primarily due to an increase in short-term investments. The 2013 decrease is attributable to a decrease in short-term investments. Current assets consist mainly of cash, short-term investments, and receivables. Cash and short-term investments are maintained at levels necessary to cover current liabilities as they come due and to ensure adequate liquidity as funds are needed for expenditures associated with building and expansion projects. Receivables are from students, property taxes, and federal grants and contracts. At year-end 2014, current assets increased from the prior year 7.5 percent of total assets to the current year 10.7 percent of total assets; long-term invest-

ments decreased from the prior year 15.5 percent of total assets to the current year 13.4 percent of total assets; and capital assets decreased from the prior year 77.0 percent of total assets to current year 75.9 percent of total assets. The trends for long-term investments and capital assets will fluctuate with the spending schedule in future years based on planned construction and renovation projects.

- **Non-current Assets** decreased by 0.7 percent, or \$6.9 million, for fiscal year 2014, and increased \$100.8 million (11.0 percent) for fiscal year 2013. The 2014 decrease is due to a decrease in long-term investments. The majority of the capital asset value is in property and equipment, with additional construction continually ongoing. Property, plant and equipment, net of depreciation, increased by \$11.3 million compared to year end 2013. This increase, net of current year depreciation of \$29.2 million, reflects spending on various ongoing capital improvement projects.
- **Current Liabilities** increased \$6.2 million and non-current liabilities decreased \$12.9 million for the year ended August 31, 2014. Current liabilities of \$65.3 million were comprised of accounts payable, accrued liabilities, accrued employee benefits, deferred revenue, the current portion of our general obligation bonds, and the current portion of a note payable. Accounts payable and accrued expenses for goods and services received prior to the end of the fiscal year increased \$5.4 million. The current portion of the District's long-term debt at fiscal year-end of \$13.0 million increased by \$2.2 million over the fiscal 2013 amount. (See Notes 6 and 7, pages 21-23, for additional information regarding the bond indebtedness and the note payable.)

- **Non-current Liabilities** primarily consist of the portion of general obligation bonds and note payable that have a due date beyond the next fiscal year. Total non-current liabilities were \$9.2 million at August 31, 2014 versus \$22.1 million at August 31, 2013.

- **Net Position** (total assets less total liabilities) increased \$37.3 million, or 3.7 percent. Net investment in capital assets, \$839.0 million, represents 79.6 percent of net position, which reflects the District's substantial investment in capital assets such as property, buildings, and equipment. Restricted net position such as grants from third-party agencies with expenditure restrictions, student loan funds, or assets designated for debt service represented an additional 0.8 percent of net position.

### Condensed Statement of Net Position

| Years Ended August 31<br>(Dollars in millions) | 2014      | 2013      | 2013-14<br>Change | 2012    | 2012-13<br>Change |
|--|-----------|-----------|-------------------|---------|-------------------|
| Current Assets                                 | \$120.3   | \$82.8    | \$37.5            | \$136.3 | \$(53.5)          |
| Non-Current Assets:                            |           |           |                   |         |                   |
| Long-Term Investments                          | 151.5     | 169.7     | (18.2)            | 118.4   | 51.3              |
| Capital Assets, net                            | 856.9     | 845.6     | 11.3              | 796.1   | 49.5              |
| Total Assets                                   | 1,128.7   | 1,098.1   | 30.6              | 1,050.8 | 47.3              |
| Current Liabilities                            | 65.3      | 59.1      | 6.2               | 55.4    | 3.7               |
| Non-Current Liabilities                        | 9.2       | 22.1      | (12.9)            | 19.7    | 2.4               |
| Total Liabilities                              | 74.5      | 81.2      | (6.7)             | 75.1    | 6.1               |
| Net Investment in Capital Assets               | 839.0     | 816.9     | 22.1              | 772.7   | 44.2              |
| Restricted                                     | 8.9       | 6.6       | 2.3               | 6.7     | 0.1               |
| Unrestricted                                   | 206.3     | 193.4     | 12.9              | 196.3   | (2.9)             |
| Total Net Position                             | \$1,054.2 | \$1,016.9 | \$ 37.3           | \$975.7 | \$ 41.2           |

The remaining unrestricted net position may be used for educational or general operations of the District. Unrestricted net position increased \$12.9 million, and represents 19.6 percent of net position. During fiscal year 2014, the net position designated for future capital outlay decreased by \$1.8 million to \$27.7 million. The portion of net position committed to capital assets is expected to remain substantial with the ongoing improvements district wide.

## Statement of Revenues, Expenses, and Changes in Net Position

The Statement of Revenues, Expenses and Changes in Net Position presents the revenues earned and the expenses incurred during the year. Activities are reported as either operating or non-operating. Operating revenues represent the amounts received from customers in exchange for services provided by the District. Operating expenses are the costs incurred to provide District services to customers. Operating revenues include activities with characteristics of exchange transactions such as student tuition and fees (net of scholarship discounts and allowances), sales and services of auxiliary enterprises, some federal, state, and local grants and contracts, and interest on institutional student loans. Non-operating revenues include activities that have the characteristics of non-exchange transactions such as ad valorem taxes, state appropriations, other federal grants and investment income. Depreciation on capital assets is included in operating expenses. Since state appropriations and county tax revenue are a significant portion of maintenance and operations funding, classification of this revenue as non-operating will usually result in an operating loss, as it does for the District for 2014.

### Revenues

Total revenues increased \$12.8 million, or 3.2 percent, over the prior year to \$411.7 million in 2014. For fiscal 2013, total revenue was \$398.9 million. The increase for fiscal 2014 is the result of an increase in state appropriations and property taxes. For fiscal year 2013 the increase of \$6.2 million was primarily due to a slight increase in property taxes, state appropriations, and grants.

#### Operating Revenues

Operating revenue increased \$0.8 million in 2014, or 1.1 percent over 2013, to \$72.6 million. In fiscal year 2013, operating revenue increased 0.8 percent over 2012. The primary source of operating revenue has continually been tuition and fees.

## Comparative Composition of Assets, Liabilities, and Net Position Years Ended August 31 (Dollars in Millions)





Revenue from Tuition and fees decreased \$0.8 million or 1.6% over 2013 to \$49.4 million. For the fiscal years 1996 through 2001, the District maintained a policy of increasing the in-district tuition rate by \$2 per hour per year. After 2001, in response to a call from the Texas Higher Education Coordinating Board to hold the line on tuition increases as part of the “Closing the Gaps Plan” for higher education, the amount of tuition increase at TCCD was reduced to \$1 per hour per year. Beginning in spring 2004, state universities in Texas were able to set their own levels of tuition for the first time. Subsequently some state universities imposed substantial tuition increases, which resulted in a greater number of students seeking more affordable tuition rates such as those offered at TCCD. Support for this growth had to be funded by the two local sources of revenue – tuition and taxes. Planning in that regard, the Board approved a three-year tuition increase plan of \$2 per year beginning with the 2005 year. Following this three-year plan, In-County tuition was not increased. However, Out-of-district tuition increased by \$10 to \$73 per hour and the Non-resident tuition increased by \$15 to \$165 per hour in the spring of 2008. Since then, there were no increases until Spring 2012, when In-County tuition was increased by \$2 to \$52 per hour. Out-of-County tuition was increased \$3 to \$76 per hour, and Non-Resident tuition was increased \$6 to \$171 per hour. Beginning in spring 2013, In-County tuition was increased \$3 to \$55 per hour; Out-of-County tuition was increased \$10 to \$86 per hour; and Non-Resident tuition was increased \$34 to \$205 per hour.

#### *Non-Operating Revenues*

Non-operating revenues increased from \$327.0 million to \$339.0 million for the fiscal years ended August 31, 2013 and 2014, respectively. For fiscal 2012, non-operating revenue was \$320.9 million. For 2014, non-operating revenue consists predominantly of ad-valorem taxes of \$187.8 million, which increased by \$5.6 million or 3.1 percent, and state appropriations of \$69.2 million, which increased by \$5.9 million or 9.3 percent.

In 1998, the Board of Trustees of the Tarrant County College District, acting on the chancellor’s recommendation, altered the traditional approach of relying on bonded indebtedness for new construction, repair and renovation, and major equipment purchases. Instead, the District elected to fund such expenditures from maintenance and operations tax revenue. In August 2002, the Board of Trustees of the District set the tax rate at 13.938 cents per \$100 valuation. Since that time the Board of Trustees increased the tax rate to 14.897 for 2012 and 2013, and increased the tax rate to 14.950 for 2014 and 2015.

### Condensed Statement of Revenues, Expenses, and Changes in Net Position

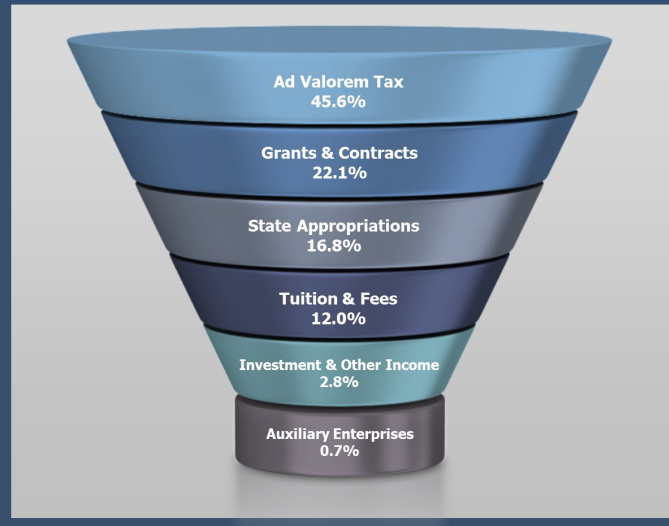
| Years Ended August 31<br>(Dollars in millions)                          | 2014             | 2013             | 2014-13<br>Change | 2012           | 2012-13<br>Change |
|---|------------------|------------------|-------------------|----------------|-------------------|
| <b>Operating Revenue</b>  |                  |                  |                   |                |                   |
| Tuition & Fees  | \$49.4           | \$50.2           | \$(0.8)           | \$50.2         | \$0.0             |
| Grants & Contracts  | 14.1             | 12.5             | 1.6               | 12.1           | 0.4               |
| Auxiliary Enterprises   | 2.8              | 2.9              | (0.1)             | 3.3            | (0.4)             |
| Other Operating Revenue   | 6.3              | 6.2              | 0.1               | 5.6            | 0.6               |
| <b>Total Operating Revenue</b>  | <b>72.6</b>      | <b>71.8</b>      | <b>0.8</b>        | <b>71.2</b>    | <b>0.6</b>        |
| <b>Operating Expenses</b>   |                  |                  |                   |                |                   |
| Instruction   | 123.3            | 115.8            | 7.5               | 108.1          | 7.7               |
| Public Service  | 8.1              | 8.3              | (0.2)             | 5.5            | 2.8               |
| Academic Support  | 27.6             | 24.8             | 2.8               | 21.5           | 3.3               |
| Student Services  | 29.6             | 28.8             | 0.8               | 24.7           | 4.1               |
| Institutional Support   | 39.7             | 39.3             | 0.4               | 34.3           | 5.0               |
| Operation & Maintenance of Plant  | 38.4             | 34.7             | 3.7               | 38.8           | (4.1)             |
| Scholarships & Fellowships  | 75.7             | 76.4             | (0.7)             | 79.0           | (2.6)             |
| Auxiliary Enterprises   | 2.8              | 2.2              | 0.6               | 2.1            | 0.1               |
| Depreciation  | 29.2             | 27.4             | 1.8               | 26.2           | 1.2               |
| <b>Total Operating Expenses</b>   | <b>374.4</b>     | <b>357.7</b>     | <b>16.7</b>       | <b>340.2</b>   | <b>17.5</b>       |
| <b>Operating Loss</b>   | <b>(301.8)</b>   | <b>(285.9)</b>   | <b>(15.9)</b>     | <b>(269.0)</b> | <b>(16.9)</b>     |
| <b>Non-Operating Revenue (Expense)</b>                                  |                  |                  |                   |                |                   |
| State Appropriations  | 69.2             | 63.3             | 5.9               | 61.5           | 1.8               |
| Ad Valorem Tax  | 187.8            | 182.2            | 5.6               | 180.0          | 2.2               |
| Grants & Contracts  | 76.7             | 80.4             | (3.7)             | 78.0           | 2.4               |
| Investment & Other Income   | 5.3              | 1.1              | 4.2               | 2.0            | (0.9)             |
| Non-Operating Expense   | 0.0              | 0.0              | 0.0               | (0.6)          | 0.6               |
| <b>Total Non-Operating Revenue</b>                                      | <b>339.0</b>     | <b>327.0</b>     | <b>12.0</b>       | <b>320.9</b>   | <b>6.1</b>        |
| <b>Income before Other Revenue,<br/>(Expense), Gains &amp; (Losses)</b> | <b>37.2</b>      | <b>41.1</b>      | <b>(3.9)</b>      | <b>51.9</b>    | <b>(10.8)</b>     |
| <b>Other Revenue-Gifts</b>  | <b>0.1</b>       | <b>0.1</b>       | <b>0.0</b>        | <b>0.0</b>     | <b>0.1</b>        |
| <b>Increase in Net Position</b>   | <b>37.3</b>      | <b>41.2</b>      | <b>(3.9)</b>      | <b>51.9</b>    | <b>(10.7)</b>     |
| <b>Net Position</b>   |                  |                  |                   |                |                   |
| Net Position-Year Beginning   | 1,016.9          | 975.7            | 41.2              | 923.8          | 51.9              |
| Total Revenue   | 411.7            | 398.9            | 12.8              | 392.7          | 6.2               |
| Total Expenses  | (374.4)          | (357.7)          | (16.7)            | (340.8)        | (16.9)            |
| <b>Net Position-Year End</b>  | <b>\$1,054.2</b> | <b>\$1,016.9</b> | <b>\$37.3</b>     | <b>\$975.7</b> | <b>\$41.2</b>     |

State Appropriations to the Tarrant County College District, as to all Texas public colleges and universities, are set during biennial sessions of the Texas Legislature. The level of funding for each biennium is derived from enrollment during a “base year”- the total number of contact hours amassed during a period beginning the summer preceding the legislative session and ending with the spring semester during which the appropriations bill is passed. Texas community colleges have attempted for decades, without success, to achieve “full formula funding”. The District, together with the other community colleges in Texas, is being asked to do more with less. As State resources allocated to community colleges decline, the District must look more and more to local tax revenues and tuition and fees as a source of revenue to provide educational services for the community.

State appropriations accounted for 35 percent of total (operating and non-operating) revenue in fiscal 1998, and declined to 15.9 percent of revenue in 2013. For 2014, state appropriations accounted for 16.8 percent of revenue. In contrast, local property taxes accounted for 21.0 percent of total revenue in fiscal 1998 and 45.6 percent of revenue in 2014. Tuition and fees were \$49.4 million in fiscal 2014

## Total Revenue by Source

Fiscal Year 2013-14  
Total \$411,679,577



and \$50.2 in fiscal 2013, and slightly decreased as a percentage of total revenue to 12.0 percent in 2014 from 12.6 percent in 2013.

Grants and contracts have decreased from \$92.9 million in 2013 to \$90.8 million in 2014, and are 22.1 percent of total revenues. During fiscal 2012, revenues from grants and contracts were \$90.1 million. This source of revenue includes restricted revenues made available by government agencies as well as private agencies. Grant funding is recognized as revenue at the point when all eligibility requirements imposed by the provider have been met.

Auxiliary enterprise revenue and expenses were the same for fiscal 2014. Auxiliary enterprises include various enterprise entities that exist predominantly to furnish goods or services to students, faculty, staff or the general public and charge a fee directly related to the cost of those goods or services. These enterprises are intended to be self-supporting. During fiscal 2014, the District recorded a \$0.1 million decrease in sales revenues from operations at our auxiliary enterprises.

Fiscal year 2014 investment and other income increased by \$4.2 million to \$5.3 million compared to a \$0.9 million decrease for the prior year. (See Note 4, page 20, for additional information on investment earnings and portfolio market adjustments.)

## Expenses

Total expenses for fiscal 2014 increased \$16.7 million to \$374.4 million from \$357.7 million for fiscal 2013. For fiscal 2012, total expenses were \$340.8 million. The current year increase is mostly attributable to additional instruction expense in fiscal year 2014.

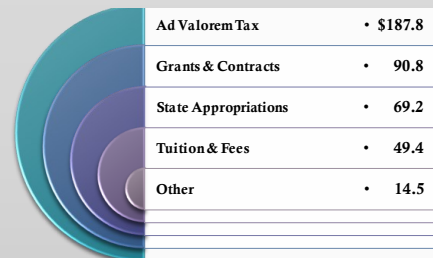
Operating expenses increased by \$16.7 million to \$374.4 million, an increase of 4.7 percent from fiscal 2013. For fiscal 2012, operating expenses were \$340.2 million. Significant fluctuations in 2014 operating expenses are as follows:

- Salaries and wages increased \$10.8 million to \$157.3 million
- Staff benefits increased by \$1.7 million to \$45.1 million

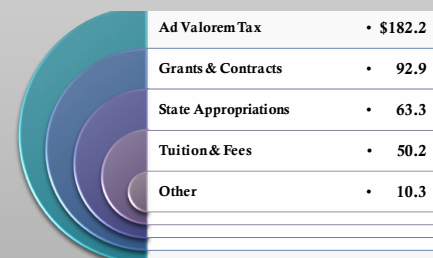
## Revenue by Source

(Dollars in million)

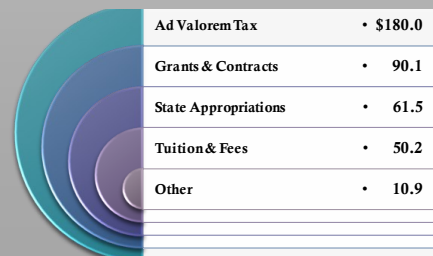
### 2014



### 2013



### 2012



## Operating Expense by Natural Classification

| Years Ended August 31<br>(Dollars in millions) | 2014            | 2013            | 2013-14<br>Change | 2012            | 2012-13<br>Change |
|--|-----------------|-----------------|-------------------|-----------------|-------------------|
| Salary & Wages                                 | \$157.3         | \$146.5         | \$10.8            | \$137.2         | \$9.3             |
| Staff Benefits                                 | 45.1            | 43.4            | 1.7               | 34.8            | 8.6               |
| Other Expenses                                 | 142.8           | 140.4           | 2.4               | 142.0           | (1.6)             |
| Depreciation                                   | 29.2            | 27.4            | 1.8               | 26.2            | 1.2               |
| <b>Total Operating Expenses</b>                | <b>\$ 374.4</b> | <b>\$ 357.7</b> | <b>\$ 16.7</b>    | <b>\$ 340.2</b> | <b>\$ 17.5</b>    |

- Other expenses increased by \$2.4 million to \$142.8 million

An analysis of operating expenses by function indicates the most significant year-to-year percentage increase to be in auxiliary enterprises (increased 27.3 percent to \$2.8 million) and academic support (increased 11.3 percent to \$27.6 million).

## Statement of Cash Flows

Cash receipts from operating activities are from tuition and fees, grants and contracts, and auxiliary enterprise activities. The primary cash outlays for operating activities are

payments to or on behalf of employees and to vendors. As is typical for colleges, universities, and many other public sector entities using the GASB financial model, TCCD's cash flow from operating activities was a deficit. The deficit was \$257.0 million for fiscal 2014, \$248.9 million for fiscal 2013, and \$234.5 million for fiscal 2012. This is a reflection of the classification (mandated by GASB Statement No. 9) of ad-valorem taxes, state appropriations, and Title IV grant revenue as non-operating activities, thus separating those revenues from the operating activities calculation.

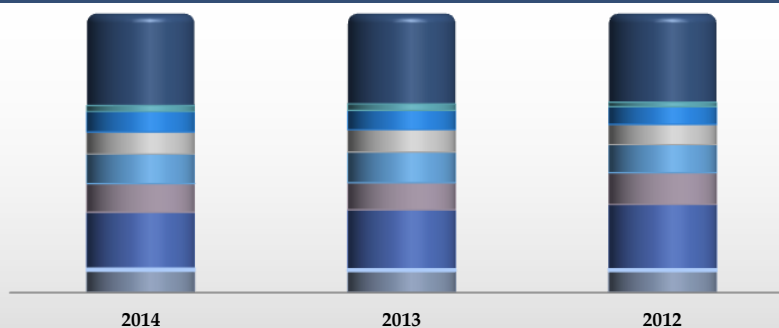
Cash generated from non-capital financing activities, predominantly local property taxes, was \$317.3 million for 2014, \$319.9 million for 2013, and \$303.5 million for 2012. Cash used for capital and related financing activities was \$50.6 million for 2014, \$71.0 million for 2013, and \$41.9 million for 2012.

Cash used by investing activities for 2014 was \$5.1 million which reflects the purchase and maturity of investments and interest income from investments. This was \$5.2 million less than cash provided by investing activities for fiscal 2013 of \$0.1 million.

Cash and cash equivalents increased by \$4.6 million from \$1.8 million at August 31, 2013 to \$6.4 million at August 31, 2014.

## Operating Expense by Function

Years Ended August 31  
(Dollars in millions)



|                                  | 2014    | 2013    | 2012    |
|----------------------------------|---------|---------|---------|
| Instruction                      | \$123.3 | \$115.8 | \$108.1 |
| Public Service                   | \$8.1   | \$8.3   | \$5.5   |
| Academic Support                 | \$27.6  | \$24.8  | \$21.5  |
| Student Services                 | \$29.6  | \$28.8  | \$24.7  |
| Institutional Support            | \$39.7  | \$39.3  | \$34.3  |
| Operation & Maintenance of Plant | \$38.4  | \$34.7  | \$38.8  |
| Scholarships & Fellowships       | \$75.7  | \$76.4  | \$79.0  |
| Auxiliary Enterprises            | \$2.8   | \$2.2   | \$2.1   |
| Depreciation                     | \$29.2  | \$27.4  | \$26.2  |

## Capital Assets and Related Financing Activities

### Capital Assets

At August 31, 2014, the District had a total of \$856.9 million in capital assets, net of accumulated depreciation. Capital assets increased \$11.3 million for 2014, \$49.5 million for 2013, and \$7.9 million for 2012. Construction-in-progress was \$40.7 million at August 31, 2014. During 2014, \$43.0 million of construction-in-progress jobs were completed, including \$4.0 million for district wide energy conservation, \$3.4 million for Math Emporiums, \$8.1 million for Mechanical, Electrical and Plumbing, \$2.8 million for Fire Safety Systems, \$2.1 million for Safety and Security, \$3.8 million for the STEC Building Renovation, \$1.8 million for the SE Entrance Roads and Traffic Signals, and several smaller scale projects throughout the District. (See Note 19, pages 30-31, to the financial statements for more detailed information regarding capital assets.)

During fiscal year ended August 31, 2014, TCCD completed a land exchange with the Tarrant Regional Water District which resulted in over \$4.0 million being received by the District. TCCD exchanged approximately nine acres of undeveloped land near the Trinity River East Campus in exchange for approximately ten acres of undeveloped land in the same area. The land received is more likely to be utilized by the District than the land that was given up.

During 2013, over \$32.5 million of construction-in-progress jobs were completed, including \$8.5 million for the NW Firing Range, \$1.8 million for district wide roofing, \$2.6 million for district wide energy conservation, \$2.9 million for Emergency Operations Center, \$1.1 million for Parking Lot repairs, \$1.6 million for Fire Safety Systems, \$1.0 million for NE Cooling Towers, and several smaller scale projects throughout the District.

During fiscal year ended August 31, 2013, the District purchased property from Bell Helicopter Textron for \$16 million consisting of land, buildings, and furniture and equipment. This property will be utilized to house the Aviation and other programs.

### Long-Term Debt Information

The District had outstanding general obligation bonds of \$8.1 million on August 31, 2014, versus \$15.9 million in 2013 and \$23.3 million in 2012. For 2014, the current portion was \$8.1 million and the long-term portion was \$0.0 million. For the year ended August 31, 2014, debt service

## Condensed Statement of Cash Flows

| Years Ended August 31<br>(Dollars in millions) | 2014          | 2013          | 2013-14<br>Change | 2012          | 2012-13<br>Change |
|--|---------------|---------------|-------------------|---------------|-------------------|
| Cash & cash equivalents provided/(used) by:    |               |               |                   |               |                   |
| Operating Activities                           | \$ (257.0)    | \$ (248.9)    | \$ (8.1)          | \$ (234.5)    | \$ (14.4)         |
| Non-Capital Financing Activities               | 317.3         | 319.9         | (2.6)             | 303.5         | 16.4              |
| Capital & Related Financing Activities         | (50.6)        | (71.0)        | 20.4              | (41.9)        | (29.1)            |
| Investing Activities                           | (5.1)         | 0.1           | (5.2)             | (28.8)        | 28.9              |
| <b>Cash &amp; Cash Equivalents Increase</b>    | <b>4.6</b>    | <b>0.1</b>    | <b>4.5</b>        | <b>(1.7)</b>  | <b>1.8</b>        |
| Cash & Cash Equivalents Sept. 1                | 1.8           | 1.7           | 0.1               | 3.4           | (1.7)             |
| <b>Cash &amp; Cash Equivalents Aug. 31,</b>    | <b>\$ 6.4</b> | <b>\$ 1.8</b> | <b>\$ 4.6</b>     | <b>\$ 1.7</b> | <b>\$ 0.1</b>     |

payments were \$8.1 million, compared to \$8.2 million and \$8.4 million in 2013 and 2012, respectively. For 2014, net reduction of bond principal was \$7.6 million, and interest payments on capital debt totaled \$0.6 million. For 2013, net reduction of bond principal was \$7.2 million, and interest payments on capital debt totaled \$0.9 million. (See Note 6, pages 21-22, to the financial statements for additional information on long-term debt.)

The District also had an outstanding note payable of \$9.9 million as of August 31, 2014, as a result of the purchase of property from Bell Helicopter Textron during fiscal year 2013. A \$3.0 million payment was made in fiscal 2014. (See Note 7 on page 23 for additional information.)

### District Financial Position

District management would like to report that Tarrant County College District completes fiscal 2014 with an exceptionally strong financial position. In addition, the budget adopted by the Board of Trustees for fiscal 2015 indicates that budgeted revenue coupled with unrestricted Net Position will be sufficient for operating needs and will allow the District to meet anticipated capital outlay requirements.

**TARRANT COUNTY COLLEGE DISTRICT**  
**EXHIBIT 1**  
**STATEMENTS OF NET POSITION**  
**AUGUST 31, 2014 AND 2013**

|  | 2014          | 2013          |
|--|---------------|---------------|
| <b>ASSETS</b>  |               |               |
| <b>Current assets</b>  |               |               |
| Cash and cash equivalents  | \$ 6,438,891  | \$ 1,859,170  |
| Investments  | 82,590,429    | 55,557,934    |
| Accounts receivable, less allowance<br>for doubtful accounts of \$10,672,700 and<br>\$7,696,515 in 2014 and 2013, respectively | 10,316,773    | 9,795,774     |
| Taxes receivable, less allowance for<br>doubtful accounts of \$2,090,709 and<br>\$1,839,343 in 2014 and 2013, respectively     | 4,803,181     | 4,932,429     |
| Interest receivable  | 224,567       | 298,451       |
| Federal grants and contracts receivable  | 8,511,289     | 5,928,611     |
| State and local grants and contracts receivable  | 2,920,080     | 1,810,979     |
| Prepaid expenses and other current assets  | 4,474,703     | 2,603,884     |
| <b>Total current assets</b>  | 120,279,913   | 82,787,232    |
| <b>Non-current assets</b>  |               |               |
| Investments  | 149,728,532   | 167,851,717   |
| Restricted investments   | 1,789,985     | 1,825,549     |
| Capital assets, net  |               |               |
| Non-depreciable capital assets   | 114,097,350   | 121,240,517   |
| Depreciable capital assets   | 742,827,197   | 724,397,544   |
| <b>Total non-current assets</b>  | 1,008,443,064 | 1,015,315,327 |
| <b>Total assets</b>  | 1,128,722,977 | 1,098,102,559 |
| <b>LIABILITIES</b>   |               |               |
| <b>Current liabilities</b>   |               |               |
| Accounts payable   | 17,684,007    | 12,293,754    |
| Accrued liabilities  | 6,783,511     | 6,778,079     |
| Accrued compensated absences   | 5,040,853     | 4,814,033     |
| Deposits held for others   | 390,235       | 380,247       |
| Deferred revenue   | 22,430,342    | 24,031,816    |
| Current portion of bonds payable   | 8,062,949     | 7,812,870     |
| Current portion of note payable  | 4,901,480     | 3,000,000     |
| <b>Total current liabilities</b>   | 65,293,377    | 59,110,799    |
| <b>Non-current liabilities</b>   |               |               |
| Bonds payable  |               | 8,062,949     |
| Note payable   | 4,950,495     | 9,851,975     |
| Accrued compensated absences   | 4,163,795     | 3,936,299     |
| Workers' compensation payable  | 130,401       | 209,464       |
| <b>Total non-current liabilities</b>   | 9,244,691     | 22,060,687    |
| <b>Total liabilities</b>   | 74,538,068    | 81,171,486    |

The Notes to Financial Statements are an integral part of these statements.

**TARRANT COUNTY COLLEGE DISTRICT**  
**EXHIBIT 1**  
**STATEMENTS OF NET POSITION**  
**AUGUST 31, 2014 AND 2013**  
**(continued)**

|   | 2014                    | 2013                    |
|---|-------------------------|-------------------------|
| <b>NET POSITION</b>                             |                         |                         |
| Invested in capital assets, net of related debt | \$ 839,009,623          | \$ 816,910,267          |
| Restricted for:                                 |                         |                         |
| Expendable                                      |                         |                         |
| Student aid                                     | 7,143,143               | 4,852,509               |
| Loans   | 142,266                 | 141,970                 |
| Debt service                                    | 1,558,144               | 1,645,490               |
| Total restricted                                | 8,843,553               | 6,639,969               |
| Unrestricted                                    | 206,331,733             | 193,380,837             |
| <b>Total net position (Schedule D)</b>          | <b>\$ 1,054,184,909</b> | <b>\$ 1,016,931,073</b> |

The Notes to Financial Statements are an integral part of these statements.

**TARRANT COUNTY COLLEGE DISTRICT  
EXHIBIT 2  
STATEMENTS OF REVENUES, EXPENSES  
AND CHANGES IN NET POSITION  
YEARS ENDED AUGUST 31, 2014 AND 2013**

|   | 2014             | 2013             |
|---|------------------|------------------|
| <b>REVENUES</b>   |                  |                  |
| <b>Operating revenues</b>   |                  |                  |
| Tuition and fees, net of allowances and discounts<br>of \$15,472,087 and \$14,651,715 in 2014 and<br>2013, respectively | \$ 49,371,002    | \$ 50,245,813    |
| Federal grants and contracts  | 3,217,611        | 3,757,923        |
| State grants and contracts  | 5,880,099        | 5,554,657        |
| Non-governmental grants and contracts   | 4,946,370        | 3,162,051        |
| Auxiliary enterprises   | 2,835,286        | 2,920,961        |
| Other operating revenue   | 6,343,924        | 6,212,717        |
| Total operating revenue (Schedule A)  | 72,594,292       | 71,854,122       |
| <b>EXPENSES</b>   |                  |                  |
| <b>Operating expenses</b>   |                  |                  |
| Instruction   | 123,303,575      | 115,814,409      |
| Public service  | 8,099,598        | 8,333,736        |
| Academic support  | 27,567,965       | 24,779,010       |
| Student services  | 29,578,631       | 28,786,433       |
| Institutional support   | 39,704,272       | 39,193,209       |
| Operation and maintenance of plant  | 38,451,779       | 34,748,311       |
| Scholarships and fellowships  | 75,701,812       | 76,363,289       |
| Auxiliary enterprises   | 2,822,103        | 2,243,087        |
| Depreciation  | 29,196,006       | 27,412,612       |
| Total operating expenses (Schedule B)   | 374,425,741      | 357,674,096      |
| Operating loss  | (301,831,449)    | (285,819,974)    |
| <b>NON-OPERATING REVENUES (EXPENSES)</b>  |                  |                  |
| State appropriations  | 69,156,327       | 63,300,842       |
| Maintenance ad-valorem taxes  | 179,789,467      | 174,699,524      |
| Debt service ad-valorem taxes   | 8,036,819        | 7,450,180        |
| Federal grants and contracts  | 76,657,485       | 80,360,739       |
| Gifts   | 100,000          | 142,795          |
| Investment income (loss)  | 3,653,612        | (1,065,676)      |
| Other income  | 959,439          | 1,551,767        |
| Gain on disposal of assets  | 732,136          | 648,432          |
| Total non-operating revenue (Schedule C)  | 339,085,285      | 327,088,603      |
| Increase in net position (Schedule D)   | 37,253,836       | 41,268,629       |
| <b>NET POSITION, BEGINNING OF YEAR</b>  | 1,016,931,073    | 975,662,444      |
| <b>NET POSITION, END OF YEAR</b>  | \$ 1,054,184,909 | \$ 1,016,931,073 |

The Notes to Financial Statements are an integral part of these statements.

**TARRANT COUNTY COLLEGE DISTRICT**  
**EXHIBIT 3**  
**STATEMENTS OF CASH FLOWS**  
**YEARS ENDED AUGUST 31, 2014 AND 2013**

|  | 2014             | 2013             |
|--|------------------|------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>  |                  |                  |
| Receipts from tuition and fees   | \$ 47,572,165    | \$ 48,597,024    |
| Receipts from grants and contracts   | 13,046,144       | 13,134,433       |
| Payments to suppliers  | (184,491,174)    | (183,778,078)    |
| Payments to employees  | (142,135,291)    | (135,913,211)    |
| Receipts from auxiliary enterprise charges   | 2,685,286        | 2,770,961        |
| Other operating receipts   | 6,343,924        | 6,254,428        |
| Net cash used by operating activities  | (256,978,946)    | (248,934,443)    |
| <b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES</b>  |                  |                  |
| Receipts from state appropriations   | 54,479,329       | 53,068,368       |
| Receipts from non-operating federal revenue  | 73,787,670       | 82,693,230       |
| Receipts from local property taxes   | 187,955,534      | 182,432,238      |
| Receipts from gifts  | 100,000          | 142,795          |
| Other non-operating receipts   | 961,775          | 1,551,767        |
| Net cash provided by non-capital financing activities  | 317,284,308      | 319,888,398      |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>  |                  |                  |
| Purchase of capital assets   | (46,064,381)     | (66,495,293)     |
| Proceeds from sale of assets   | 6,314,025        | 3,010,231        |
| Payments on capital debt - principal   | (10,550,000)     | (7,220,000)      |
| Payments on capital debt - interest, net of interest capitalized<br>2014 of \$295,390 and 2013 \$701,704 | (279,035)        | (244,576)        |
| Net cash used by capital and related financing activities  | (50,579,391)     | (70,949,638)     |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>  |                  |                  |
| Proceeds from sale and maturities of investments   | 453,773,647      | 598,950,579      |
| Interest on investments  | 1,308,445        | 1,464,083        |
| Purchase of investments  | (460,228,342)    | (600,315,977)    |
| Net cash provided (used) by investing activities   | (5,146,250)      | 98,685           |
| Net increase in cash and cash equivalents  | 4,579,721        | 103,002          |
| <b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>  | 1,859,170        | 1,756,168        |
| <b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>  | \$ 6,438,891     | \$ 1,859,170     |
| <b>RECONCILIATION OF OPERATING LOSS TO<br/>NET CASH USED BY OPERATING ACTIVITIES</b>                     |                  |                  |
| Operating loss   | \$ (301,831,449) | \$ (285,819,974) |
| Adjustments to reconcile operating loss to<br>net cash used by operating activities                      |                  |                  |
| Depreciation   | 29,196,006       | 27,412,612       |
| Non-cash state appropriations  | 14,676,998       | 10,232,474       |
| Change in operating assets and liabilities   |                  |                  |
| Receivables  | (1,342,963)      | (1,328,418)      |
| Prepaid expenses and other current assets  | (1,870,819)      | (138,601)        |
| Accounts payable and accrued liabilities   | 5,332,787        | 60,279           |
| Accrued compensated absences   | 454,316          | 390,852          |
| Deposits held for others   | 9,988            | 25,191           |
| Deferred revenue   | (1,603,810)      | 231,142          |
| Net cash used by operating activities  | \$ (256,978,946) | \$ (248,934,443) |
| <b>SCHEDULE OF NON-CASH INVESTING AND<br/>FINANCING ACTIVITIES</b>                                       |                  |                  |
| Change in fair value of investments  | \$ 2,385,159     | \$ (2,665,928)   |
| Land acquired under exchange contract  | \$ 4,723,130     | \$               |
| Acquisition of capital assets under note payable   | \$               | \$ 12,851,975    |

The Notes to Financial Statements are an integral part of these statements.



# NOTES TO FINANCIAL STATEMENTS

## ***NOTE 1. REPORTING ENTITY***

The Tarrant County College District (the District) was established as a public junior college in an election held in Tarrant County, Texas on July 31, 1965. The two largest cities in Tarrant County are Fort Worth and Arlington. The District operates as a junior college district under the laws of the State of Texas and is considered to be a special purpose, primary government according to the definition in Government Accounting Standards Board (GASB) Statement No. 14. While the District receives funding from local, state and federal sources, and must comply with the spending, reporting and record keeping requirements of these entities, it is not a component unit of any other governmental entity. In addition, the District has considered all potential component units and no other entity meets the criteria for inclusion in the District's reporting entity.

## ***NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES***

### ***Report Guidelines***

The significant accounting policies followed by the District in preparing these financial statements are in accordance with the *Texas Higher Education Coordinating Board's Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges*. The District applies all applicable GASB pronouncements. The District is reported as a special-purpose government engaged in business-type activities.

### ***Tuition Discounting***

Certain tuition amounts are required to be set aside for use as scholarships by qualifying students. This set aside amount, called the Texas Public Education Grant (TPEG), is shown with tuition and fee revenue amounts as a separate set aside amount (Texas Education Code §56.033). When the award for tuition is used by the student, the amount is recorded as a tuition discount. If the amount is disbursed directly to the student, the amount is recorded as a scholarship expense.

Certain Title IV HEA Program funds are received by the District to pass through to students. These funds are initially received by the District and recorded as restricted revenue. When the student is awarded and uses these funds for tuition and fees, the amounts are recorded as revenue and a corresponding amount is recorded as a tuition discount. If the amount is disbursed directly to the student, the amount is recorded as a scholarship expense.

The District awards tuition and fee scholarships from institutional funds to students who qualify. When these amounts are used for tuition and fees, the amounts are recorded as tuition and fee revenue and a corresponding amount is recorded as a tuition discount. If the amount is disbursed directly to the student, the amount is recorded as a scholarship expense.

### ***Basis of Accounting***

The financial statements of the District have been prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the years for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. All significant internal activity has been eliminated.

Encumbrance accounting, under which purchase orders, contracts, and other commitments for expenditures of funds are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration. Under Texas law, appropriations lapse at August 31, and encumbrances outstanding at that time are to be either canceled or appropriately provided for in the subsequent year's budget. Encumbrances outstanding as of August 31, 2014 of \$43,437,879 have been provided for in the fiscal year 2015 budget.

---

## ***NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES-continued***

### ***Budgetary Data***

Each community college in Texas is required by law to prepare an annual operating budget of anticipated revenues and expenditures for the fiscal year beginning September 1. The District's Board of Trustees adopts the budget, which is prepared on the accrual basis of accounting. A copy of the approved budget and subsequent amendments must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library, and Governor's Office of Budget and Planning by December 1.

### ***Cash and Cash Equivalents***

Cash and cash equivalents consist of cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of purchase.

### ***Investments***

In accordance with GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and External Investment Pools*, investments are reported at fair value. Fair values are based on published market rates. Short-term investments have an original maturity greater than three months but less than one year at the date of purchase. The governing board has designated public funds investment pools comprised of \$75,703,658 and \$49,288,858 at August 31, 2014 and 2013, respectively, to be short-term investments. Long-term investments have an original maturity of greater than one year at the date of purchase.

### ***Capital Assets***

Capital assets are recorded at cost at the date of acquisition, or fair value at the date of donation. For equipment, the District's capitalization policy includes all items with a unit cost of \$5,000 or more and an estimated useful life in excess of one year. Renovations to buildings, infrastructure and land improvements that significantly increase the value or extend the useful life of the structure are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are charged to operating expense in the year in which the expense is incurred. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 50 years for buildings, 20 years for improvements, 10 years for furniture, machinery, vehicles and other equipment, 5 years for telecommunications and peripheral equipment, and 15 years for library books. Collections, which consist of purchased works of art, are not depreciated as they are deemed to have permanent value.

### ***Accrued Compensated Absences***

Employees' compensated absences are accrued when earned. The liability and expense incurred are recorded at year-end as accrued compensated absences in the Statements of Net Position and as a component of operating expenses in the Statements of Revenues, Expenses and Changes in Net Position.

### ***Estimates***

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### ***Deferred Revenue***

Tuition and fees collected in advance and related to academic terms in the next fiscal year are recorded as deferred revenue. Contract revenues related to government grants and food services are recognized over the contract period. Contract payments received in advance are recorded as deferred revenue.

### ***Net Position***

The District's net position is classified as follows:

Net investment in capital assets – This represents the District's total investment in capital assets, net of outstanding debt obligations related to those capital assets. To the extent debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of invested in capital assets, net of related debt.

---

## **NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES-continued**

### ***Net Position-continued***

Restricted net position – nonexpendable – Nonexpendable restricted net position consists of endowment and similar type funds in which donors or other outside sources have stipulated, as a condition of the gift instrument, that the principal is to be maintained inviolate and in perpetuity, and invested for the purpose of producing present and future income, which may be either expended or added to principal. The District had no nonexpendable restricted net position as of August 31, 2014 or 2013.

Restricted net position – expendable – Restricted expendable net position includes resources in which the District is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties.

Unrestricted net position – Unrestricted net position represents resources to be used for transactions relating to the educational and general operations of the District, and may be used at the discretion of the governing board to meet current expenses for any purpose. These resources also include auxiliary enterprises, which are substantially self-supporting activities that provide services for students, faculty and staff.

When an expense is incurred that can be paid using either restricted or unrestricted resources, the District's policy is to first apply the expense towards restricted resources and then towards unrestricted resources.

### ***Operating and Non-operating Revenue and Expense Policy***

The District distinguishes operating revenues and expenses from non-operating items. The District reports as a business-type activity and as a single proprietary fund. Operating revenues and expenses generally result from providing services in connection with the District's principal ongoing operations.

The principal operating revenues are tuition and related fees, grants and contracts, and operations of auxiliary enterprises. Operating expenses include the cost of sales and services, administrative expenses, and depreciation of capital assets. Non-operating revenues include activities that have the characteristics of non-exchange transactions, such as property taxes, state appropriations, gifts and contributions, and other revenue and expenses that are defined as non-operating by GASB 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Government Entities that use Proprietary Fund Accounting*, and investment income. Non-exchange transactions are recognized in accordance with the standards in GASB 33, *Accounting and Financial Reporting for Nonexchange Transactions*. In accordance with GASB 24, *Accounting and Financial Reporting for Certain Grants and Other Financial Assistance*, the District records revenue received for federal Title IV grant programs (such as Pell grants) as non-operating revenue.

### ***New Accounting Pronouncements***

GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, is effective for periods beginning after December 15, 2012. This statement reclassifies certain items that were previously reported as assets and liabilities, as deferred outflows and inflows of resources, and recognizes these items as outflows or inflows of resources. The District implemented this statement during the year ended August 31, 2014 and applied its provisions to prior periods presented.

## **NOTE 3. AUTHORIZED INVESTMENTS**

The Board of Trustees has adopted an investment policy regarding the investment of its funds as defined in the Public Funds Investment Act of 1995 (Chapter 2256, Texas Government Code). The investments of the District are in compliance with the Board's investment policy. Authorized investments include: (1) obligations of the United States or its agencies and instrumentalities, including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by the explicit full faith and credit of the United States, (2) other obligations which are unconditionally guaranteed or insured by, or backed by the full faith and credit of the United States or their respective agencies and instrumentalities, (3) certificates of deposit, (4) fully collateralized repurchase agreements, (5) eligible investment pools rated no lower than AAA or AAA-m by a nationally recognized rating service, (6) commercial paper notes rated no lower than A-1 or P-1 or an equivalent rating by a nationally recognized rating service, and (7) cash

**NOTE 3. AUTHORIZED INVESTMENTS-continued**

management and fixed income funds sponsored by organizations exempt from federal income taxation, negotiable certificates of deposit issued by a bank that has a certificate of deposit rating of at least 1 or the equivalent by a nationally recognized credit rating agency or that is associated with a holding company having a commercial paper rating of at least A-1, P-1, or the equivalent by a nationally recognized credit rating agency; and corporate bonds, debentures, or similar debt obligations rated by a nationally recognized investment rating firm in one of the two highest long-term rating categories.

During the year ended August 31, 2012, the District established the Gas Royalty Scholarship Fund. As described in Note 4, these funds are invested and managed by a related organization. Under the District's investment policy, the scholarship fund is invested in accordance with the Uniform Prudent Management of Institutional Funds Act (UPMIFA). The investment strategy governing the scholarship fund shall be to (1) preserve the real purchasing power of the principal in the fund and (2) provide a stable source of perpetual financial support.

**NOTE 4. DEPOSITS AND INVESTMENTS**

At August 31, 2014 and 2013, the carrying amounts of the District's deposits were \$6,418,893 and \$1,838,670 and total bank balances equaled \$9,189,320 and \$9,175,292, respectively. Bank balances of \$250,000 were covered by the Federal Depository Insurance Corporation with \$8,939,320 and \$8,925,292 covered by collateral pledged in a joint custody security account with market values of \$11,306,875 and \$10,034,909 at August 31, 2014 and 2013, respectively. The collateral account is held in the District's name by the Federal Reserve Bank, which is an independent third-party custodian.

Included in short-term investments at August 31, 2014 and 2013 were \$24,526,336 and \$14,516,376 invested in TexPool, a pool managed by the Treasurer of the State of Texas, \$26,590,100 and \$14,825,758 invested in TexStar, a pool managed by JP Morgan Fleming Asset Management (USA), Inc., \$32,926 and \$32,913 invested in TexasTerm, a pool managed by PFM Asset Management, LLC, and \$24,554,296 and \$19,913,811 invested in Lone Star Investment Pool, a pool managed by First Public, LLC, respectively. The fair value of the District's position in the pools is substantially the same as the value of the pools' shares. The investments in which the pools may invest are subject to the same restrictions as the District.

During the year ended August 31, 2012, the District entered into a management agreement with Tarrant County College Foundation (the Foundation), a related organization (see Note 16). Under this agreement, the Foundation will invest, manage and monitor certain designated funds of the District (hereinafter referred to as Beneficial Interest in Funds Held by Affiliate), derived principally from oil and gas lease and bonus payments, in accordance with applicable laws and the District's investment policy. The terms of the agreement dictate that the District will determine the use of the earnings from the invested funds and authorize all expenditures from the funds.

Cash and Cash Equivalents included on Exhibit 1 consist of the items reported below:

| <b>Cash and Cash Equivalents</b> |                    |                    |
|----------------------------------|--------------------|--------------------|
|                                  | <b>2014</b>        | <b>2013</b>        |
| Bank Deposits                    |                    |                    |
| Demand Deposits                  | \$6,418,893        | \$1,838,670        |
| Cash on Hand                     |                    |                    |
| Petty Cash                       | 19,998             | 20,500             |
| Total Cash and Cash Equivalents  | <u>\$6,438,891</u> | <u>\$1,859,170</u> |

**NOTE 4. DEPOSITS AND INVESTMENTS—continued**

| <b>Reconciliation of Deposits and Investments to Exhibit 1</b> |                                       |                                       |
|--|---------------------------------------|---------------------------------------|
|  | <b>Fair Value<br/>August 31, 2014</b> | <b>Fair Value<br/>August 31, 2013</b> |
| TexPool  | \$ 24,526,336                         | \$ 14,516,376                         |
| TexStar  | 26,590,100                            | 14,825,758                            |
| TexasTERM  | 32,926                                | 32,913                                |
| Lone Star Investment Pool                                      | 24,554,296                            | 19,913,811                            |
| Beneficial Interest in Funds Held<br>by Affiliate              | 8,676,756                             | 8,094,625                             |
| Federal Agency Notes   | 149,728,532                           | 167,851,717                           |
| Total  | <u>234,108,946</u>                    | <u>225,235,200</u>                    |
| Cash and cash equivalents                                      | 6,438,891                             | 1,859,170                             |
|  | <u>240,547,837</u>                    | <u>227,094,370</u>                    |
| Cash and cash equivalents (Exhibit 1)                          | 6,438,891                             | 1,859,170                             |
| Investments - current (Exhibit 1)                              | 82,590,429                            | 55,557,934                            |
| Restricted investments - non-current (Exhibit 1)               | 1,789,985                             | 1,825,549                             |
| Investments - non-current (Exhibit 1)                          | <u>149,728,532</u>                    | <u>167,851,717</u>                    |
|  | <u>\$ 240,547,837</u>                 | <u>\$ 227,094,370</u>                 |

As of August 31, 2014, the District had the following investments and maturities:

| <b>Investment Maturities (in Years)</b>           |                          |                       |                      |                     |                       |
|---|--------------------------|-----------------------|----------------------|---------------------|-----------------------|
| <b>Investment Type</b>                            | <b>Credit<br/>Rating</b> | <b>Fair Value</b>     | <b>Less than 1</b>   | <b>1 to 2</b>       | <b>3 to 4</b>         |
| U.S. Government Agencies                          | AAA                      | \$ 149,728,532        | \$                   | \$ 9,996,327        | \$ 139,732,205        |
| TexPool   | AAAm                     | 24,526,336            | 24,526,336           |                     |                       |
| TexStar   | AAAm                     | 26,590,100            | 26,590,100           |                     |                       |
| TexasTERM   | AAAm                     | 32,926                | 32,926               |                     |                       |
| Lone Star Investment Pool                         | AAA                      | 24,554,296            | 24,554,296           |                     |                       |
| Beneficial Interest in<br>Funds Held by Affiliate |                          | 8,676,756             |                      |                     |                       |
|   |                          | <u>\$ 234,108,946</u> | <u>\$ 75,703,658</u> | <u>\$ 9,996,327</u> | <u>\$ 139,732,205</u> |

Due to the diversity of the underlying investments, Beneficial Interest in Funds Held by Affiliate does not have a specific investment maturity.

**NOTE 4. DEPOSITS AND INVESTMENTS— continued**

As of August 31, 2014, Beneficial Interest in Funds Held by Affiliate was comprised of the following underlying investments:

|                             |                     |
|-----------------------------|---------------------|
| Federal Agency Notes        | \$ 3,098,300        |
| Certificates of Deposit     | 352,584             |
| Corporate Bonds             | 790,288             |
| Mutual Funds - Money Market | 187,480             |
| Mutual Funds - Fixed Income | 1,161,098           |
| Mutual Funds - Equity       | 2,916,640           |
| Mutual Funds - Real Estate  | 170,366             |
|                             | <u>\$ 8,676,756</u> |

**Interest Rate Risk-** In accordance with state law and District policy, the District concentrates its investment portfolio in shorter-term securities in order to limit interest rate risk. Unless matched to a specific cash flow, the District does not invest in securities maturing more than four years from the date of purchase. For investment pools, the average dollar-weighted maturity shall not exceed two years.

**Credit Risk-** In accordance with state law and District policy, investments in investment pools are rated no lower than AAA or AAAM or an equivalent rating of at least one nationally recognized rating service.

**Concentration of Credit Risk-** The District’s investment policy does not place a limit on the amount the District may invest in any one issuer with the exception of a 3% maximum per issuer in regards to corporate bonds. As of August 31, 2014, more than 5% of the District’s investments are in TexPool (10.5%), TexStar (11.4%), Lone Star Investment Pool (10.5%), FHLB (8.6%), FHLMC (8.5%), FNMA (29.8%), and FFCB (17%).

As of August 31, 2014 and 2013, restricted investments consist of the following:

|                                     | 2014                | 2013                |
|-------------------------------------|---------------------|---------------------|
| Funds held for others               | \$ 325,510          | \$ 326,998          |
| Funds restricted to student loans   | 100,523             | 100,418             |
| Funds restricted to debt retirement | <u>1,363,952</u>    | <u>1,398,133</u>    |
| Total restricted investments        | <u>\$ 1,789,985</u> | <u>\$ 1,825,549</u> |

Investment income for the years ended August 31, 2014 and 2013 consists of the following:

|  | 2014                | 2013                  |
|--|---------------------|-----------------------|
| Interest and dividends                               | \$ 1,268,453        | \$ 1,600,252          |
| Net increase (decrease) in fair value of investments | <u>2,385,159</u>    | <u>(2,665,928)</u>    |
| Total investment income (loss)                       | <u>\$ 3,653,612</u> | <u>\$ (1,065,676)</u> |

**NOTE 5. DERIVATIVES**

Derivatives are investment products which may be a security or contract which derives its value from another security, currency, commodity or index. During the years ended August 31, 2014 and 2013, the District did not invest in derivatives.

**NOTE 6. BONDS PAYABLE**

Bonds payable consist of bond principal, net of premiums, interest accreted on capital appreciation bonds and deferred refunding costs. The changes in bonds payable are as shown below:

|   | <b>2014</b>                  |                  |                    |                           |                                |
|---|------------------------------|------------------|--------------------|---------------------------|--------------------------------|
|   | <b>Beginning<br/>Balance</b> | <b>Additions</b> | <b>Reductions</b>  | <b>Ending<br/>Balance</b> | <b>Due Within<br/>One Year</b> |
| General obligation refunding bonds, series 2001 | \$ 570,000                   | \$               | \$ 280,000         | \$ 290,000                | \$ 290,000                     |
| General obligation refunding bonds, series 2004 | 5,790,000                    |                  | 2,660,000          | 3,130,000                 | 3,130,000                      |
| General obligation refunding bonds, series 2005 | <u>9,125,000</u>             |                  | <u>4,610,000</u>   | <u>4,515,000</u>          | <u>4,515,000</u>               |
| Subtotal  | 15,485,000                   |                  | 7,550,000          | 7,935,000                 | 7,935,000                      |
| Premium on bonds payable                        | 469,560                      |                  | 321,556            | 148,004                   | 148,004                        |
| Deferred refunding costs                        | <u>(78,741)</u>              |                  | <u>(58,686)</u>    | <u>(20,055)</u>           | <u>(20,055)</u>                |
| Total bonds payable                             | <u>\$15,875,819</u>          | <u>\$</u>        | <u>\$7,812,870</u> | <u>\$8,062,949</u>        | <u>\$8,062,949</u>             |
| Due within one year                             |                              |                  |                    | <u>8,062,949</u>          |                                |
| Total long-term bonds payable                   |                              |                  |                    | <u>\$</u>                 |                                |

|   | <b>2013</b>                  |                  |                    |                           |                                |
|---|------------------------------|------------------|--------------------|---------------------------|--------------------------------|
|   | <b>Beginning<br/>Balance</b> | <b>Additions</b> | <b>Reductions</b>  | <b>Ending<br/>Balance</b> | <b>Due Within<br/>One Year</b> |
| General obligation refunding bonds, series 2001 | \$ 3,480,000                 | \$               | \$2,910,000        | \$ 570,000                | \$ 280,000                     |
| General obligation refunding bonds, series 2004 | 5,790,000                    |                  |                    | 5,790,000                 | 2,660,000                      |
| General obligation refunding bonds, series 2005 | <u>13,435,000</u>            |                  | <u>4,310,000</u>   | <u>9,125,000</u>          | <u>4,610,000</u>               |
| Subtotal  | 22,705,000                   |                  | 7,220,000          | 15,485,000                | 7,550,000                      |
| Premium on bonds payable                        | 791,115                      |                  | 321,555            | 469,560                   | 321,556                        |
| Deferred refunding costs                        | <u>(171,890)</u>             |                  | <u>(93,149)</u>    | <u>(78,741)</u>           | <u>(58,686)</u>                |
| Total bonds payable                             | <u>\$23,324,225</u>          | <u>\$</u>        | <u>\$7,448,406</u> | <u>\$15,875,819</u>       | <u>\$7,812,870</u>             |
| Due within one year                             |                              |                  |                    | <u>7,812,870</u>          |                                |
| Total long-term bonds payable                   |                              |                  |                    | <u>\$ 8,062,949</u>       |                                |

**NOTE 6. BONDS PAYABLE—continued**

Bonds payable are comprised of the following issues:

|   | 2014                | 2013                 |
|---|---------------------|----------------------|
| General obligation bonds, series 2001, issued to partially refund series 1994, 1995 and 1996. Issued July 15, 2001 for \$18,765,000; all authorized bonds have been issued. The source of revenues for debt service is future property taxes.     | \$ 290,000          | \$ 570,000           |
| General obligation bonds, series 2004, issued to partially refund series 1994, 1995 and 1996. Issued September 1, 2004 for \$23,375,000; all authorized bonds have been issued. The source of revenues for debt service is future property taxes. | 3,130,000           | 5,790,000            |
| General obligation bonds, series 2005, issued to partially refund series 1994. Issued May 24, 2005 for \$13,435,000; all authorized bonds have been issued. The source of revenues for debt service is future property taxes.                     | <u>4,515,000</u>    | <u>9,125,000</u>     |
| Total   | <u>\$ 7,935,000</u> | <u>\$ 15,485,000</u> |

Bonds are due in annual installments varying from \$290,000 to \$4,515,000 with interest rates from 4.000% to 5.000% with the final installment due in 2015. The principal and interest requirements for the next year are summarized below.

| Fiscal Year | Principal    | Interest   | Total        |
|-------------|--------------|------------|--------------|
| 2015        | \$ 7,935,000 | \$ 194,263 | \$ 8,129,263 |



---

**NOTE 7. NOTE PAYABLE**

The District has a note payable that had a balance of \$9,851,975 and \$12,851,975 outstanding at August 31, 2014 and 2013, respectively. The note is secured by real property and bears no interest, so the District imputed interest at 1.0%. Payments are due on September 1 as follows:

| <b>Fiscal Year</b> |             |
|--------------------|-------------|
| 2015               | \$4,901,480 |
| 2016               | 4,950,495   |

**NOTE 8. EMPLOYEES' RETIREMENT PLAN**

The State of Texas has joint contributory plans for the District's full-time employees. Full-time employees participate in either the Teacher Retirement System of Texas or the Optional Retirement Program.

***Teacher Retirement System of Texas***

**Plan Description.** The District contributes to the Teacher Retirement System of Texas (TRS), a cost-sharing multiple employer defined benefit pension plan. TRS administers retirement and disability annuities, and death and survivor benefits to employees and beneficiaries of employees of the public school systems of Texas. It operates primarily under the provisions of the Texas Constitution, Article XVI, Sec. 67, and Texas Government Code, Title 8, Subtitle C. TRS also administers proportional retirement benefits and service credit transfer under Texas Government Code, Title 8, chapters 803 and 805, respectively. The Texas state legislature has the authority to establish and amend benefit provisions of the pension plan and may, under certain circumstances, grant special authority to the TRS Board of Trustees. TRS issues a publicly available financial report that includes financial statements and required supplementary information for the defined benefit pension plan. That report may be obtained by writing to the TRS Communications Departments, 1000 Red River Street, Austin, Texas 78701, by calling the TRS Communications Department at 1-800-223-8778, or by downloading the report from the TRS Internet website, [www.trs.state.tx.us](http://www.trs.state.tx.us), under the TRS Publications heading.

**Funding Policy.** Contribution requirements are not actuarially determined but are established and amended by the Texas state legislature. The state funding policy is as follows: (1) The state constitution requires the legislature to establish a member contribution rate of not less than 6.0% of the member's annual compensation and a state contribution rate of not less than 6.0% and not more than 10% of the aggregate annual compensation of all members of the system; (2) A state statute prohibits benefit improvements or contribution reductions if, as a result of a particular action, the time required to amortize TRS' unfunded actuarial liabilities would be increased to a period that exceeds 31 years, or, if the amortization period already exceeds 31 years, the period would be increased by such action. State law provides for a member contribution rate of 6.4% for fiscal years 2014, 2013 and 2012, and a state contribution rate of 3.4%, 6.4% and 6.0% for fiscal years 2014, 2013 and 2012, respectively. State contributions to TRS made on behalf of the District's employees for the years ended August 31, 2014, 2013, and 2012 were \$3,100,616, \$1,584,835, and \$1,435,910, respectively. The on-behalf payments are reflected in the accompanying financial statements as both revenues and expenses. The State of Texas failed to pay a required matching contribution to TRS on behalf of the employees of the District of approximately \$3,660,000 for the year ended August 31, 2013. The District paid this amount on behalf of the State during the year ended August 31, 2013.

***Optional Retirement Plan***

**Plan Description.** The state has also established an optional retirement program for institutions of higher education. Participation in the Optional Retirement Program is in lieu of participation in the Teacher Retirement System. The optional retirement program provides for the purchase of annuity contracts and operates under the provisions of the Texas Constitution, Article XVI, Sec. 67, and Texas Government Code, Title 8, Subtitle C.

---

**NOTE 8. EMPLOYEES' RETIREMENT PLAN-continued**

**Optional Retirement Plan-continued**

**Funding Policy.** Contribution requirements are not actuarially determined but are established and amended by the Texas state legislature. The percentages of participant salaries currently contributed by the state and each participant are 3.3% and 6.65%, respectively. The District contributed 5.2% in fiscal year 2014 and 2.5% in fiscal years 2013 and 2012 for employees who were participating in the optional retirement program prior to September 1, 1995. Benefits fully vest after one year plus one day of employment. Because these are individual annuity contracts, the state has no additional or unfunded liability for this program.

State contributions to the Optional Retirement Plan made on behalf of the District for the years ended August 31, 2014, 2013, and 2012 were \$971,829, \$1,716,110, and \$1,669,318, respectively. The on-behalf payments are reflected in the accompanying financial statements as both revenue and expenses.

Total retirement expense paid by the State of \$4,072,445 is reflected in the accompanying financial statements as both revenues and expenditures. Participants contributed \$8,523,154 (\$6,564,771 for the Teacher Retirement Program and \$1,958,383 for the Optional Retirement Program). The District contributed \$1,251,073, \$369,614, and \$360,817 for the years ended August 31, 2014, 2013, and 2012, respectively, to the Optional Retirement Program to cover the 5.2% and 2.5% referenced above.

Total payroll expense for fiscal years 2014 and 2013 was approximately \$157,000,000 and \$147,000,000, respectively. The total payroll of employees covered by the Teacher Retirement System was approximately \$91,400,000 and \$82,000,000, and the total payroll of employees covered by the Optional Retirement Program was approximately \$29,400,000 and \$28,700,000 for fiscal years 2014 and 2013, respectively.

All employees of the District who are employed for ½ or more of the standard workload are eligible to participate in one of the above programs. Participants in the Teacher Retirement System are eligible for normal retirement at age 65 with 5 years of service or when the sum of the participant's age and years of credited service equals or exceeds 80 years. Participants may elect to receive reduced retirement at age 55 with 5 years of service or at any age below 50 with 30 years of service or any combination of age plus years of service which equals 80. A member is fully vested after 5 years of creditable service and is entitled to any benefit for which eligibility requirements have been met. Participants in the Optional Retirement Program are fully vested in their individual investments after one year of service.

**NOTE 9. POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS**

In addition to providing pension benefits, the State provides certain healthcare and life insurance benefits for retired employees. Most of the employees with 10 years of service will become eligible for those benefits when they reach normal retirement age while working for the State. Those and similar benefits for active employees are provided through an insurance company whose premiums are based on benefits paid during the previous year. The State recognizes the cost of providing these benefits by expending the annual insurance premiums.

The State's average contribution per full-time employee was \$213 and \$91 per month for the years ended August 31, 2014 and 2013, respectively. The cost of providing those benefits for all employees in the year ended August 31, 2014, paid by the State of Texas on behalf of the District, totaled \$10,604,553 (\$6,931,529 for the year ended August 31, 2013) with \$5,119,953 for 661 retirees (retiree benefits for 661 retirees cost \$4,743,862 in fiscal year 2013) and \$5,484,600 for 2,143 active employees (active employee benefits for 2,014 employees cost \$2,187,667 in fiscal year 2013). The on-behalf payments are reflected in the accompanying financial statements as both revenues and expenses.

**Plan Description.** Tarrant County College District contributes to the State Retiree Health Plan (SRHP), a cost-sharing, multiple-employer, defined benefit postemployment healthcare plan administered by the Employees Retirement System of Texas (ERS). SRHP provides medical benefits to retired employees of participating universities, community colleges and state agencies in accordance with Chapter 1551, Texas Insurance Code. Benefit and contribution provisions of SRHP are authorized by State law and may be amended by the Texas Legislature.

---

## ***NOTE 9. POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS-continued***

### ***Plan Description-continued***

ERS issues a publicly available financial report that includes financial statements and required supplementary information for SRHP. That report may be obtained from ERS via their website at <http://www.ers.state.tx.us/>.

***Funding Policy.*** Section 1551.055 of Chapter 1551, Texas Insurance Code provides that contribution requirements of the plan members and the participating employers are established and may be amended by the ERS board of trustees. Plan members or beneficiaries receiving benefits pay any premium over and above the employer contribution.

The employer's share of the cost of retiree healthcare coverage for the current year is known as the implicit rate subsidy. It is the difference between the claims costs for the retirees and the amounts contributed by the retirees.

The ERS board of trustees sets the employer contribution rate based on the implicit rate subsidy which is actuarially determined in accordance with the parameters of GASB Statement 45.

The employer contribution rate represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years.

The District's contributions to SRHP for the years ended August 31, 2014, 2013, and 2012, were \$479,682, \$427,704, and \$383,854, respectively, which equaled the required contributions each year.

## ***NOTE 10. DEFERRED COMPENSATION PROGRAMS***

District employees may elect to defer a portion of their earnings for income tax and investment purposes pursuant to authority granted in Government Code 609.001. The employees' investments are held in tax deferred annuity plans pursuant to Internal Revenue Code Section 403(b). As of August 31, 2014 and 2013, the District had 348 and 345 employees participating in the program, respectively. A total of \$1,818,369 and \$1,706,892 in payroll deductions had been invested in approved plans during the fiscal years 2014 and 2013, respectively.

In June 2003 the District added a deferred compensation plan pursuant to Internal Revenue Code Section 457(b) to the employer benefit package. Full-time employees can begin participating in the plan on their first day of employment. An employee can contribute up to a maximum of \$17,500 (\$23,000 for participants over 50 years of age) for 2014. As of August 31, 2014, the District had 100 employees participating in the program. A total of \$530,479 in payroll deductions had been invested in approved plans during the fiscal year 2014. As of August 31, 2013, the District had 96 employees participating in the program. A total of \$413,645 in payroll deductions had been invested in approved plans during the fiscal year 2013.

## ***NOTE 11. COMPENSATED ABSENCES***

Full-time employees earn vacation leave from 6.67 to 13.33 hours per month, depending on the number of years employed with the District. An employee may carry his accrued leave forward from one fiscal year to another fiscal year with a maximum number of hours up to twenty days for those employees with sixteen or more years of service. Employees with at least three months of service who terminate their employment are entitled to payment for all accumulated vacation leave up to the maximum allowed. Sick leave, which can be accumulated up to a maximum of 90 days, is earned at the rate of 1 day per month. It is paid to an employee who misses work because of illness or to the estate of an employee in the event of his/her death. The maximum sick leave that may be paid to an employee with at least 10 years service upon separation or to an employee's estate is one-half of the employee's accumulated entitlement or 45 days, whichever is less.

**NOTE 11. COMPENSATED ABSENCES-continued**

Compensated absences activity for the years ended August 31, 2014 and 2013 was as follows:

|      | <b>Beginning<br/>Balance</b> | <b>Additions</b> | <b>Reductions</b> | <b>Ending<br/>Balance</b> | <b>Current<br/>Portion</b> |
|------|------------------------------|------------------|-------------------|---------------------------|----------------------------|
| 2013 | \$ 8,359,480                 | \$ 6,064,266     | \$ 5,673,414      | \$ 8,750,332              | \$ 4,814,033               |
| 2014 | \$ 8,750,332                 | \$ 6,585,395     | \$ 6,131,079      | \$ 9,204,648              | \$ 5,040,853               |

**NOTE 12. PENDING LAWSUITS AND CLAIMS**

On August 31, 2014, various lawsuits and claims involving the District were pending. The ultimate liability with respect to litigation and other claims asserted against the District cannot be reasonably estimated at this time. Based on consultation with legal counsel, management believes this liability, if any, to the extent not provided for by insurance or otherwise, will not have a material effect on the District.

**NOTE 13. OPERATING LEASE COMMITMENTS AND RENTAL AGREEMENTS**

Future minimum lease rental payments under noncancellable operating leases having an initial term in excess of one year as of August 31, 2014 are as follows:

| <b>Fiscal<br/>Year Ending</b> | <b>Minimum Future<br/>Lease Payments</b> |
|-------------------------------|--|
| 2015                          | \$ 577,733                               |
| 2016                          | 244,161                                  |
| 2017                          | 187,162                                  |
| 2018                          | 120,750                                  |
|                               | <u>\$ 1,129,806</u>                      |

Approximately \$1,060,000 and \$1,032,000 in rent paid or due under operating leases is included in expenses on the statements of revenues, expenses and changes in net position for the years ended August 31, 2014 and 2013, respectively.

Effective in February 2007, the District entered into a contract to lease excess broadband capacity to a third party. The lease is for an initial term of 15 years with an automatic 15 year renewal pending certain conditions. Under the terms of the lease, the District will receive (1) a \$150,000 equipment allowance, payable in three installments over the lease term; (2) annual royalties of \$702,662 through December 2010 and increased to \$760,383 beginning January 2011, which is indexed for inflation beginning in 2013; and (3) a royalty overage equal to 0.2% of the lessee's revenue derived from the leased capacity. Upon commencement of the initial lease term, the District also received a \$2,000,000 inducement royalty payment. Annual future minimum payments to be received under this agreement are as follows: \$760,383 indexed for inflation for 2014-2037, with an additional \$50,000 in 2016 and 2026.

**NOTE 13. OPERATING LEASE COMMITMENTS AND RENTAL AGREEMENTS-continued**

The District leases space in its Trinity River Campus under a noncancellable operating lease with a current term through 2018. Lease income of \$5,650,000 and \$5,881,720 was recognized during the years ended August 31, 2014 and 2013, respectively. Future minimum lease payments to be received under this agreement are as follows:

| <b>Fiscal<br/>Year Ending</b> | <b>Minimum Future<br/>Lease Payments</b> |
|-------------------------------|--|
| 2015                          | \$ 5,650,000                             |
| 2016                          | 5,650,000                                |
| 2017                          | 5,650,000                                |
| 2018                          | 3,766,667                                |
|                               | <u>\$ 20,716,667</u>                     |

**NOTE 14. CONTRACT AND GRANT AWARDS**

The District receives funding from various federal and state contract and grant programs. Revenues are recognized as funds are actually expended. Funds received but not expended during the reporting period are reported as deferred revenue. For direct federal contract and grant awards, funds expended but not collected are reported as federal receivables. Federal pass-through awards and non-federal contract and grant awards for which funds are expended but not collected are reported as state and local grants and contracts receivable. Contract and grant awards that are not yet funded and for which the institution has not yet performed services are not included in the financial statements. Contract and grant awards funds already committed, e.g. multi-year awards or funds awarded during fiscal years 2014 and 2013 for which monies have not been received nor funds expended totaled approximately \$13,110,000 and \$8,140,000, respectively. Of this amount approximately \$9,570,000 and \$6,220,000 were from federal contract and grant awards and \$3,540,000 and \$1,920,000 were from state contract and grant awards for fiscal years ended August 31, 2014 and 2013, respectively.

**NOTE 15. RISK MANAGEMENT**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District fully insures its buildings, structures, contents and equipment with the purchase of commercial insurance in an all risk blanket property insurance policy. The District has designated unrestricted net position of \$700,000 to cover self-insurance for workers' compensation, unemployment compensation and insurance policy deductibles.

Settled claims have not exceeded commercial insurance coverage in any of the past three years. The District self-insures its workers' compensation plan and its unemployment compensation.

The workers' compensation plan is administered by an outside insurance carrier which processes all self-insurance claims. The District also carries an insurance policy for excess liabilities related to workers' compensation. An outside agent processes all unemployment compensation claims. The District has accrued amounts that represent the best estimate of claims filed, but not paid and claims incurred, but not reported. Accrued liabilities are generally based on actuarial valuation and the present value of unpaid expected claims. The discount rates used to calculate the present value of liabilities was 1.0% for the years ended August 31, 2014 and 2013.

**NOTE 15. RISK MANAGEMENT –continued**

Changes in the accrued uninsured claims liability are as follows for fiscal years ended August 31:

|  | <b>2014</b>       | <b>2013</b>        |
|--|-------------------|--------------------|
| Beginning balance                            | \$ 1,077,302      | \$ 990,422         |
| Current year claims and changes in estimates | 197,636           | 1,285,829          |
| Claim payments                               | <u>(399,542)</u>  | <u>(1,198,949)</u> |
| Ending balance                               | 875,396           | 1,077,302          |
| Current portion                              | <u>(744,995)</u>  | <u>(867,838)</u>   |
| Non-current portion                          | <u>\$ 130,401</u> | <u>\$ 209,464</u>  |

**NOTE 16. RELATED PARTIES**

The Tarrant County College Foundation is a nonprofit organization with the sole purpose of supporting the educational and other activities of the District. The Foundation solicits donations and acts as coordinator of gifts made by other parties. It remitted restricted gifts of \$1,729,690 and \$1,425,114 to the District during the years ended August 31, 2014 and 2013, respectively. During the fiscal year, the District furnished certain services, such as office space, utilities and some staff assistance to the Foundation at no charge. As of August 31, 2014 and 2013, the District had a receivable balance due from the Foundation of \$555,647 and \$446,188, respectively.

**NOTE 17. PROPERTY TAX CALENDAR**

The District's ad valorem property tax is levied each October 1 on the assessed value listed as of the prior January 1 for all real and personal property located in the District.

|  | <b>2014</b>               | <b>2013</b>               |
|--|---------------------------|---------------------------|
| Assessed Valuation of the District     | \$ 157,360,405,817        | \$ 153,193,426,191        |
| Less: Exemptions                       | <u>(28,379,058,585)</u>   | <u>(27,812,450,545)</u>   |
| Net Assessed Valuation of the District | <u>\$ 128,981,347,232</u> | <u>\$ 125,380,975,646</u> |

|  | <b>2014</b>               |                     |              |
|--|---------------------------|---------------------|--------------|
|  | <b>Current Operations</b> | <b>Debt Service</b> | <b>Total</b> |
| Tax Rate per \$100 valuation authorized (maximum per enabling legislation) | \$ .20000                 | \$ .50000           | \$ .70000    |
| Tax Rate per \$100 valuation assessed                                      | \$ .14241                 | \$ .00709           | \$ .14950    |

**NOTE 17. PROPERTY TAX CALENDAR-continued**

|  | 2013               |              |           |
|--|--------------------|--------------|-----------|
|  | Current Operations | Debt Service | Total     |
| Tax Rate per \$100 valuation authorized (maximum per enabling legislation) | \$ .20000          | \$ .50000    | \$ .70000 |
| Tax Rate per \$100 valuation assessed                                      | \$ .14241          | \$ .00656    | \$ .14897 |

Taxes levied for the years ended August 31, 2014 and 2013 amounted to \$192,007,990 and \$186,047,346, respectively, including any penalties and interest assessed. Property taxes attach as an enforceable lien on property as of January 1 following the October 1 levy. Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed.

| Taxes Collected                  | 2014                  |                     |                       |
|----------------------------------|-----------------------|---------------------|-----------------------|
|                                  | Current Operations    | Debt Service        | Total                 |
| Current Taxes Collected          | \$ 180,129,897        | \$ 8,967,916        | \$ 189,097,813        |
| Delinquent Taxes Collected       | 1,438,341             | 71,609              | 1,509,950             |
| Penalties and Interest Collected | <u>1,319,236</u>      | <u>65,679</u>       | <u>1,384,915</u>      |
| Total Collections                | <u>\$ 182,887,474</u> | <u>\$ 9,105,204</u> | <u>\$ 191,992,678</u> |

| Taxes Collected                  | 2013                  |                     |                       |
|----------------------------------|-----------------------|---------------------|-----------------------|
|                                  | Current Operations    | Debt Service        | Total                 |
| Current Taxes Collected          | \$ 175,136,165        | \$ 8,067,504        | \$ 183,203,669        |
| Delinquent Taxes Collected       | 1,579,878             | 72,776              | 1,652,654             |
| Penalties and Interest Collected | <u>1,343,267</u>      | <u>61,877</u>       | <u>1,405,144</u>      |
| Total Collections                | <u>\$ 178,059,310</u> | <u>\$ 8,202,157</u> | <u>\$ 186,261,467</u> |

The use of tax proceeds is restricted to either maintenance and operations or interest and sinking expenses. Tax collections for the years ended August 31, 2014 and 2013 were 99.99% and 101.02% of the current tax levy, respectively. The District remitted payments of \$4,037,163 and \$3,829,230 in fiscal years 2014 and 2013, respectively, for taxes collected on behalf of Tax Incremental Finance Districts. Allowances for uncollectible taxes are based upon historical experience in collecting property taxes.

**NOTE 18. INCOME TAXES**

The District is exempt from income taxes under Internal Revenue Code Section 115, *Income of States, Municipalities, Etc.*, although unrelated business income may be subject to income taxes under Internal Revenue Code Section 511 (a)(2)(B), *Imposition of Tax on Unrelated Business Income of Charitable, Etc. Organizations*. The District had no unrelated business income tax liability for the years ended August 31, 2014 and 2013.

**NOTE 19. CAPITAL ASSETS**

Capital assets activity for the years ended August 31, 2014 and 2013, is summarized as follows:

|  | <b>2014</b>                  |                                  |                        |                           |
|--|------------------------------|----------------------------------|------------------------|---------------------------|
|  | <b>Beginning<br/>Balance</b> | <b>Additions<br/>(Transfers)</b> | <b>Deletions</b>       | <b>Ending<br/>Balance</b> |
| Land   | \$ 77,818,209                | \$ 4,723,140                     | \$ (10,590,761)        | \$ 71,950,588             |
| Collections                                  | 1,433,518                    |                                  |                        | 1,433,518                 |
| Construction in progress                     | 41,988,790                   | (1,275,546)                      |                        | 40,713,244                |
| Total cost of non-depreciable capital assets | <u>121,240,517</u>           | <u>3,447,594</u>                 | <u>(10,590,761)</u>    | <u>114,097,350</u>        |
| Buildings                                    | 589,139,988                  |                                  |                        | 589,139,988               |
| Improvements other than buildings            | 253,060,263                  | 42,973,054                       | (8,176)                | 296,025,141               |
| Telecommunications and peripheral equipment  | 28,257,031                   | 1,373,602                        | (3,234,952)            | 26,395,681                |
| Library books                                | 7,850,559                    | 718,164                          | (665,273)              | 7,903,450                 |
| Furniture and other equipment                | 40,896,170                   | 2,275,097                        | (1,004,158)            | 42,167,109                |
| Total cost of depreciable capital assets     | <u>919,204,011</u>           | <u>47,339,917</u>                | <u>(4,912,559)</u>     | <u>961,631,369</u>        |
| Total cost of capital assets                 | 1,040,444,528                | 50,787,511                       | (15,503,320)           | 1,075,728,719             |
| Accumulated Depreciation                     |                              |                                  |                        |                           |
| Buildings                                    | 91,224,073                   | 10,604,519                       |                        | 101,828,592               |
| Improvements other than buildings            | 60,829,629                   | 11,521,103                       | (4,243)                | 72,346,489                |
| Telecommunications and peripheral equipment  | 20,725,827                   | 3,205,174                        | (3,084,112)            | 20,846,889                |
| Library books                                | 4,946,674                    | 372,770                          | (1,285,651)            | 4,033,793                 |
| Furniture and other equipment                | 17,080,264                   | 3,492,440                        | (824,295)              | 19,748,409                |
| Total accumulated depreciation               | <u>194,806,467</u>           | <u>29,196,006</u>                | <u>(5,198,301)</u>     | <u>218,804,172</u>        |
| Net depreciable capital assets               | <u>724,397,544</u>           | <u>18,143,911</u>                | <u>285,742</u>         | <u>742,827,197</u>        |
| Net capital assets                           | <u>\$ 845,638,061</u>        | <u>\$ 21,591,505</u>             | <u>\$ (10,305,019)</u> | <u>\$ 856,924,547</u>     |



**NOTE 19. CAPITAL ASSETS-continued**

|  | 2013                  |                          |                       |                       |
|--|-----------------------|--------------------------|-----------------------|-----------------------|
|  | Beginning<br>Balance  | Additions<br>(Transfers) | Deletions             | Ending<br>Balance     |
| Land   | \$ 74,034,151         | \$ 3,784,058             | \$                    | \$ 77,818,209         |
| Collections                                    | 1,440,997             |                          | (7,479)               | 1,433,518             |
| Construction in progress                       | 16,857,401            | 25,131,389               |                       | 41,988,790            |
| Total cost of non-depreciable capital assets   | <u>92,332,549</u>     | <u>28,915,447</u>        | <u>(7,479)</u>        | <u>121,240,517</u>    |
| Buildings                                      | 578,479,276           | 10,660,712               |                       | 589,139,988           |
| Improvements<br>other than buildings           | 220,556,830           | 32,508,217               | (4,784)               | 253,060,263           |
| Telecommunications and<br>peripheral equipment | 30,879,740            | 2,419,543                | (5,042,252)           | 28,257,031            |
| Library books                                  | 7,827,524             | 588,827                  | (565,792)             | 7,850,559             |
| Furniture and other<br>equipment               | <u>40,615,080</u>     | <u>4,254,522</u>         | <u>(3,973,432)</u>    | <u>40,896,170</u>     |
| Total cost of depreciable capital assets       | <u>878,358,450</u>    | <u>50,431,821</u>        | <u>(9,586,260)</u>    | <u>919,204,011</u>    |
| Total cost of capital assets                   | 970,690,999           | 79,347,268               | (9,593,739)           | 1,040,444,528         |
| Accumulated Depreciation                       |                       |                          |                       |                       |
| Buildings                                      | 80,772,892            | 10,451,181               |                       | 91,224,073            |
| Improvements<br>other than buildings           | 51,179,864            | 9,651,595                | (1,830)               | 60,829,629            |
| Telecommunications and<br>peripheral equipment | 21,514,453            | 3,434,485                | (4,223,111)           | 20,725,827            |
| Library books                                  | 4,742,089             | 623,541                  | (418,956)             | 4,946,674             |
| Furniture and other equipment                  | <u>16,416,497</u>     | <u>3,251,810</u>         | <u>(2,588,043)</u>    | <u>17,080,264</u>     |
| Total accumulated depreciation                 | <u>174,625,795</u>    | <u>27,412,612</u>        | <u>(7,231,940)</u>    | <u>194,806,467</u>    |
| Net depreciable capital assets                 | <u>703,732,655</u>    | <u>23,019,209</u>        | <u>(2,354,320)</u>    | <u>724,397,544</u>    |
| Net capital assets                             | <u>\$ 796,065,204</u> | <u>\$ 51,934,656</u>     | <u>\$ (2,361,799)</u> | <u>\$ 845,638,061</u> |

Capital assets activity for the year ended August 31, 2014 reflects a change in estimate of accumulated depreciation. Included in gain on disposal of assets for the years ended August 31, 2014 and 2013, respectively, are \$2,282,833 and \$3,000,000 in insurance proceeds from District property that was impaired.

**NOTE 20. COMMITMENTS AND CONTINGENCIES**

The District has entered into several contracts for various construction and renovation projects across the District. As of August 31, 2014, the balance remaining on these contracts totaled approximately \$33,300,000.

**NOTE 21. DESIGNATIONS OF UNRESTRICTED NET POSITION**

The governing board of the District has made the following designations of unrestricted net position:

|                                     | 2014                  | 2013                  |
|-------------------------------------|-----------------------|-----------------------|
| Unrestricted net position           |                       |                       |
| Designated for                      |                       |                       |
| Capital outlay                      | \$ 27,706,873         | \$ 29,507,858         |
| Future renewals and<br>replacements | 1,729,754             | 3,631,246             |
| Future operating budgets            | 5,000,000             | 5,000,000             |
| Insurance                           | 700,000               | 700,000               |
| Undesignated                        | 171,195,106           | 154,541,733           |
| Total unrestricted net position     | <u>\$ 206,331,733</u> | <u>\$ 193,380,837</u> |

**NOTE 22. DISAGGREGATION OF RECEIVABLES AND PAYABLES BALANCES**

Accounts receivable at August 31, 2014 and 2013, were as follows:

|  | 2014                 | 2013                |
|--|----------------------|---------------------|
| Student Receivables                        | \$ 19,578,926        | \$ 15,786,646       |
| Accounts Receivable                        | 1,242,280            | 1,480,063           |
| Other Receivables                          | <u>168,267</u>       | <u>225,580</u>      |
| Subtotal                                   | 20,989,473           | 17,492,289          |
| Allowance for Doubtful Accounts            | <u>(10,672,700)</u>  | <u>(7,696,515)</u>  |
| <b>Total Accounts Receivable-Exhibit 1</b> | <u>\$ 10,316,773</u> | <u>\$ 9,795,774</u> |

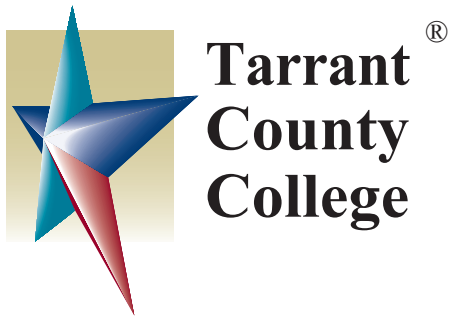
**NOTE 22. DISAGGREGATION OF RECEIVABLES AND PAYABLES BALANCES-continued**

Accounts payable and accrued liabilities at August 31, 2014 and 2013, were as follows:

|   | <b>2014</b>                 | <b>2013</b>                 |
|---|-----------------------------|-----------------------------|
| Vendors Payable   | <u>\$ 17,684,007</u>        | <u>\$ 12,293,754</u>        |
| Accounts Payable-Exhibit 1                                | <u>17,684,007</u>           | <u>12,293,754</u>           |
| Salaries & Benefits Payable                               | 5,130,761                   | 4,885,686                   |
| Workers' Compensation Payable                             | 502,959                     | 601,409                     |
| Retainage Payable   | 890,863                     | 991,497                     |
| Accrued Interest  | 16,892                      | 33,058                      |
| Unemployment Compensation                                 | <u>242,036</u>              | <u>266,429</u>              |
| Accrued Liabilities-Exhibit 1                             | <u>6,783,511</u>            | <u>6,778,079</u>            |
| <b>Total Accounts Payable and<br/>Accrued Liabilities</b> | <u><u>\$ 24,467,518</u></u> | <u><u>\$ 19,071,833</u></u> |

**NOTE 23. CHANGE IN ACCOUNTING PRINCIPLE**

As discussed in Note 2, the District has implemented GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*. In accordance with this statement, the District has written off all previously capitalized debt issue costs and adjusted the impact through beginning net position as shown on the Statement of Activities and the Statement of Revenues, Expenses, and Changes in Net Position. The effect of these adjustments was a reduction of total net position as previously reported in the amount of \$91,479 and \$154,123 at August 31, 2014 and 2013, respectively, and an increase in net position for the year ended August 31, 2013 in the amount of \$62,644. All current and future debt issuance costs will be expensed in the period incurred.



# Supplementary Data

**TARRANT COUNTY COLLEGE DISTRICT  
SCHEDULE A  
SCHEDULE OF OPERATING REVENUES  
YEAR ENDED AUGUST 31, 2014  
(WITH MEMORANDUM TOTALS FOR THE YEAR ENDED AUGUST 31, 2013)**

|  | <u>Unrestricted</u>  | <u>Restricted</u>    | <u>Total<br/>Educational<br/>Activities</u> |
|--|----------------------|----------------------|---|
| <b>Tuition</b>                         |                      |                      |   |
| State funded courses                   |                      |                      |   |
| In-district resident tuition           | \$ 46,056,705        | \$                   | \$ 46,056,705                               |
| Out-of-district resident tuition       | 5,860,255            |                      | 5,860,255                                   |
| TPEG- credit (set aside)*              | 3,225,259            |                      | 3,225,259                                   |
| Non-resident tuition                   | 5,627,289            |                      | 5,627,289                                   |
| Continuing education                   | 2,180,030            |                      | 2,180,030                                   |
| TPEG-continuing education (set aside)* | 139,442              |                      | 139,442                                     |
| Non-state funded continuing education  | 1,490,206            |                      | 1,490,206                                   |
| Total tuition                          | <u>64,579,186</u>    |                      | <u>64,579,186</u>                           |
| <b>Fees</b>                            |                      |                      |   |
| Laboratory fees                        | 99,302               |                      | 99,302                                      |
| Other fees                             | 164,601              |                      | 164,601                                     |
| Total fees                             | <u>263,903</u>       |                      | <u>263,903</u>                              |
| <b>Allowances and discounts</b>        |                      |                      |   |
| Bad debt allowance                     | (3,042,230)          |                      | (3,042,230)                                 |
| Scholarship allowances                 | (788,680)            |                      | (788,680)                                   |
| Remissions and exemptions              | (1,798,244)          |                      | (1,798,244)                                 |
| TPEG allowances                        | (442,354)            |                      | (442,354)                                   |
| Federal grants to students             | (9,400,579)          |                      | (9,400,579)                                 |
| Total allowances and discounts         | <u>(15,472,087)</u>  |                      | <u>(15,472,087)</u>                         |
| Total net tuition and fees             | 49,371,002           |                      | 49,371,002                                  |
| <b>Other operating revenues</b>        |                      |                      |   |
| Federal grants and contracts           |                      | 3,217,611            | 3,217,611                                   |
| State grants and contracts             |                      | 5,880,099            | 5,880,099                                   |
| Non-governmental grants and contracts  |                      | 4,946,370            | 4,946,370                                   |
| Other operating revenues               | 6,343,924            |                      | 6,343,924                                   |
| Total other operating revenues         | <u>6,343,924</u>     | <u>14,044,080</u>    | <u>20,388,004</u>                           |
| <b>Auxiliary enterprises</b>           |                      |                      |   |
| Bookstore                              |                      |                      |   |
| Food service                           |                      |                      |   |
| Testing center                         |                      |                      |   |
| Child center                           |                      |                      |   |
| Professional Pilot                     |                      |                      |   |
| Total net auxiliary enterprises        |                      |                      |   |
| Total operating revenues               | <u>\$ 55,714,926</u> | <u>\$ 14,044,080</u> | <u>\$ 69,759,006</u>                        |

\* In accordance with Education Code 56.033, \$3,364,701 and \$3,516,021 of tuition for the years ended August 31, 2014 and 2013, respectively, was set aside for Texas Public Education Grants (TPEG)

Note: The District has contracted with a college bookstore operator to operate and manage the District's bookstores under an agreement that terminates on September 30, 2016 and may be renewed for additional successive one year periods upon mutual agreement of the parties.

| Auxiliary<br>Enterprises | 2014<br>Total        | 2013<br>Total        |
|--------------------------|----------------------|----------------------|
| \$                       | \$ 46,056,705        | \$ 45,123,148        |
|                          | 5,860,255            | 5,791,265            |
|                          | 3,225,259            | 3,337,271            |
|                          | 5,627,289            | 5,616,925            |
|                          | 2,180,030            | 2,797,448            |
|                          | 139,442              | 178,750              |
|                          | 1,490,206            | 1,765,057            |
|                          | <u>64,579,186</u>    | <u>64,609,864</u>    |
|                          | 99,302               | 101,582              |
|                          | 164,601              | 186,082              |
|                          | <u>263,903</u>       | <u>287,664</u>       |
|                          | (3,042,230)          | (1,745,708)          |
|                          | (788,680)            | (714,899)            |
|                          | (1,798,244)          | (1,694,984)          |
|                          | (442,354)            | (434,669)            |
|                          | <u>(9,400,579)</u>   | <u>(10,061,455)</u>  |
|                          | <u>(15,472,087)</u>  | <u>(14,651,715)</u>  |
|                          | 49,371,002           | 50,245,813           |
|                          | 3,217,611            | 3,757,923            |
|                          | 5,880,099            | 5,554,657            |
|                          | 4,946,370            | 3,162,051            |
|                          | 6,343,924            | 6,212,717            |
|                          | <u>20,388,004</u>    | <u>18,687,348</u>    |
| 1,348,227                | 1,348,227            | 1,581,033            |
| 346,062                  | 346,062              | 389,688              |
| 480,380                  | 480,380              | 667,446              |
| 334,526                  | 334,526              | 282,794              |
| 326,091                  | 326,091              |                      |
| <u>2,835,286</u>         | <u>2,835,286</u>     | <u>2,920,961</u>     |
| <u>\$ 2,835,286</u>      | <u>\$ 72,594,292</u> | <u>\$ 71,854,122</u> |
|                          | (Exhibit 2)          | (Exhibit 2)          |

**TARRANT COUNTY COLLEGE DISTRICT  
SCHEDULE B  
SCHEDULE OF OPERATING EXPENSES  
BY OBJECT  
YEAR ENDED AUGUST 31, 2014  
(WITH MEMORANDUM TOTALS FOR THE YEAR ENDED AUGUST 31, 2013)**

|  | Salaries<br>and Wages | Staff Benefits       |                      |
|--|-----------------------|----------------------|----------------------|
|  |                       | State                | Local                |
| Unrestricted - educational activities        |                       |                      |                      |
| Instruction                                  | \$ 86,075,697         | \$                   | \$ 12,562,324        |
| Public service                               | 4,705,761             |                      | 747,498              |
| Academic support                             | 16,982,053            |                      | 5,411,045            |
| Student services                             | 17,887,902            |                      | 3,683,937            |
| Institutional support                        | 20,393,160            |                      | 4,733,400            |
| Operation and maintenance of plant           | 7,326,550             |                      | 3,052,661            |
| Scholarships and fellowships                 |                       |                      |                      |
| Total unrestricted educational activities    | <u>153,371,123</u>    |                      | <u>30,190,865</u>    |
| Restricted - educational activities          |                       |                      |                      |
| Instruction                                  | 1,810,015             | 8,303,727            |                      |
| Public service                               | 332,663               | 390,423              |                      |
| Academic support                             | 51,053                | 1,022,989            |                      |
| Student services                             | 1,277,015             | 1,405,369            |                      |
| Institutional support                        |                       | 3,554,490            |                      |
| Scholarships and fellowships                 |                       |                      |                      |
| Total restricted educational activities      | <u>3,470,746</u>      | <u>14,676,998</u>    |                      |
| Total educational activities                 | 156,841,869           | 14,676,998           | 30,190,865           |
| Auxiliary enterprises                        | 419,964               |                      | 188,251              |
| Depreciation expense                         |                       |                      |                      |
| Buildings and other real estate improvements |                       |                      |                      |
| Equipment and furniture                      |                       |                      |                      |
| Total operating expenses                     | <u>\$ 157,261,833</u> | <u>\$ 14,676,998</u> | <u>\$ 30,379,116</u> |



| Other<br>Expenses     | 2014<br>Total         | 2013<br>Total         |
|-----------------------|-----------------------|-----------------------|
| \$ 13,646,591         | \$ 112,284,612        | \$ 108,489,836        |
| 1,115,801             | 6,569,060             | 6,243,290             |
| 4,100,825             | 26,493,923            | 24,268,858            |
| 4,529,471             | 26,101,310            | 25,282,109            |
| 11,023,222            | 36,149,782            | 33,397,921            |
| 28,072,568            | 38,451,779            | 34,748,311            |
| 1,798,244             | 1,798,244             | 1,694,984             |
| <u>64,286,722</u>     | <u>247,848,710</u>    | <u>234,125,309</u>    |
| 905,221               | 11,018,963            | 7,324,573             |
| 807,452               | 1,530,538             | 2,090,446             |
|                       | 1,074,042             | 510,152               |
| 794,937               | 3,477,321             | 3,504,324             |
|                       | 3,554,490             | 5,795,288             |
| 73,903,568            | 73,903,568            | 74,668,305            |
| <u>76,411,178</u>     | <u>94,558,922</u>     | <u>93,893,088</u>     |
| 140,697,900           | 342,407,632           | 328,018,397           |
| 2,213,888             | 2,822,103             | 2,243,087             |
| 22,125,623            | 22,125,623            | 24,160,802            |
| 7,070,383             | 7,070,383             | 3,251,810             |
| <u>\$ 172,107,794</u> | <u>\$ 374,425,741</u> | <u>\$ 357,674,096</u> |
|                       | (Exhibit 2)           | (Exhibit 2)           |

**TARRANT COUNTY COLLEGE DISTRICT  
SCHEDULE C  
SCHEDULE OF NON-OPERATING REVENUES AND EXPENSES  
YEAR ENDED AUGUST 31, 2014  
(WITH MEMORANDUM TOTALS FOR THE YEAR ENDED AUGUST 31, 2013)**

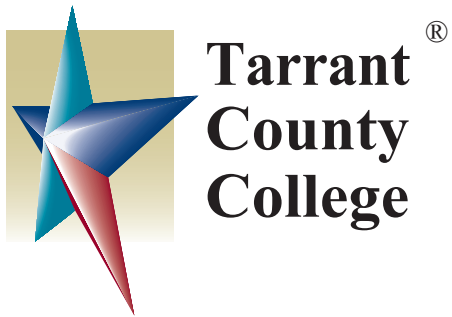
|                                     | <u>Unrestricted</u>          | <u>Restricted</u>           | <u>Auxiliary<br/>Enterprises</u> |
|-------------------------------------|------------------------------|-----------------------------|----------------------------------|
| <b>NON-OPERATING REVENUES</b>       |                              |                             |                                  |
| State appropriations                |                              |                             |                                  |
| Education and general state support | \$ 54,479,329                | \$                          | \$                               |
| State group insurance               |                              | 10,604,553                  |                                  |
| State retirement matching           |                              | 4,072,445                   |                                  |
| Total state appropriations          | <u>54,479,329</u>            | <u>14,676,998</u>           |                                  |
| Maintenance ad valorem taxes        | 179,789,467                  |                             |                                  |
| Debt service ad valorem taxes       | 8,036,819                    |                             |                                  |
| Federal grants and contracts        |                              | 76,657,485                  |                                  |
| Gifts                               | 100,000                      |                             |                                  |
| Investment income                   | 3,118,082                    | 518,096                     | 17,434                           |
| Other income                        | 959,439                      |                             |                                  |
| Gain on disposal of assets          | <u>732,136</u>               |                             |                                  |
| Total non-operating revenues        | <u>247,215,272</u>           | <u>91,852,579</u>           | <u>17,434</u>                    |
| <b>NON-OPERATING EXPENSES</b>       |                              |                             |                                  |
| Net non-operating revenues          | <u><u>\$ 247,215,272</u></u> | <u><u>\$ 91,852,579</u></u> | <u><u>\$ 17,434</u></u>          |

| 2014<br><u>Total</u>  | 2013<br><u>Total</u>  |
|-----------------------|-----------------------|
| \$ 54,479,329         | \$ 53,068,368         |
| 10,604,553            | 6,931,529             |
| <u>4,072,445</u>      | <u>3,300,945</u>      |
| 69,156,327            | 63,300,842            |
| 179,789,467           | 174,699,524           |
| 8,036,819             | 7,450,180             |
| 76,657,485            | 80,360,739            |
| 100,000               | 142,795               |
| 3,653,612             | (1,065,676)           |
| 959,439               | 1,551,767             |
| <u>732,136</u>        | <u>648,432</u>        |
| 339,085,285           | 327,088,603           |
| <br>                  | <br>                  |
| <u>\$ 339,085,285</u> | <u>\$ 327,088,603</u> |
| (Exhibit 2)           | (Exhibit 2)           |

**TARRANT COUNTY COLLEGE DISTRICT  
SCHEDULE D  
SCHEDULE OF NET POSITION BY SOURCE AND AVAILABILITY  
YEAR ENDED AUGUST 31, 2014  
(WITH MEMORANDUM TOTALS FOR THE YEAR ENDED AUGUST 31, 2013)**

|                                     | <b>Detail by Source</b> |                   |                       |
|-------------------------------------|-------------------------|-------------------|-----------------------|
|                                     | <u>Unrestricted</u>     | <u>Restricted</u> |                       |
|                                     |                         | <u>Expendable</u> | <u>Non-Expendable</u> |
| Current:                            |                         |                   |                       |
| Unrestricted                        | \$ 151,600,401          | \$                | \$                    |
| Board designated                    | 31,122,702              |                   |                       |
| Restricted                          |                         | 7,143,143         |                       |
| Auxiliary enterprises               | 23,608,630              |                   |                       |
| Loan                                |                         | 142,266           |                       |
| Plant:                              |                         |                   |                       |
| Debt service                        |                         | 1,558,144         |                       |
| Investment in plant                 |                         |                   |                       |
| Total net position, August 31, 2014 | 206,331,733             | 8,843,553         |                       |
| Total net position, August 31, 2013 | 193,380,837             | 6,639,969         |                       |
| Net increase in net position        | \$ 12,950,896           | \$ 2,203,584      | \$                    |

| Detail by Source  |                | Available for Current Operations |               |
|---|----------------|----------------------------------|---------------|
| Capital Assets<br>Net of Depreciation<br>& Related Debt | Total          | Yes                              | No            |
| \$  | \$ 151,600,401 | \$ 151,600,401                   | \$            |
|   | 31,122,702     |                                  | 31,122,702    |
|   | 7,143,143      |                                  | 7,143,143     |
|   | 23,608,630     | 23,608,630                       |               |
|   | 142,266        |                                  | 142,266       |
|   | 1,558,144      |                                  | 1,558,144     |
| 839,009,623   | 839,009,623    |                                  | 839,009,623   |
| 839,009,623   | 1,054,184,909  | 175,209,031                      | 878,975,878   |
|   | (Exhibit 1)    |                                  |               |
| 816,910,267   | 1,016,931,073  | 154,541,733                      | 862,389,340   |
|   | (Exhibit 1)    |                                  |               |
| \$ 22,099,356   | \$ 37,253,836  | \$ 20,667,298                    | \$ 16,586,538 |
|   | (Exhibit 2)    |                                  |               |



# Statistical Section

Statistical Section

# STATISTICAL SECTION

This part of the Tarrant County College District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District's overall financial health.

## Contents

### Statistical Supplements

#### **Financial Trends**

1-3

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

#### **Revenue Capacity**

4-8

These schedules contain information to help the reader assess the District's most significant local revenue sources.

#### **Debt Capacity**

9-11

These schedules present information to help the reader assess the affordability of the District's current level of outstanding debt.

#### **Demographic and Economic Information**

12-13

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's activities take place.

#### **Operating Information**

14-18

These schedules contain employment, enrollment and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive financial reports from the relevant year.



**TARRANT COUNTY COLLEGE DISTRICT  
 STATISTICAL SUPPLEMENT 1  
 NET POSITION BY COMPONENT  
 LAST TEN FISCAL YEARS  
 (UNAUDITED)**

|                                       | <u>2014</u>          | <u>2013</u>          | <u>2012</u>          | <u>2011</u>          |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Net investment in capital assets      | \$ 839,009,623       | \$ 816,910,267       | \$ 772,740,979       | \$ 757,613,463       |
| Restricted - expendable               | 8,843,553            | 6,639,969            | 6,770,189            | 6,243,001            |
| Restricted - nonexpendable            |                      |                      |                      |                      |
| Unrestricted                          | <u>206,331,733</u>   | <u>193,380,837</u>   | <u>196,305,399</u>   | <u>160,030,490</u>   |
| Total primary government net position | 1,054,184,909        | 1,016,931,073        | 975,816,567          | 923,886,954          |
| Net Position beginning of year        | <u>1,016,931,073</u> | <u>975,662,444</u>   | <u>923,886,954</u>   | <u>870,543,286</u>   |
| Increase in Net Postion               | <u>\$ 37,253,836</u> | <u>\$ 41,268,629</u> | <u>\$ 51,929,613</u> | <u>\$ 53,343,668</u> |

| <u>2010</u>          | <u>2009</u>          | <u>2008</u>          | <u>2007</u>          | <u>2006</u>          | <u>2005</u>          |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| \$ 707,299,717       | \$638,222,485        | \$548,838,668        | \$ 207,334,709       | \$ 152,503,842       | \$130,334,950        |
| 5,601,190            | 5,419,823            | 5,709,923            | 4,524,571            | 4,628,236            | 5,647,254            |
|                      | 207,973              | 699,347              | 673,065              | 607,895              | 561,604              |
| <u>157,642,379</u>   | <u>148,297,840</u>   | <u>143,437,568</u>   | <u>374,501,328</u>   | <u>320,001,778</u>   | <u>246,888,986</u>   |
| 870,543,286          | 792,148,121          | 698,685,506          | 587,033,673          | 477,741,751          | 383,432,794          |
| <u>792,148,121</u>   | <u>698,685,506</u>   | <u>587,033,673</u>   | <u>477,741,751</u>   | <u>383,432,794</u>   | <u>305,264,284</u>   |
| <u>\$ 78,395,165</u> | <u>\$ 93,462,615</u> | <u>\$111,651,833</u> | <u>\$109,291,922</u> | <u>\$ 94,308,957</u> | <u>\$ 78,168,510</u> |

**TARRANT COUNTY COLLEGE DISTRICT  
STATISTICAL SUPPLEMENT 2  
REVENUES BY SOURCE  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

|                                       | 2014                  | 2013                  | 2012                  | 2011                  |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Operating revenues                    |                       |                       |                       |                       |
| Tuition and fees (net of discounts)   | \$ 49,371,002         | \$ 50,245,813         | \$ 50,214,996         | \$ 46,446,649         |
| Governmental grants and contracts     |                       |                       |                       |                       |
| Federal grants and contracts          | 3,217,611             | 3,757,923             | 3,338,370             | 3,738,898             |
| State grants and contracts            | 5,880,099             | 5,554,657             | 4,770,234             | 6,403,470             |
| Non-Governmental grants and contracts | 4,946,370             | 3,162,051             | 3,971,945             | 3,123,262             |
| Auxiliary enterprises                 | 2,835,286             | 2,920,961             | 3,275,283             | 3,453,670             |
| Other operating revenues              | 6,343,924             | 6,212,717             | 5,607,184             | 6,922,636             |
| <b>Total operating revenues</b>       | <b>72,594,292</b>     | <b>71,854,122</b>     | <b>71,178,012</b>     | <b>70,088,585</b>     |
| Non-operating revenues                |                       |                       |                       |                       |
| State appropriations                  | 69,156,327            | 63,300,842            | 61,563,447            | 65,923,473            |
| Ad-Valorem taxes                      | 187,826,286           | 182,149,704           | 180,009,933           | 163,339,387           |
| Federal grants and contracts          | 76,657,485            | 80,360,739            | 77,967,771            | 84,809,753            |
| Gifts                                 | 100,000               | 142,795               |                       | 750                   |
| Investment income                     | 3,653,612             |                       | 1,117,501             | 1,600,511             |
| Other income                          | 1,691,575             | 1,134,523             | 899,186               | 2,213,352             |
| <b>Total non-operating revenues</b>   | <b>339,085,285</b>    | <b>327,088,603</b>    | <b>321,557,838</b>    | <b>317,887,226</b>    |
| Other revenues                        |                       |                       |                       |                       |
| Additions to permanent endowments     |                       |                       |                       |                       |
| <b>Total revenues</b>                 | <b>\$ 411,679,577</b> | <b>\$ 398,942,725</b> | <b>\$ 392,735,850</b> | <b>\$ 387,975,811</b> |
| Operating revenues                    |                       |                       |                       |                       |
| Tuition and fees (net of discounts)   | 11.99%                | 12.59%                | 12.81%                | 11.98%                |
| Governmental grants and contracts     |                       |                       |                       |                       |
| Federal grants and contracts          | 0.78%                 | 0.94%                 | 0.85%                 | 0.96%                 |
| State grants and contracts            | 1.43%                 | 1.39%                 | 1.21%                 | 1.65%                 |
| Non-governmental grants and contracts | 1.20%                 | 0.79%                 | 1.01%                 | 0.81%                 |
| Auxiliary enterprises                 | 0.70%                 | 0.73%                 | 0.83%                 | 0.89%                 |
| Other operating revenues              | 1.54%                 | 1.56%                 | 1.43%                 | 1.78%                 |
| <b>Total operating revenues</b>       | <b>17.64%</b>         | <b>18.00%</b>         | <b>18.14%</b>         | <b>18.07%</b>         |
| Non-operating revenues                |                       |                       |                       |                       |
| State appropriations                  | 16.80%                | 15.87%                | 15.68%                | 16.99%                |
| Ad-Valorem taxes                      | 45.62%                | 45.66%                | 45.82%                | 42.10%                |
| Federal grants and contracts          | 18.62%                | 20.15%                | 19.85%                | 21.86%                |
| Gifts                                 | 0.02%                 | 0.04%                 |                       |                       |
| Investment income                     | 0.89%                 |                       | 0.28%                 | 0.41%                 |
| Other income                          | 0.41%                 | 0.28%                 | 0.23%                 | 0.57%                 |
| <b>Total non-operating revenues</b>   | <b>82.36%</b>         | <b>82.00%</b>         | <b>81.86%</b>         | <b>81.93%</b>         |
| Other revenues                        |                       |                       |                       |                       |
| Additions to permanent endowments     |                       |                       |                       |                       |
| <b>Total revenues</b>                 | <b>100.00%</b>        | <b>100.00%</b>        | <b>100.00%</b>        | <b>100.00%</b>        |

| 2010                  | 2009                  | 2008                  | 2007                  | 2006                  | 2005                  |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| \$ 45,507,326         | \$ 41,411,491         | \$ 38,918,863         | \$ 35,651,135         | \$ 37,454,608         | \$ 35,771,981         |
| 2,662,284             | 4,530,581             | 2,420,630             | 2,122,182             | 2,642,452             | 2,799,072             |
| 4,436,087             | 2,931,041             | 2,335,426             | 1,793,467             | 1,377,111             | 2,171,726             |
| 2,245,408             | 2,180,664             | 1,139,402             | 1,366,985             | 1,049,439             | 954,541               |
| 3,381,510             | 3,103,757             | 3,211,761             | 4,513,492             | 15,677,393            | 16,161,056            |
| 7,036,611             | 7,095,780             | 1,481,599             | 428,375               | 564,977               | 881,735               |
| 65,269,226            | 61,253,314            | 49,507,681            | 45,875,636            | 58,765,980            | 58,740,111            |
| 67,133,335            | 60,335,031            | 59,543,945            | 57,004,281            | 56,331,587            | 50,517,157            |
| 170,989,124           | 168,458,577           | 156,897,585           | 145,076,199           | 133,946,296           | 125,472,175           |
| 59,862,557            | 35,579,625            | 23,179,682            | 20,153,359            | 18,676,113            | 17,847,942            |
| 5,250                 |                       | 1,200                 | 1,000                 | 1,101,500             | 450                   |
| 1,404,780             | 3,681,350             | 17,518,082            | 21,165,311            | 13,464,141            | 4,529,550             |
| 702,665               | 702,660               | 702,656               | 5,141,280             | 1,189,502             |                       |
| 300,097,711           | 268,757,243           | 257,843,150           | 248,541,430           | 224,709,139           | 198,367,274           |
| 26,223                | 42,660                | 40,810                | 64,698                | 45,801                | 7,109                 |
| <u>\$ 365,393,160</u> | <u>\$ 330,053,217</u> | <u>\$ 307,391,641</u> | <u>\$ 294,481,764</u> | <u>\$ 283,520,920</u> | <u>\$ 257,114,494</u> |
| 12.45%                | 12.55%                | 12.65%                | 12.11%                | 13.21%                | 13.91%                |
| 0.73%                 | 1.37%                 | 0.79%                 | 0.72%                 | 0.93%                 | 1.09%                 |
| 1.21%                 | 0.89%                 | 0.76%                 | 0.61%                 | 0.49%                 | 0.84%                 |
| 0.61%                 | 0.66%                 | 0.37%                 | 0.46%                 | 0.37%                 | 0.37%                 |
| 0.93%                 | 0.94%                 | 1.04%                 | 1.53%                 | 5.53%                 | 6.29%                 |
| 1.93%                 | 2.15%                 | 0.48%                 | 0.15%                 | 0.20%                 | 0.34%                 |
| 17.86%                | 18.56%                | 16.09%                | 15.58%                | 20.73%                | 22.84%                |
| 18.37%                | 18.28%                | 19.37%                | 19.36%                | 19.87%                | 19.65%                |
| 46.80%                | 51.04%                | 51.06%                | 49.26%                | 47.24%                | 48.81%                |
| 16.38%                | 10.78%                | 7.54%                 | 6.84%                 | 6.59%                 | 6.94%                 |
|                       |                       |                       |                       | 0.39%                 |                       |
| 0.38%                 | 1.12%                 | 5.70%                 | 7.19%                 | 4.75%                 | 1.76%                 |
| 0.19%                 | 0.21%                 | 0.23%                 | 1.75%                 | 0.42%                 |                       |
| 82.12%                | 81.43%                | 83.90%                | 84.40%                | 79.26%                | 77.16%                |
| 0.02%                 | 0.01%                 | 0.01%                 | 0.02%                 | 0.01%                 |                       |
| <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        |

**TARRANT COUNTY COLLEGE DISTRICT  
STATISTICAL SUPPLEMENT 3  
PROGRAM EXPENSES BY FUNCTION  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

|                                    | 2014                  | 2013                  | 2012                  | 2011                  |
|------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Instruction                        | \$ 123,303,575        | \$ 115,814,409        | \$ 108,078,177        | \$ 114,166,378        |
| Public service                     | 8,099,598             | 8,333,736             | 5,496,537             | 7,001,458             |
| Academic support                   | 27,567,965            | 24,779,010            | 21,512,584            | 21,847,574            |
| Student services                   | 29,578,631            | 28,786,433            | 24,690,936            | 25,282,806            |
| Institutional support              | 39,704,272            | 39,193,209            | 34,326,749            | 29,283,026            |
| Operation and maintenance of plant | 38,451,779            | 34,748,311            | 38,794,192            | 34,941,445            |
| Scholarship and fellowships        | 75,701,812            | 76,363,289            | 78,968,897            | 78,792,547            |
| Auxiliary enterprises              | 2,822,103             | 2,243,087             | 2,152,576             | 2,262,986             |
| Depreciation                       | 29,196,006            | 27,412,612            | 26,188,770            | 20,670,066            |
| Total operating expenses           | 374,425,741           | 357,674,096           | 340,209,418           | 334,248,286           |
| Interest on capital related debt   |                       |                       | 289,308               |                       |
| Foundation transfer                |                       |                       |                       |                       |
| Loss on disposal of fixed assets   |                       |                       | 307,511               | 383,857               |
| Total non-operating expenses       |                       |                       | 596,819               | 383,857               |
| Total expenses                     | <u>\$ 374,425,741</u> | <u>\$ 357,674,096</u> | <u>\$ 340,806,237</u> | <u>\$ 334,632,143</u> |
|                                    |                       |                       |                       |                       |
| Instruction                        | 32.93%                | 32.38%                | 31.74%                | 34.11%                |
| Public service                     | 2.16%                 | 2.33%                 | 1.61%                 | 2.09%                 |
| Academic support                   | 7.36%                 | 6.93%                 | 6.31%                 | 6.53%                 |
| Student services                   | 7.90%                 | 8.05%                 | 7.24%                 | 7.56%                 |
| Institutional support              | 10.61%                | 10.96%                | 10.07%                | 8.75%                 |
| Operation and maintenance of plant | 10.27%                | 9.71%                 | 11.38%                | 10.44%                |
| Scholarship and fellowships        | 20.22%                | 21.35%                | 23.17%                | 23.55%                |
| Auxiliary enterprises              | 0.75%                 | 0.63%                 | 0.63%                 | 0.68%                 |
| Depreciation                       | 7.80%                 | 7.66%                 | 7.68%                 | 6.18%                 |
| Total operating expenses           | <u>100.00%</u>        | <u>100.00%</u>        | <u>99.83%</u>         | <u>99.89%</u>         |
|                                    |                       |                       |                       |                       |
| Interest on capital related debt   |                       |                       | 0.08%                 |                       |
| Foundation transfer                |                       |                       |                       |                       |
| Loss on disposal of fixed assets   |                       |                       | 0.09%                 | 0.11%                 |
| Total non-operating expenses       |                       |                       | <u>0.17%</u>          | <u>0.11%</u>          |
| Total expenses                     | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        |

| 2010                  | 2009                  | 2008                  | 2007                  | 2006                  | 2005                  |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| \$ 95,921,420         | \$ 83,437,483         | \$ 75,066,102         | \$ 71,745,930         | \$ 68,221,085         | \$ 64,375,184         |
| 6,739,303             | 6,365,670             | 5,041,719             | 4,641,156             | 4,751,125             | 5,688,458             |
| 16,917,975            | 14,013,169            | 12,514,941            | 11,349,181            | 10,097,671            | 11,281,130            |
| 20,840,918            | 17,849,057            | 15,874,448            | 14,125,391            | 14,092,532            | 13,179,019            |
| 31,207,465            | 26,010,789            | 23,307,939            | 26,263,394            | 21,636,434            | 20,740,980            |
| 39,900,473            | 38,177,688            | 32,293,652            | 26,056,295            | 23,876,530            | 19,063,186            |
| 55,583,034            | 35,129,416            | 21,813,943            | 18,846,333            | 21,169,637            | 17,924,863            |
| 2,114,115             | 1,624,126             | 1,582,216             | 2,583,589             | 14,599,987            | 14,620,155            |
| 17,268,778            | 12,123,042            | 7,961,528             | 7,561,001             | 7,941,827             | 8,683,682             |
| 286,493,481           | 234,730,440           | 195,456,488           | 183,172,270           | 186,386,828           | 175,556,657           |
|                       |                       |                       | 1,055,063             | 2,676,865             | 3,201,195             |
| 201,997               | 1,432,482             |                       |                       |                       |                       |
| 302,517               | 427,680               | 283,320               | 962,509               | 148,270               | 188,132               |
| 504,514               | 1,860,162             | 283,320               | 2,017,572             | 2,825,135             | 3,389,327             |
| <u>\$ 286,997,995</u> | <u>\$ 236,590,602</u> | <u>\$ 195,739,808</u> | <u>\$ 185,189,842</u> | <u>\$ 189,211,963</u> | <u>\$ 178,945,984</u> |
| 33.42%                | 35.27%                | 38.35%                | 38.73%                | 36.04%                | 35.98%                |
| 2.35%                 | 2.69%                 | 2.58%                 | 2.51%                 | 2.51%                 | 3.18%                 |
| 5.89%                 | 5.92%                 | 6.39%                 | 6.13%                 | 5.34%                 | 6.30%                 |
| 7.26%                 | 7.54%                 | 8.11%                 | 7.63%                 | 7.45%                 | 7.36%                 |
| 10.87%                | 10.99%                | 11.91%                | 14.18%                | 11.44%                | 11.59%                |
| 13.90%                | 16.14%                | 16.50%                | 14.07%                | 12.62%                | 10.65%                |
| 19.37%                | 14.85%                | 11.14%                | 10.18%                | 11.19%                | 10.02%                |
| 0.74%                 | 0.69%                 | 0.81%                 | 1.40%                 | 7.72%                 | 8.17%                 |
| 6.02%                 | 5.12%                 | 4.07%                 | 4.08%                 | 4.20%                 | 4.85%                 |
| <u>99.82%</u>         | <u>99.21%</u>         | <u>99.86%</u>         | <u>98.91%</u>         | <u>98.51%</u>         | <u>98.10%</u>         |
|                       |                       |                       | 0.57%                 | 1.41%                 | 1.79%                 |
| 0.07%                 | 0.61%                 |                       |                       |                       |                       |
| 0.11%                 | 0.18%                 | 0.14%                 | 0.52%                 | 0.08%                 | 0.11%                 |
| 0.18%                 | 0.79%                 | 0.14%                 | 1.09%                 | 1.49%                 | 1.90%                 |
| <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        |

**TARRANT COUNTY COLLEGE DISTRICT  
 STATISTICAL SUPPLEMENT 4  
 TUITION AND FEES  
 LAST TEN ACADEMIC YEARS  
 (UNAUDITED)**

RESIDENT

Fees per Semester Credit Hour (SCH)

| Academic Year | In-District Tuition | Out-of-District Tuition | Facilities Use & Technology Fees (a) | Student Services Fee (a) | Total Tuition & Fees In-District | Total Tuition & Fees Out-of-District |
|---------------|---------------------|-------------------------|--------------------------------------|--------------------------|----------------------------------|--------------------------------------|
| 2014          | \$ 55               | \$ 86                   | \$                                   | \$                       | \$ 55                            | \$ 86                                |
| 2013          | 52                  | 76                      |                                      |                          | 52                               | 76                                   |
| 2012          | 50                  | 73                      |                                      |                          | 50                               | 73                                   |
| 2011          | 50                  | 73                      |                                      |                          | 50                               | 73                                   |
| 2010          | 50                  | 73                      |                                      |                          | 50                               | 73                                   |
| 2009          | 50                  | 73                      |                                      |                          | 50                               | 73                                   |
| 2008          | 50                  | 63                      |                                      |                          | 50                               | 63                                   |
| 2007          | 50                  | 63                      |                                      |                          | 50                               | 63                                   |
| 2006          | 48                  | 61                      |                                      |                          | 48                               | 61                                   |
| 2005          | 46                  | 59                      |                                      |                          | 46                               | 59                                   |

NON-RESIDENT

Fees per Semester Credit Hour (SCH)

| Academic Year | Non-Resident Tuition Out of State | Non-Resident Tuition International | Facilities Use & Technology Fees | Student Services Fee | Total Tuition & Fees Out of State | Total Tuition & Fees International |
|---------------|-----------------------------------|------------------------------------|----------------------------------|----------------------|-----------------------------------|------------------------------------|
| 2014          | \$ 205                            | \$ 205                             | \$                               | \$                   | \$ 205                            | \$ 205                             |
| 2013          | 171                               | 171                                |                                  |                      | 171                               | 171                                |
| 2012          | 165                               | 165                                |                                  |                      | 165                               | 165                                |
| 2011          | 165                               | 165                                |                                  |                      | 165                               | 165                                |
| 2010          | 165                               | 165                                |                                  |                      | 165                               | 165                                |
| 2009          | 165                               | 165                                |                                  |                      | 165                               | 165                                |
| 2008          | 150                               | 150                                |                                  |                      | 150                               | 150                                |
| 2007          | 150                               | 150                                |                                  |                      | 150                               | 150                                |
| 2006          | 150                               | 150                                |                                  |                      | 150                               | 150                                |
| 2005          | 150                               | 150                                |                                  |                      | 150                               | 150                                |

Note:

(a) The District no longer assesses a laboratory fee, facilities fee, or student services fee. These fees are now included in the tuition rate.

RESIDENT  
Fees per Semester Credit Hour (SCH)

| Cost for 12<br>SCH<br>In-District | Cost for 12<br>SCH<br>Out-of-District | Increase from<br>Prior Year<br>In-District | Increase from<br>Prior Year<br>Out-of-District |
|-----------------------------------|---------------------------------------|--|--|
| \$ 660                            | \$ 1,032                              | 5.77%                                      | 13.16%   |
| 624                               | 912                                   | 4.00%                                      | 4.11%  |
| 600                               | 876                                   | 0.00%                                      | 0.00%  |
| 600                               | 876                                   | 0.00%                                      | 0.00%  |
| 600                               | 876                                   | 0.00%                                      | 0.00%  |
| 600                               | 876                                   | 0.00%                                      | 15.87%   |
| 600                               | 756                                   | 0.00%                                      | 0.00%  |
| 600                               | 756                                   | 4.17%                                      | 3.28%  |
| 576                               | 732                                   | 4.35%                                      | 3.39%  |
| 552                               | 708                                   | 21.59%                                     | 18.39%   |

NON-RESIDENT  
Fees per Semester Credit Hour (SCH)

| Cost for 12<br>SCH<br>Out of State | Cost for 12<br>SCH<br>International | Increase from<br>Prior Year<br>Out of State | Increase from<br>Prior Year<br>International |
|------------------------------------|-------------------------------------|---|--|
| \$ 2,460                           | \$ 2,460                            | 19.88%                                      | 19.88%                                       |
| 2,052                              | 2,052                               | 3.64%                                       | 3.64%  |
| 1,980                              | 1,980                               | 0.00%                                       | 0.00%  |
| 1,980                              | 1,980                               | 0.00%                                       | 0.00%  |
| 1,980                              | 1,980                               | 0.00%                                       | 0.00%  |
| 1,980                              | 1,980                               | 10.00%                                      | 10.00%                                       |
| 1,800                              | 1,800                               | 0.00%                                       | 0.00%  |
| 1,800                              | 1,800                               | 0.00%                                       | 0.00%  |
| 1,800                              | 1,800                               | 0.00%                                       | 0.00%  |
| 1,800                              | 1,800                               | 2.16%                                       | 2.16%  |



**TARRANT COUNTY COLLEGE DISTRICT  
STATISTICAL SUPPLEMENT 5  
ASSESSED VALUE AND TAXABLE ASSESSED VALUE OF PROPERTY  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

| <u>Fiscal Year</u> | <u>Assessed<br/>Valuation of<br/>Real Property</u> | <u>Assessed<br/>Valuation of<br/>Personal Property</u> | <u>Assessed<br/>Valuation of<br/>Property</u> | <u>Less: Exemptions</u> |
|--------------------|--|--|---|-------------------------|
| 2014               | \$ 134,490,264,565                                 | \$ 23,748,078,239                                      | \$ 158,238,342,804                            | \$ (30,784,142,232)     |
| 2013               | 131,175,795,248                                    | 22,689,236,805   | 153,865,032,053                               | (28,772,399,041)        |
| 2012               | 129,269,619,814                                    | 21,355,852,598   | 150,625,472,412                               | (27,134,616,699)        |
| 2011               | 126,259,248,729                                    | 20,867,055,732   | 147,126,304,461                               | (25,115,089,135)        |
| 2010               | 131,940,371,709                                    | 21,335,328,974   | 153,275,700,683                               | (25,568,435,000)        |
| 2009               | 126,732,666,961                                    | 21,837,887,387   | 148,570,554,348                               | (23,951,146,989)        |
| 2008               | 117,918,342,981                                    | 20,528,694,871   | 138,447,037,852                               | (23,543,915,305)        |
| 2007               | 109,182,979,056                                    | 19,094,790,500   | 128,277,769,556                               | (22,509,449,466)        |
| 2006               | 96,338,355,955                                     | 19,697,899,501   | 116,036,255,456                               | (21,098,340,175)        |
| 2005               | 91,982,017,722                                     | 18,571,387,042   | 110,553,404,764                               | (20,245,811,412)        |

Source:  
Tarrant Appraisal District

Notes:  
Property is assessed at full market value.  
(a) per \$100 taxable assessed valuation

| <u>Taxable<br/>Assessed Value</u> | <u>Ratio of Taxable<br/>Assessed Value<br/>to Assessed<br/>Value</u> | <u>Maintenance<br/>and<br/>Operations (a)</u> | <u>Debt Service<br/>(a)</u> | <u>Total (a)</u> |
|-----------------------------------|--|---|-----------------------------|------------------|
| \$ 127,454,200,572                | 80.55%   | \$ 0.14241                                    | \$ 0.00709                  | \$ 0.14950       |
| 125,092,633,012                   | 81.30%   | 0.14241                                       | 0.00656                     | 0.14897          |
| 123,490,855,713                   | 81.99%   | 0.14206                                       | 0.00691                     | 0.14897          |
| 122,011,215,326                   | 82.93%   | 0.13126                                       | 0.00638                     | 0.13764          |
| 127,707,265,683                   | 83.32%   | 0.13126                                       | 0.00641                     | 0.13767          |
| 124,619,407,359                   | 83.88%   | 0.13126                                       | 0.00670                     | 0.13796          |
| 114,903,122,547                   | 82.99%   | 0.13126                                       | 0.00812                     | 0.13938          |
| 105,768,320,090                   | 82.45%   | 0.13068                                       | 0.00870                     | 0.13938          |
| 94,937,915,281                    | 81.82%   | 0.13046                                       | 0.00892                     | 0.13938          |
| 90,307,593,352                    | 81.69%   | 0.12983                                       | 0.00955                     | 0.13938          |

**TARRANT COUNTY COLLEGE DISTRICT  
 STATISTICAL SUPPLEMENT 6  
 STATE APPROPRIATION PER FTSE AND CONTACT HOUR  
 LAST TEN FISCAL YEARS  
 (UNAUDITED)**

| Fiscal Year | Appropriation per FTSE |        |                                    |
|-------------|------------------------|--------|------------------------------------|
|             | State<br>Appropriation | FTSE   | State<br>Appropriation<br>per FTSE |
| 2014        | \$ 54,479,329          | 29,395 | \$ 1,853                           |
| 2013        | 53,068,368             | 29,403 | 1,805                              |
| 2012        | 51,882,971             | 29,054 | 1,786                              |
| 2011        | 48,763,674             | 28,417 | 1,716                              |
| 2010        | 50,920,045             | 25,536 | 1,994                              |
| 2009        | 45,672,690             | 22,649 | 2,017                              |
| 2008        | 45,442,760             | 21,658 | 2,098                              |
| 2007        | 43,361,661             | 20,206 | 2,146                              |
| 2006        | 43,361,661             | 20,509 | 2,114                              |
| 2005        | 40,035,026             | 20,393 | 1,963                              |

Source:

- (a) CBM004
- (b) CBM00C

Note:

FTSE is defined as the number of full time students plus total hours taken by part-time students divided by 12.

Appropriation per Contact Hour

| Academic and<br>Vocational<br>Contact<br>Hours (a) | Continuing<br>Ed Contact<br>Hours (b) | Total Contact<br>Hours | State<br>Appropriation<br>per Contact<br>Hour |
|--|---------------------------------------|------------------------|---|
| 18,599,915   | 1,638,878                             | 20,238,793             | \$ 2.69                                       |
| 18,611,304   | 1,615,743                             | 20,227,047             | 2.62  |
| 18,486,584   | 1,682,220                             | 20,168,804             | 2.57  |
| 18,559,872   | 1,467,076                             | 20,026,948             | 2.43  |
| 17,673,443   | 1,247,942                             | 18,921,385             | 2.69  |
| 15,212,795   | 1,283,646                             | 16,496,441             | 2.77  |
| 13,975,532   | 1,107,544                             | 15,083,076             | 3.01  |
| 12,703,996   | 1,097,771                             | 13,801,767             | 3.14  |
| 12,868,384   | 551,891                               | 13,420,275             | 3.23  |
| 12,863,032   | 599,602                               | 13,462,634             | 2.97  |

**TARRANT COUNTY COLLEGE DISTRICT  
STATISTICAL SUPPLEMENT 7  
PRINCIPAL TAXPAYERS  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

| Taxpayer                        | Type of Business             | 2014                      | 2013                     | 2012                     |
|---------------------------------|------------------------------|---------------------------|--------------------------|--------------------------|
| Oncor Electric Delivery Co LLC  | Electric Utility             | \$ 996,541,431            | \$ 951,568,636           | \$ 910,223,719           |
| XTO Energy Inc                  | Natural Gas Utility          | 691,815,632               | 597,305,424              | 874,943,953              |
| Wal-Mart Stores                 | Retail                       | 474,104,104               | 470,417,156              | 437,961,437              |
| Chesapeake Operating            | Natural Gas Utility          | 472,698,380               | 565,845,620              | 664,160,020              |
| American Airlines Inc           | Airline                      | 415,466,631               | 366,781,877              | 332,996,493              |
| Barnett Gathering LP            | Natural Gas Exploration      | 400,981,515               | 471,761,413              | 288,678,979              |
| Bell Helicopter Textron         | Helicopter Manufacturer      | 368,852,302               | 353,813,947              | 388,497,181              |
| Devon Energy Production         | Natural Gas Utility          | 322,885,510               | 381,143,310              | 471,202,990              |
| General Motors LLC              | Auto Manufacturer            | 305,558,069               |                          |                          |
| Opryland Hotel                  | Hotel                        | 252,604,271               | 278,139,403              | 285,854,271              |
| Southwestern Bell               | Telephone Utility            |                           | 240,513,694              | 269,220,847              |
| Quicksilver Resources           | Natural Gas Exploration      |                           |                          |                          |
| Encana Oil & Gas (USA) Inc      | Natural Gas Utility          |                           |                          |                          |
| Ddr/Dtc City Investments        | Investments                  |                           |                          |                          |
| Grapevine Mills Ltd Partnership | Retail                       |                           |                          |                          |
| TXU Electric Delivery Co        | Electric Utility             |                           |                          |                          |
| City Center Development Co      | Real Estate Development      |                           |                          |                          |
| Chief Oil and Gas               | Natural Gas Utility          |                           |                          |                          |
| Albertson's Inc.                | Grocery                      |                           |                          |                          |
| CAE Simuflite                   | Aviation Training            |                           |                          |                          |
| Alcon Laboratories              | Pharmaceutical               |                           |                          |                          |
|                                 | Totals                       | <u>\$ 4,701,507,845</u>   | <u>\$ 4,677,290,480</u>  | <u>\$ 4,923,739,890</u>  |
|                                 | Total Taxable Assessed Value | <u>\$ 127,454,200,572</u> | <u>\$125,092,633,012</u> | <u>\$123,490,855,713</u> |

| Taxpayer                        | Type of Business        | 2014         | 2013         | 2012         |
|---------------------------------|-------------------------|--------------|--------------|--------------|
| Oncor Electric Delivery Co LLC  | Electric Utility        | 0.78%        | 0.76%        | 0.74%        |
| XTO Energy Inc                  | Natural Gas Utility     | 0.54%        | 0.48%        | 0.71%        |
| Wal-Mart Stores                 | Retail                  | 0.37%        | 0.38%        | 0.35%        |
| Chesapeake Operating            | Natural Gas Utility     | 0.37%        | 0.45%        | 0.54%        |
| American Airlines Inc           | Airline                 | 0.33%        | 0.29%        | 0.27%        |
| Barnett Gathering LP            | Natural Gas Exploration | 0.31%        | 0.38%        | 0.23%        |
| Bell Helicopter Textron         | Helicopter Manufacturer | 0.29%        | 0.28%        | 0.31%        |
| Devon Energy Production         | Natural Gas Utility     | 0.26%        | 0.30%        | 0.38%        |
| General Motors LLC              | Auto Manufacturer       | 0.24%        |              |              |
| Opryland Hotel                  | Hotel                   | 0.20%        | 0.22%        | 0.23%        |
| Southwestern Bell               | Telephone Utility       |              | 0.19%        | 0.22%        |
| Quicksilver Resources           | Natural Gas Exploration |              |              |              |
| Encana Oil & Gas (USA) Inc      | Natural Gas Utility     |              |              |              |
| Ddr/Dtc City Investments        | Investments             |              |              |              |
| Grapevine Mills Ltd Partnership | Retail                  |              |              |              |
| TXU Electric Delivery Co        | Electric Utility        |              |              |              |
| City Center Development Co      | Real Estate Development |              |              |              |
| Chief Oil and Gas               | Natural Gas Utility     |              |              |              |
| Albertson's Inc.                | Grocery                 |              |              |              |
| CAE Simuflite                   | Aviation Training       |              |              |              |
| Alcon Laboratories              | Pharmaceutical          |              |              |              |
|                                 | Totals                  | <u>3.69%</u> | <u>3.73%</u> | <u>3.98%</u> |

Source:  
Tarrant Appraisal District

Taxable Assessed Value by Tax Year

|           | 2011                   | 2010                      | 2009                      | 2008                     | 2007                      | 2006                    | 2005                     |
|-----------|------------------------|---------------------------|---------------------------|--------------------------|---------------------------|-------------------------|--------------------------|
| \$        | 888,088,078            | \$ 903,047,789            | \$ 912,586,199            | \$ 1,065,754,757         | \$                        | \$                      | \$                       |
|           |                        | 295,564,940               | 289,614,547               | 717,253,382              | 502,644,401               | 377,420,196             |                          |
|           | 395,426,831            | 392,756,246               | 404,645,406               | 370,549,819              | 413,905,030               | 313,528,707             | 216,493,522              |
|           | 736,221,860            | 512,027,150               | 459,642,110               |                          |                           |                         |                          |
|           | 292,074,639            | 379,219,005               | 366,801,436               | 498,730,635              | 517,041,670               | 507,896,741             | 457,699,736              |
|           | 251,248,399            |                           |                           |                          |                           |                         |                          |
|           | 418,973,452            | 441,749,768               | 493,923,798               | 445,724,506              | 285,082,199               | 206,682,031             | 178,588,708              |
|           | 506,053,300            | 497,668,900               | 594,289,520               | 414,202,754              | 299,098,900               |                         |                          |
|           |                        |                           |                           |                          |                           |                         |                          |
|           | 273,331,856            | 247,781,677               | 256,104,271               | 285,567,693              | 254,567,693               | 220,172,829             | 294,334,545              |
|           | 308,900,768            | 348,419,062               | 394,307,840               | 408,342,184              | 467,495,260               | 585,760,329             | 543,295,213              |
|           | 359,055,290            |                           |                           |                          |                           |                         |                          |
|           |                        | 311,069,570               | 297,235,050               |                          |                           |                         |                          |
|           |                        |                           |                           | 271,364,765              | 238,241,510               |                         |                          |
|           |                        |                           |                           | 218,044,937              | 204,390,717               | 190,000,000             | 164,625,000              |
|           |                        |                           |                           |                          | 1,022,692,138             | 990,629,437             | 831,870,983              |
|           |                        |                           |                           |                          |                           | 244,925,000             |                          |
|           |                        |                           |                           |                          |                           | 226,205,474             |                          |
|           |                        |                           |                           |                          |                           |                         | 254,106,622              |
|           |                        |                           |                           |                          |                           |                         | 179,428,518              |
|           |                        |                           |                           |                          |                           |                         | 175,258,683              |
| <b>\$</b> | <b>4,429,374,473</b>   | <b>\$ 4,329,304,107</b>   | <b>\$ 4,469,150,177</b>   | <b>\$ 4,695,535,432</b>  | <b>\$ 4,205,159,518</b>   | <b>\$ 3,863,220,744</b> | <b>\$ 3,295,701,530</b>  |
| <b>\$</b> | <b>122,011,215,326</b> | <b>\$ 127,707,265,683</b> | <b>\$ 124,619,407,359</b> | <b>\$114,903,122,547</b> | <b>\$ 105,768,320,090</b> | <b>\$94,937,915,281</b> | <b>\$ 90,307,593,352</b> |

% of Taxable Assessed Value by Tax Year

|         | 2011         | 2010         | 2009         | 2008         | 2007         | 2006         | 2005         |
|---------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|         | 0.73%        | 0.71%        | 0.73%        | 0.93%        |              |              |              |
|         |              | 0.23%        | 0.23%        | 0.62%        | 0.48%        | 0.40%        |              |
|         | 0.32%        | 0.31%        | 0.32%        | 0.32%        | 0.39%        | 0.33%        | 0.24%        |
|         | 0.60%        | 0.40%        | 0.37%        |              |              |              |              |
|         | 0.24%        | 0.30%        | 0.29%        | 0.43%        | 0.49%        | 0.53%        | 0.51%        |
|         | 0.21%        |              |              |              |              |              |              |
|         | 0.34%        | 0.35%        | 0.40%        | 0.39%        | 0.27%        | 0.22%        | 0.20%        |
|         | 0.42%        | 0.39%        | 0.48%        | 0.36%        | 0.28%        |              |              |
|         |              |              |              |              |              |              |              |
|         | 0.22%        | 0.19%        | 0.21%        | 0.25%        | 0.24%        | 0.23%        | 0.33%        |
|         | 0.25%        | 0.27%        | 0.32%        | 0.36%        | 0.44%        | 0.62%        | 0.60%        |
|         | 0.30%        |              |              |              |              |              |              |
|         |              | 0.24%        | 0.24%        |              |              |              |              |
|         |              |              |              | 0.24%        | 0.23%        |              |              |
|         |              |              |              | 0.19%        | 0.19%        | 0.20%        | 0.18%        |
|         |              |              |              |              | 0.97%        | 1.04%        | 0.92%        |
|         |              |              |              |              |              | 0.26%        |              |
|         |              |              |              |              |              | 0.24%        |              |
|         |              |              |              |              |              |              | 0.28%        |
|         |              |              |              |              |              |              | 0.20%        |
|         |              |              |              |              |              |              | 0.19%        |
| <b></b> | <b>3.63%</b> | <b>3.39%</b> | <b>3.59%</b> | <b>4.09%</b> | <b>3.98%</b> | <b>4.07%</b> | <b>3.65%</b> |

**TARRANT COUNTY COLLEGE DISTRICT  
STATISTICAL SUPPLEMENT 8  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

| Fiscal Year<br>Ended<br>August 31 | Levy           | Cumulative Levy<br>Adjustment | Adjusted<br>Tax Levy<br>(a) | Collections-Year of<br>Levy<br>(b) |
|-----------------------------------|----------------|-------------------------------|-----------------------------|------------------------------------|
| 2014                              | \$ 188,459,192 | \$ 2,236,286                  | \$ 190,695,478              | \$ 188,956,746                     |
| 2013                              | 184,458,402    | 395,328                       | 184,853,730                 | 183,071,724                        |
| 2012                              | 182,088,704    | 427,055                       | 182,515,759                 | 180,673,316                        |
| 2011                              | 165,529,411    | 1,217,026                     | 166,746,437                 | 164,882,248                        |
| 2010                              | 166,752,648    | 7,611,534                     | 174,364,182                 | 171,863,844                        |
| 2009                              | 163,282,528    | 7,347,808                     | 170,630,336                 | 168,182,973                        |
| 2008                              | 158,440,008    | 759,323                       | 159,199,331                 | 157,104,943                        |
| 2007                              | 145,656,686    | 1,117,463                     | 146,774,149                 | 144,425,218                        |
| 2006 (e)                          | 132,491,200    | 2,065,866                     | 134,557,066                 | 132,300,437                        |
| 2005                              |                |                               | 125,872,507                 | 123,873,298                        |

Source:  
Tarrant County Tax Assessor/ Collector and District records

- Notes:
- (a) As of August 31<sup>st</sup> of the current reporting year
  - (b) Property tax only- does not include penalties and interest
  - (c) Represents cumulative collections of prior years not collected in the current year or the year of the tax levy
  - (d) Represents current year collections of prior years levies
  - (e) The District previously did not present this schedule and chose to implement prospectively

| <u>Percentage</u> | <u>Prior Collections<br/>of Prior Levies (c)</u> | <u>Current<br/>Collections<br/>of Prior Levies<br/>(d)</u> | <u>Total Collections<br/>(b+c+d)</u> | <u>Cumulative<br/>Collections<br/>of Adjusted Levy</u> |
|-------------------|--|--|--------------------------------------|--|
| 99.09%            | \$   | \$   | \$ 188,956,746                       | 99.09%   |
| 99.04%            |  | 755,155  | 183,826,879                          | 99.44%   |
| 98.99%            | 886,484  | 312,851  | 181,872,651                          | 99.65%   |
| 98.88%            | 1,196,165  | 188,890  | 166,267,303                          | 99.71%   |
| 98.57%            | 1,529,673  | 146,353  | 173,539,870                          | 99.53%   |
| 98.57%            | 1,913,560  | 100,536  | 170,197,069                          | 99.75%   |
| 98.68%            | 1,896,632  | 28,210   | 159,029,785                          | 99.89%   |
| 98.40%            | 1,829,217  | 12,326   | 146,266,761                          | 99.65%   |
| 98.32%            | 1,574,390  | 7,408  | 133,882,235                          | 99.50%   |
| 98.41%            | 1,604,836  | 6,286  | 125,484,420                          | 99.69%   |



**TARRANT COUNTY COLLEGE DISTRICT  
STATISTICAL SUPPLEMENT 9  
RATIOS OF OUTSTANDING DEBT  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

|   | <u>2014</u>         | <u>2013</u>          | <u>2012</u>          |
|---|---------------------|----------------------|----------------------|
| General bonded debt                       |                     |                      |                      |
| General obligation bonds                  | \$ 8,062,949        | \$ 15,875,819        | \$ 23,324,225        |
| Less: Funds restricted for debt service   | <u>(1,656,309)</u>  | <u>(1,784,207)</u>   | <u>(2,559,199)</u>   |
| Net general bonded debt                   | <u>6,406,640</u>    | <u>14,091,612</u>    | <u>20,765,026</u>    |
| Other debt                                |                     |                      |                      |
| Revenue bonds                             |                     |                      |                      |
| Total outstanding debt                    | <u>\$ 6,406,640</u> | <u>\$ 14,091,612</u> | <u>\$ 20,765,026</u> |
| General bonded debt ratios                |                     |                      |                      |
| Per capita                                | \$ 3.35             | \$ 7.49              | \$ 11.34             |
| Per FTSE                                  | 218                 | 479                  | 715                  |
| As a percentage of taxable assessed value | 0.01%               | 0.01%                | 0.02%                |
| Total Outstanding Debt Ratios             |                     |                      |                      |
| Per capita                                | \$ 3.35             | \$ 7.49              | \$ 11.34             |
| Per FTSE                                  | 218                 | 479                  | 715                  |
| As a percentage of taxable assessed value | 0.01%               | 0.01%                | 0.02%                |

Notes:

Ratios calculated using population and TAV from each year.

Debt per student calculated using full-time-equivalent enrollment.

| 2011                 | 2010                 | 2009                 | 2008                 | 2007                 | 2006                 | 2005                 |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| \$ 30,588,040        | \$ 37,444,583        | \$ 43,834,151        | \$ 51,097,358        | \$ 57,077,547        | \$ 62,652,263        | \$ 67,958,824        |
| (3,260,900)          | (4,073,884)          | (4,431,372)          | (4,795,411)          | (4,171,254)          | (4,362,986)          | (4,245,097)          |
| 27,327,140           | 33,370,699           | 39,402,779           | 46,301,947           | 52,906,293           | 58,289,277           | 63,713,727           |
| <u>\$ 27,327,140</u> | <u>\$ 33,370,699</u> | <u>\$ 39,402,779</u> | <u>\$ 46,301,947</u> | <u>\$ 52,906,293</u> | <u>\$ 58,289,277</u> | <u>\$ 63,713,727</u> |

|          |          |          |          |          |          |          |
|----------|----------|----------|----------|----------|----------|----------|
| \$ 15.03 | \$ 18.24 | \$ 21.80 | \$ 26.01 | \$ 30.32 | \$ 34.88 | \$ 39.13 |
| 962      | 1,307    | 1,740    | 2,138    | 2,618    | 2,842    | 3,124    |
| 0.02%    | 0.03%    | 0.03%    | 0.04%    | 0.05%    | 0.06%    | 0.07%    |

|          |          |          |          |          |          |          |
|----------|----------|----------|----------|----------|----------|----------|
| \$ 15.03 | \$ 18.24 | \$ 21.80 | \$ 26.01 | \$ 30.32 | \$ 34.88 | \$ 39.13 |
| 962      | 1,307    | 1,740    | 2,138    | 2,618    | 2,842    | 3,124    |
| 0.02%    | 0.03%    | 0.03%    | 0.04%    | 0.05%    | 0.06%    | 0.07%    |

**TARRANT COUNTY COLLEGE DISTRICT  
STATISTICAL SUPPLEMENT 10  
LEGAL DEBT MARGIN INFORMATION  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

|   | 2014                      | 2013                      | 2012                      | 2011                      |
|---|---------------------------|---------------------------|---------------------------|---------------------------|
| Taxable Assessed Value  | <u>\$ 127,454,200,572</u> | <u>\$ 125,092,633,012</u> | <u>\$ 123,490,855,713</u> | <u>\$ 122,011,215,326</u> |
| General Obligation Bonds  |                           |                           |                           |                           |
| Statutory Tax Levy Limit for Debt Service                               | \$ 637,271,003            | \$ 625,463,165            | \$ 617,454,279            | \$ 610,056,077            |
| Less Funds Restricted for Repayment<br>of General Obligation Bonds      | <u>(1,656,309)</u>        | <u>(1,784,207)</u>        | <u>(2,559,199)</u>        | <u>(3,260,900)</u>        |
| Total Net General Obligation Debt                                       | 635,614,694               | 623,678,958               | 614,895,080               | 606,795,177               |
| Current Year Debt Service Requirements                                  | <u>8,124,425</u>          | <u>8,166,281</u>          | <u>8,389,325</u>          | <u>8,372,725</u>          |
| Excess of Statutory Limit for Debt Service<br>over Current Requirements | <u>\$ 627,490,269</u>     | <u>\$ 615,512,677</u>     | <u>\$ 606,505,755</u>     | <u>\$ 598,422,452</u>     |
| Net Current Requirements as a % of<br>Statutory Limit                   | 1.01%                     | 1.02%                     | 0.94%                     | 0.84%                     |

Note:

Texas Education Code Section 130.122 limits the debt service tax levy of community colleges to \$0.50 per hundred dollars taxable assessed valuation.

| 2010                      | 2009                      | 2008                      | 2007                      | 2006                     | 2005                     |
|---------------------------|---------------------------|---------------------------|---------------------------|--------------------------|--------------------------|
| <u>\$ 127,707,265,683</u> | <u>\$ 124,619,407,359</u> | <u>\$ 114,903,122,547</u> | <u>\$ 105,768,320,090</u> | <u>\$ 94,937,915,281</u> | <u>\$ 90,307,593,352</u> |
| \$ 638,536,328            | \$ 623,097,037            | \$ 574,515,613            | \$ 528,841,600            | \$ 474,689,576           | \$ 451,537,967           |
| <u>(4,073,884)</u>        | <u>(4,431,372)</u>        | <u>(4,795,411)</u>        | <u>(4,171,254)</u>        | <u>(4,362,986)</u>       | <u>(4,245,097)</u>       |
| 634,462,444               | 618,665,665               | 569,720,202               | 524,670,346               | 470,326,590              | 447,292,870              |
| <u>8,260,344</u>          | <u>9,626,181</u>          | <u>8,539,225</u>          | <u>8,412,368</u>          | <u>8,421,042</u>         | <u>8,392,700</u>         |
| <u>\$ 626,202,100</u>     | <u>\$ 609,039,484</u>     | <u>\$ 561,180,977</u>     | <u>\$ 516,257,978</u>     | <u>\$ 461,905,548</u>    | <u>\$ 438,900,170</u>    |
| 0.66%                     | 0.83%                     | 0.65%                     | 0.80%                     | 0.85%                    | 0.92%                    |

**TARRANT COUNTY COLLEGE DISTRICT  
STATISTICAL SUPPLEMENT 11  
PLEDGED REVENUE COVERAGE  
LAST TEN FISCAL YEARS  
(UNAUDITED)**

**Currently the District has no outstanding or pledged revenue bonds**

**TARRANT COUNTY COLLEGE DISTRICT  
 STATISTICAL SUPPLEMENT 12  
 DEMOGRAPHIC AND ECONOMIC STATISTICS - TAXING DISTRICT  
 LAST TEN FISCAL YEARS  
 (UNAUDITED)**

| Calendar<br>Year | District<br>Population | District<br>Personal<br>Income | District<br>Personal Income<br>Per Capita | District<br>Unemployment<br>Rate |
|------------------|------------------------|--------------------------------|---|----------------------------------|
| 2014             | 1,911,541              | \$ 80,929,107,000              | \$ 42,337                                 | 5.50%                            |
| 2013             | 1,880,153              | 75,776,982,000                 | 40,304                                    | 5.90%                            |
| 2012             | 1,831,230              | 70,095,625,000                 | 38,278                                    | 6.90%                            |
| 2011             | 1,817,840              | 70,485,542,000                 | 38,774                                    | 8.40%                            |
| 2010             | 1,829,400              | 68,105,714,000                 | 37,228                                    | 8.40%                            |
| 2009             | 1,807,750              | 65,870,354,000                 | 36,438                                    | 8.20%                            |
| 2008             | 1,780,150              | 61,138,590,000                 | 34,345                                    | 5.00%                            |
| 2007             | 1,745,050              | 58,844,636,480                 | 33,721                                    | 4.00%                            |
| 2006             | 1,671,295              | 55,513,808,000                 | 33,216                                    | 5.00%                            |
| 2005             | 1,628,200              | 55,068,152,220                 | 33,821                                    | 5.70%                            |

Sources:

Population from US Bureau of the Census

Personal Income from US bureau of Economic Analysis

Unemployment rate from Texas Workforce Commission

**TARRANT COUNTY COLLEGE DISTRICT  
STATISTICAL SUPPLEMENT 13  
PRINCIPAL EMPLOYERS  
LAST NINE FISCAL YEARS  
(UNAUDITED)**

| Employer                             | 2014                      |                                      | 2013                      |                                      |
|--------------------------------------|---------------------------|--------------------------------------|---------------------------|--------------------------------------|
|                                      | Number<br>of<br>Employees | Percentage of<br>Total<br>Employment | Number<br>of<br>Employees | Percentage of<br>Total<br>Employment |
| American Airlines                    | 22,169                    | 2.34%                                | 22,169                    | 2.38%                                |
| Texas Health Resources               | 18,866                    | 1.99%                                | 18,866                    | 2.03%                                |
| Lockheed Martin Corp                 | 14,988                    | 1.58%                                | 14,988                    | 1.61%                                |
| NAS Fort Worth Joint Reserve Base    | 11,350                    | 1.20%                                | 11,350                    | 1.22%                                |
| Fort Worth ISD                       | 11,000                    | 1.16%                                | 11,000                    | 1.18%                                |
| Arlington ISD                        | 8,126                     | 0.86%                                | 8,126                     | 0.87%                                |
| University of Texas at Arlington     | 6,239                     | 0.66%                                | 6,239                     | 0.67%                                |
| City of Fort Worth                   | 6,195                     | 0.65%                                | 6,195                     | 0.67%                                |
| John Peter Smith Hospital            | 4,872                     | 0.51%                                | 4,872                     | 0.52%                                |
| Cook Children's Health Care System   | 4,826                     | 0.51%                                | 4,826                     | 0.52%                                |
| Burlington Northern                  |                           |                                      |                           |                                      |
| Harris Methodist Fort Worth          |                           |                                      |                           |                                      |
| Bell Helicopter Textron Plant        |                           |                                      |                           |                                      |
| Alcon                                |                           |                                      |                           |                                      |
| City of Arlington                    |                           |                                      |                           |                                      |
| Fidelity Investments                 |                           |                                      |                           |                                      |
| American Airlines/ HQ                |                           |                                      |                           |                                      |
| Cowboys Stadium                      |                           |                                      |                           |                                      |
| Odyssey One Source Inc               |                           |                                      |                           |                                      |
| RadioShack Corp                      |                           |                                      |                           |                                      |
| Tarrant County Administrative Office |                           |                                      |                           |                                      |
| Harris Methodist Southwest           |                           |                                      |                           |                                      |
|                                      | <u>108,631</u>            | <u>11.46%</u>                        | <u>108,631</u>            | <u>11.67%</u>                        |

Source 2013 and forward:  
Fort Worth Chamber Economic Development for Major Employers  
Bureau of Labor Statistics for Total Employment  
(Source data has not been updated since prior year)

Prior Source Now Unavailable:  
North Central Texas Council of Governments

Note:  
The District previously did not present this schedule and chose to implement prospectively.

| 2012                |                                | 2011                |                                | 2010                |                                | 2009                |                                |
|---------------------|--------------------------------|---------------------|--------------------------------|---------------------|--------------------------------|---------------------|--------------------------------|
| Number of Employees | Percentage of Total Employment | Number of Employees | Percentage of Total Employment | Number of Employees | Percentage of Total Employment | Number of Employees | Percentage of Total Employment |
| 11,709              | 1.11%                          | 11,709              | 0.72%                          | 11,709              | 0.72%                          | 11,842              | 0.73%                          |
| 10,500              | 0.99%                          | 13,500              | 0.83%                          | 13,500              | 0.83%                          | 13,500              | 0.83%                          |
| 11,350              | 1.07%                          | 11,350              | 0.70%                          | 11,350              | 0.70%                          | 5,361               | 0.33%                          |
|                     |                                | 5,300               | 0.33%                          | 5,300               | 0.33%                          | 4,987               | 0.31%                          |
| 4,600               | 0.43%                          | 4,302               | 0.26%                          | 4,302               | 0.26%                          | 4,302               | 0.26%                          |
| 4,900               | 0.46%                          |                     |                                |                     |                                |                     |                                |
| 4,100               | 0.39%                          | 3,968               | 0.24%                          | 3,968               | 0.24%                          | 3,968               | 0.24%                          |
| 3,820               | 0.36%                          | 3,820               | 0.24%                          | 3,820               | 0.24%                          | 3,820               | 0.24%                          |
| 3,500               | 0.33%                          | 3,300               | 0.20%                          | 3,300               | 0.20%                          |                     |                                |
| 3,500               | 0.33%                          |                     |                                |                     |                                |                     |                                |
| 3,200               | 0.30%                          | 3,200               | 0.20%                          | 3,200               | 0.20%                          |                     |                                |
|                     |                                | 6,500               | 0.40%                          | 6,500               | 0.40%                          | 6,500               | 0.40%                          |
|                     |                                |                     |                                |                     |                                | 3,500               | 0.22%                          |
|                     |                                |                     |                                |                     |                                | 3,273               | 0.20%                          |
| <u>61,179</u>       | <u>5.77%</u>                   | <u>66,949</u>       | <u>4.12%</u>                   | <u>66,949</u>       | <u>4.12%</u>                   | <u>61,053</u>       | <u>3.76%</u>                   |



| Employer                             | 2008                |                                | 2007                |                                | 2006                |                                |
|--------------------------------------|---------------------|--------------------------------|---------------------|--------------------------------|---------------------|--------------------------------|
|                                      | Number of Employees | Percentage of Total Employment | Number of Employees | Percentage of Total Employment | Number of Employees | Percentage of Total Employment |
| American Airlines                    | 11,842              | 0.73%                          | 12,000              | 0.74%                          | 5,011               | 0.31%                          |
| Texas Health Resources               |                     |                                |                     |                                |                     |                                |
| Lockheed Martin Corp                 | 13,500              | 0.83%                          | 16,000              | 0.99%                          | 16,800              | 1.03%                          |
| NAS Fort Worth Joint Reserve Base    | 5,361               | 0.33%                          | 5,361               | 0.33%                          | 3,906               | 0.24%                          |
| Fort Worth ISD                       |                     |                                |                     |                                |                     |                                |
| Arlington ISD                        |                     |                                |                     |                                |                     |                                |
| University of Texas at Arlington     | 3,337               | 0.21%                          | 3,337               | 0.21%                          | 5,079               | 0.31%                          |
| City of Fort Worth                   |                     |                                |                     |                                |                     |                                |
| John Peter Smith Hospital            | 3,811               | 0.23%                          | 3,811               | 0.23%                          | 3,473               | 0.21%                          |
| Cook Children's Health Care System   | 3,900               | 0.24%                          | 3,900               | 0.24%                          | 3,740               | 0.23%                          |
| Burlington Northern                  |                     |                                |                     |                                |                     |                                |
| Harris Methodist Fort Worth          | 3,500               | 0.22%                          | 3,500               | 0.22%                          | 4,000               | 0.25%                          |
| Bell Helicopter Textron Plant        | 3,820               | 0.24%                          | 3,478               | 0.21%                          |                     |                                |
| Alcon                                |                     |                                |                     |                                |                     |                                |
| City of Arlington                    |                     |                                |                     |                                |                     |                                |
| Fidelity Investments                 |                     |                                |                     |                                |                     |                                |
| American Airlines/ HQ                | 4,118               | 0.25%                          | 4,118               | 0.25%                          | 4,118               | 0.25%                          |
| Cowboys Stadium                      |                     |                                |                     |                                |                     |                                |
| Odyssey One Source Inc               |                     |                                |                     |                                |                     |                                |
| RadioShack Corp                      | 3,337               | 0.21%                          | 3,337               | 0.21%                          |                     |                                |
| Tarrant County Administrative Office |                     |                                |                     |                                | 4,141               | 0.26%                          |
| Harris Methodist Southwest           |                     |                                |                     |                                | 3,789               | 0.23%                          |
|                                      | <u>56,526</u>       | <u>3.48%</u>                   | <u>58,842</u>       | <u>3.62%</u>                   | <u>54,057</u>       | <u>3.33%</u>                   |



**TARRANT COUNTY COLLEGE DISTRICT  
 STATISTICAL SUPPLEMENT 14  
 FACULTY, STAFF AND ADMINISTRATORS STATISTICS  
 LAST TEN FISCAL YEARS  
 (UNAUDITED)**

|                                 | <u>2014</u>  | <u>2013</u>  | <u>2012</u>  | <u>2011</u>  |
|---------------------------------|--------------|--------------|--------------|--------------|
| Faculty                         |              |              |              |              |
| Full-Time                       | 668          | 656          | 653          | 673          |
| Part-Time                       | <u>525</u>   | <u>605</u>   | <u>598</u>   | <u>501</u>   |
| Total                           | <u>1,193</u> | <u>1,261</u> | <u>1,251</u> | <u>1,174</u> |
| Percent                         |              |              |              |              |
| Full-Time                       | 56.0%        | 52.0%        | 52.2%        | 57.3%        |
| Part-Time                       | 44.0%        | 48.0%        | 47.8%        | 42.7%        |
| Staff and Administrators        |              |              |              |              |
| Full-Time                       | 1,544        | 1,505        | 1,429        | 1,398        |
| Part-Time                       | <u>1,073</u> | <u>1,082</u> | <u>1,005</u> | <u>971</u>   |
| Total                           | <u>2,617</u> | <u>2,587</u> | <u>2,434</u> | <u>2,369</u> |
| Percent                         |              |              |              |              |
| Full-Time                       | 59.0%        | 58.2%        | 58.7%        | 59.0%        |
| Part-Time                       | 41.0%        | 41.8%        | 41.3%        | 41.0%        |
| FTSE per Full-Time Faculty      | 44           | 45           | 44           | 42           |
| FTSE per Full-Time Staff Member | 19           | 20           | 20           | 20           |
| Average Annual Faculty Salary   | \$ 64,556    | \$ 63,352    | \$ 59,446    | \$ 59,496    |

| <u>2010</u>  | <u>2009</u>  | <u>2008</u>  | <u>2007</u>  | <u>2006</u>  | <u>2005</u>  |
|--------------|--------------|--------------|--------------|--------------|--------------|
| 664          | 602          | 576          | 545          | 522          | 494          |
| <u>473</u>   | <u>490</u>   | <u>431</u>   | <u>476</u>   | <u>437</u>   | <u>436</u>   |
| <u>1,137</u> | <u>1,092</u> | <u>1,007</u> | <u>1,021</u> | <u>959</u>   | <u>930</u>   |
| 58.4%        | 55.1%        | 57.2%        | 53.4%        | 54.4%        | 53.1%        |
| 41.6%        | 44.9%        | 42.8%        | 46.6%        | 45.6%        | 46.9%        |
| 1,338        | 1,174        | 1,070        | 1,062        | 1,072        | 1,076        |
| <u>956</u>   | <u>804</u>   | <u>1,058</u> | <u>1,114</u> | <u>1,039</u> | <u>1,058</u> |
| <u>2,294</u> | <u>1,978</u> | <u>2,128</u> | <u>2,176</u> | <u>2,111</u> | <u>2,134</u> |
| 58.3%        | 59.4%        | 50.3%        | 48.8%        | 50.8%        | 50.4%        |
| 41.7%        | 40.6%        | 49.7%        | 51.2%        | 49.2%        | 49.6%        |
| 38           | 38           | 38           | 37           | 39           | 41           |
| 19           | 19           | 20           | 19           | 19           | 19           |
| \$ 60,110    | \$ 58,209    | \$ 55,981    | \$ 55,515    | \$ 54,122    | \$ 54,956    |

**TARRANT COUNTY COLLEGE DISTRICT  
 STATISTICAL SUPPLEMENT 15  
 ENROLLMENT DETAILS  
 LAST TEN FISCAL YEARS  
 (UNAUDITED)**

| <u>Student Classification</u> | <u>Fall 2013</u> |                | <u>Fall 2012</u> |                | <u>Fall 2011</u> |                |
|-------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                               | <u>Number</u>    | <u>Percent</u> | <u>Number</u>    | <u>Percent</u> | <u>Number</u>    | <u>Percent</u> |
| 00-30 hours                   | 37,196           | 61%            | 29,411           | 52%            | 36,012           | 63%            |
| 31-60 hours                   | 17,263           | 28%            | 19,333           | 34%            | 15,504           | 27%            |
| Unclassified                  | 2,324            | 4%             | 2,914            | 5%             | 1,999            | 4%             |
| Associates                    | 2,797            | 5%             | 3,785            | 7%             | 2,072            | 4%             |
| Bachelors                     | 1,287            | 2%             | 986              | 2%             | 1,219            | 2%             |
| Total                         | <u>60,867</u>    | <u>100%</u>    | <u>56,429</u>    | <u>100%</u>    | <u>56,806</u>    | <u>100%</u>    |

| <u>Semester Hour Load</u> | <u>Fall 2013</u> |             | <u>Fall 2012</u> |             | <u>Fall 2011</u> |             |
|---------------------------|------------------|-------------|------------------|-------------|------------------|-------------|
| 0-11 semester hours       | 40,172           | 66%         | 37,243           | 66%         | 36,924           | 65%         |
| 12 & over                 | 20,695           | 34%         | 19,186           | 34%         | 19,882           | 35%         |
| Total                     | <u>60,867</u>    | <u>100%</u> | <u>56,429</u>    | <u>100%</u> | <u>56,806</u>    | <u>100%</u> |

|                     |      |      |      |
|---------------------|------|------|------|
| Average course load | 8.60 | 8.70 | 8.70 |
|---------------------|------|------|------|

| <u>Tuition Status</u>            | <u>Fall 2013</u> |             | <u>Fall 2012</u> |             | <u>Fall 2011</u> |             |
|----------------------------------|------------------|-------------|------------------|-------------|------------------|-------------|
| Texas resident (in-district)     | 52,861           | 87%         | 48,807           | 86%         | 49,856           | 88%         |
| Texas resident (out-of-district) | 4,293            | 7%          | 4,368            | 8%          | 4,106            | 7%          |
| Non-resident tuition             | 3,713            | 6%          | 3,254            | 6%          | 2,844            | 5%          |
| Total                            | <u>60,867</u>    | <u>100%</u> | <u>56,429</u>    | <u>100%</u> | <u>56,806</u>    | <u>100%</u> |

Source:  
CBM001

Note:  
A change in administrative software changed the data accumulation beginning Fall 2004.

| Fall 2010     |             | Fall 2009     |             | Fall 2008     |             | Fall 2007     |             |
|---------------|-------------|---------------|-------------|---------------|-------------|---------------|-------------|
| Number        | Percent     | Number        | Percent     | Number        | Percent     | Number        | Percent     |
| 37,994        | 65%         | 34,988        | 67%         | 30,545        | 67%         | 28,825        | 67%         |
| 15,133        | 26%         | 13,021        | 25%         | 10,970        | 24%         | 10,112        | 24%         |
| 1,671         | 3%          | 1,509         | 3%          | 1,324         | 3%          | 1,161         | 3%          |
| 2,059         | 4%          | 1,783         | 3%          | 1,588         | 4%          | 1,533         | 4%          |
| 1,194         | 2%          | 1,048         | 2%          | 898           | 2%          | 787           | 2%          |
| <u>58,051</u> | <u>100%</u> | <u>52,349</u> | <u>100%</u> | <u>45,325</u> | <u>100%</u> | <u>42,418</u> | <u>100%</u> |

|               |             |               |             |               |             |               |             |
|---------------|-------------|---------------|-------------|---------------|-------------|---------------|-------------|
| 37,153        | 64%         | 33,503        | 64%         | 29,914        | 66%         | 27,784        | 66%         |
| 20,898        | 36%         | 18,846        | 36%         | 15,411        | 34%         | 14,634        | 34%         |
| <u>58,051</u> | <u>100%</u> | <u>52,349</u> | <u>100%</u> | <u>45,325</u> | <u>100%</u> | <u>42,418</u> | <u>100%</u> |

8.70

8.60

8.60

8.60

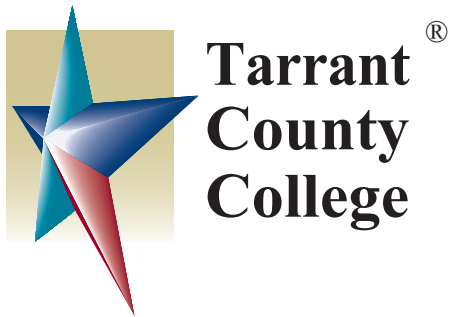
|               |             |               |             |               |             |               |             |
|---------------|-------------|---------------|-------------|---------------|-------------|---------------|-------------|
| 50,870        | 88%         | 45,937        | 88%         | 40,104        | 89%         | 37,301        | 88%         |
| 4,267         | 7%          | 4,002         | 8%          | 3,219         | 7%          | 3,463         | 8%          |
| 2,914         | 5%          | 2,410         | 4%          | 2,002         | 4%          | 1,654         | 4%          |
| <u>58,051</u> | <u>100%</u> | <u>52,349</u> | <u>100%</u> | <u>45,325</u> | <u>100%</u> | <u>42,418</u> | <u>100%</u> |

| Student Classification | Fall 2006     |             | Fall 2005     |             | Fall 2004     |             |
|------------------------|---------------|-------------|---------------|-------------|---------------|-------------|
|                        | Number        | Percent     | Number        | Percent     | Number        | Percent     |
| 00-30 hours            | 25,447        | 66%         | 25,784        | 67%         | 26,774        | 70%         |
| 31-60 hours            | 9,731         | 25%         | 9,536         | 25%         | 9,413         | 25%         |
| Unclassified           | 1,088         | 3%          | 965           | 2%          | 1,605         | 4%          |
| Associates             | 1,407         | 4%          | 1,485         | 4%          | 146           | 0%          |
| Bachelors              | 778           | 2%          | 818           | 2%          | 336           | 1%          |
| Total                  | <u>38,451</u> | <u>100%</u> | <u>38,588</u> | <u>100%</u> | <u>38,274</u> | <u>100%</u> |

| Semester Hour Load  | Fall 2006     |             | Fall 2005     |             | Fall 2004     |             |
|---------------------|---------------|-------------|---------------|-------------|---------------|-------------|
| 0-11 semester hours | 24,993        | 65%         | 24,696        | 64%         | 24,113        | 63%         |
| 12 & over           | 13,458        | 35%         | 13,892        | 36%         | 14,161        | 37%         |
| Total               | <u>38,451</u> | <u>100%</u> | <u>38,588</u> | <u>100%</u> | <u>38,274</u> | <u>100%</u> |

|                     |      |      |      |
|---------------------|------|------|------|
| Average course load | 8.70 | 8.70 | 8.41 |
|---------------------|------|------|------|

| Tuition Status                   | Fall 2006     |             | Fall 2005     |             | Fall 2004     |             |
|----------------------------------|---------------|-------------|---------------|-------------|---------------|-------------|
| Texas resident (in-district)     | 33,971        | 89%         | 34,242        | 89%         | 34,164        | 90%         |
| Texas resident (out-of-district) | 3,239         | 8%          | 3,171         | 8%          | 3,050         | 8%          |
| Non-resident tuition             | 1,241         | 3%          | 1,175         | 3%          | 1,060         | 2%          |
| Total                            | <u>38,451</u> | <u>100%</u> | <u>38,588</u> | <u>100%</u> | <u>38,274</u> | <u>100%</u> |





**TARRANT COUNTY COLLEGE DISTRICT  
 STATISTICAL SUPPLEMENT 16  
 STUDENT PROFILE  
 LAST TEN FISCAL YEARS  
 (UNAUDITED)**

|        | Fall 2013     |               | Fall 2012     |               | Fall 2011     |               |
|--------|---------------|---------------|---------------|---------------|---------------|---------------|
|        | Number        | Percent       | Number        | Percent       | Number        | Percent       |
| Gender |               |               |               |               |               |               |
| Female | 36,630        | 60.2%         | 34,426        | 61.0%         | 34,618        | 60.9%         |
| Male   | 24,237        | 39.8%         | 22,003        | 39.0%         | 22,188        | 39.1%         |
| Total  | <u>60,867</u> | <u>100.0%</u> | <u>56,429</u> | <u>100.0%</u> | <u>56,806</u> | <u>100.0%</u> |

| <u>Ethnic Origin</u> |               |               |               |               |               |               |
|----------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| White                | 27,512        | 45.2%         | 26,654        | 47.2%         | 28,408        | 50.0%         |
| Hispanic             | 15,991        | 26.3%         | 13,779        | 24.4%         | 12,642        | 22.3%         |
| African american     | 11,622        | 19.1%         | 11,008        | 19.5%         | 10,946        | 19.3%         |
| Asian                | 3,399         | 5.6%          | 3,211         | 5.7%          | 3,319         | 5.8%          |
| Native american      | 313           | 0.5%          | 296           | 0.5%          | 312           | 0.5%          |
| Other                | 2,030         | 3.3%          | 1,481         | 2.6%          | 1,179         | 2.1%          |
| Total                | <u>60,867</u> | <u>100.0%</u> | <u>56,429</u> | <u>100.0%</u> | <u>56,806</u> | <u>100.0%</u> |

| <u>Age</u>   |               |               |               |               |               |               |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Under 17     | 1,653         | 2.7%          | 1,348         | 2.4%          | 1,232         | 2.2%          |
| 17           | 3,317         | 5.5%          | 1,995         | 3.5%          | 2,048         | 3.6%          |
| 18           | 5,954         | 9.8%          | 5,509         | 9.8%          | 5,807         | 10.2%         |
| 19-21        | 16,884        | 27.7%         | 16,129        | 28.6%         | 16,204        | 28.4%         |
| 22-24        | 9,250         | 15.2%         | 8,575         | 15.2%         | 8,921         | 15.7%         |
| 25-30        | 9,855         | 16.2%         | 9,544         | 16.9%         | 9,714         | 17.1%         |
| 31-35        | 4,926         | 8.1%          | 4,908         | 8.7%          | 4,692         | 8.3%          |
| 36-50        | 7,277         | 12.0%         | 6,890         | 12.2%         | 6,744         | 11.9%         |
| 51-64        | 1,610         | 2.6%          | 1,415         | 2.5%          | 1,301         | 2.3%          |
| 65 and older | 141           | 0.2%          | 116           | 0.2%          | 143           | 0.3%          |
| Total        | <u>60,867</u> | <u>100.0%</u> | <u>56,429</u> | <u>100.0%</u> | <u>56,806</u> | <u>100.0%</u> |

|             |      |      |      |
|-------------|------|------|------|
| Average age | 26.0 | 26.0 | 25.8 |
|-------------|------|------|------|

Source:  
 CBM001

Note:  
 A change in administrative software changed the data accumulation beginning Fall 2004.

| Fall 2010     |               | Fall 2009     |               | Fall 2008     |               | Fall 2007     |               |
|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Number        | Percent       | Number        | Percent       | Number        | Percent       | Number        | Percent       |
| 34,864        | 60.1%         | 31,347        | 59.9%         | 27,371        | 60.4%         | 25,701        | 60.6%         |
| 23,187        | 39.9%         | 21,002        | 40.1%         | 17,954        | 39.6%         | 16,717        | 39.4%         |
| <u>58,051</u> | <u>100.0%</u> | <u>52,349</u> | <u>100.0%</u> | <u>45,325</u> | <u>100.0%</u> | <u>42,418</u> | <u>100.0%</u> |

|               |               |               |               |               |               |               |               |
|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 30,683        | 52.9%         | 29,333        | 56.0%         | 26,278        | 58.0%         | 25,308        | 59.6%         |
| 12,064        | 20.8%         | 10,412        | 19.9%         | 8,421         | 18.6%         | 7,472         | 17.6%         |
| 10,485        | 18.1%         | 8,647         | 16.5%         | 7,143         | 15.8%         | 6,429         | 15.2%         |
| 3,462         | 6.0%          | 3,121         | 6.0%          | 2,768         | 6.1%          | 2,464         | 5.8%          |
| 293           | 0.5%          | 253           | 0.5%          | 256           | 0.5%          | 192           | 0.5%          |
| 1,064         | 1.8%          | 583           | 1.1%          | 459           | 1.0%          | 553           | 1.3%          |
| <u>58,051</u> | <u>100.0%</u> | <u>52,349</u> | <u>100.0%</u> | <u>45,325</u> | <u>100.0%</u> | <u>42,418</u> | <u>100.0%</u> |

|               |               |               |               |               |               |               |               |
|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 1,093         | 1.9%          | 768           | 1.5%          | 468           | 1.0%          | 390           | 0.9%          |
| 1,853         | 3.2%          | 2,047         | 3.9%          | 1,675         | 3.7%          | 1,609         | 3.8%          |
| 5,858         | 10.1%         | 5,637         | 10.8%         | 5,146         | 11.4%         | 4,871         | 11.5%         |
| 16,736        | 28.8%         | 15,610        | 29.8%         | 14,218        | 31.4%         | 13,326        | 31.4%         |
| 9,340         | 16.1%         | 8,156         | 15.6%         | 7,136         | 15.7%         | 6,794         | 16.0%         |
| 10,303        | 17.7%         | 8,737         | 16.7%         | 7,228         | 15.9%         | 6,611         | 15.6%         |
| 4,668         | 8.0%          | 4,046         | 7.7%          | 3,306         | 7.3%          | 3,012         | 7.1%          |
| 6,823         | 11.8%         | 6,095         | 11.6%         | 5,157         | 11.4%         | 4,941         | 11.6%         |
| 1,277         | 2.2%          | 1,145         | 2.2%          | 906           | 2.0%          | 799           | 1.9%          |
| 100           | 0.2%          | 108           | 0.2%          | 85            | 0.2%          | 65            | 0.2%          |
| <u>58,051</u> | <u>100.0%</u> | <u>52,349</u> | <u>100.0%</u> | <u>45,325</u> | <u>100.0%</u> | <u>42,418</u> | <u>100.0%</u> |

25.6

25.6

25.3

25.3

| <u>Gender</u> | Fall 2006     |               | Fall 2005     |               | Fall 2004     |               |
|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|               | Number        | Percent       | Number        | Percent       | Number        | Percent       |
| Female        | 23,238        | 60.4%         | 22,869        | 59.3%         | 24,946        | 65.2%         |
| Male          | 15,213        | 39.6%         | 15,719        | 40.7%         | 13,328        | 34.8%         |
| Total         | <u>38,451</u> | <u>100.0%</u> | <u>38,588</u> | <u>100.0%</u> | <u>38,274</u> | <u>100.0%</u> |

| <u>Ethnic Origin</u> |               |               |               |               |               |               |
|----------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| White                | 23,424        | 61.0%         | 24,152        | 62.6%         | 24,271        | 63.4%         |
| Hispanic             | 5,780         | 15.0%         | 6,310         | 16.3%         | 5,832         | 15.2%         |
| African american     | 6,511         | 16.9%         | 5,366         | 13.9%         | 5,348         | 14.0%         |
| Asian                | 2,128         | 5.5%          | 2,058         | 5.3%          | 1,989         | 5.2%          |
| Native american      | 193           | 0.5%          | 214           | 0.6%          | 233           | 0.6%          |
| Other                | 415           | 1.1%          | 488           | 1.3%          | 601           | 1.6%          |
| Total                | <u>38,451</u> | <u>100.0%</u> | <u>38,588</u> | <u>100.0%</u> | <u>38,274</u> | <u>100.0%</u> |

| <u>Age</u>   |               |               |               |               |               |               |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Under 17     | 83            | 0.2%          | 95            | 0.3%          | 75            | 0.2%          |
| 17           | 715           | 1.9%          | 682           | 1.8%          | 690           | 1.8%          |
| 18           | 4,597         | 12.0%         | 4,464         | 11.6%         | 4,422         | 11.5%         |
| 19-21        | 12,310        | 32.1%         | 12,664        | 32.8%         | 12,511        | 32.7%         |
| 22-24        | 6,273         | 16.3%         | 6,576         | 17.0%         | 6,481         | 16.9%         |
| 25-30        | 6,159         | 16.0%         | 5,959         | 15.4%         | 5,776         | 15.1%         |
| 31-35        | 2,825         | 7.3%          | 2,906         | 7.5%          | 2,916         | 7.6%          |
| 36-50        | 4,671         | 12.1%         | 4,412         | 11.4%         | 4,653         | 12.2%         |
| 51-64        | 737           | 1.9%          | 758           | 2.0%          | 690           | 1.8%          |
| 65 and older | 81            | 0.2%          | 72            | 0.2%          | 60            | 0.2%          |
| Total        | <u>38,451</u> | <u>100.0%</u> | <u>38,588</u> | <u>100.0%</u> | <u>38,274</u> | <u>100.0%</u> |

|             |      |      |      |
|-------------|------|------|------|
| Average age | 25.6 | 25.5 | 25.5 |
|-------------|------|------|------|

**TARRANT COUNTY COLLEGE DISTRICT  
 STATISTICAL SUPPLEMENT 17  
 TRANSFER TO SENIOR INSTITUTIONS  
 2012-2013 GRADUATES, COMPLETERS AND NON-RETURNERS  
 (UNAUDITED)**

|  | Transfer<br>Student<br>Count<br><u>Academic</u> | Transfer<br>Student<br>Count<br><u>Technical</u> | Transfer<br>Student<br>Count<br><u>Tech-Prep</u> | Total of<br>all<br>Transfer<br>Students | % of<br>all<br>Transfer<br>Students |
|--|---|--|--|---|-------------------------------------|
| <b>Universities:</b>                         |   |  |  |   |                                     |
| Angelo State University                      | 34  | 5  |  | 39                                      | 0.27%                               |
| Lamar University                             | 15  | 5  |  | 20                                      | 0.14%                               |
| Midwestern State University                  | 127   | 33   |  | 160                                     | 1.11%                               |
| Prairie View A&M University                  | 35  | 15   | 1  | 51                                      | 0.35%                               |
| Sam Houston State University                 | 91  | 18   |  | 109                                     | 0.76%                               |
| Stephen F. Austin State University           | 246   | 34   |  | 280                                     | 1.95%                               |
| Sul Ross State University                    | 11  |  |  | 11                                      | 0.08%                               |
| Sul Ross State University - Rio Grande       | 1   |  |  | 1                                       | 0.01%                               |
| Tarleton State University                    | 816   | 247  | 42   | 1,105                                   | 7.68%                               |
| Texas A&M International University           | 2   |  |  | 2                                       | 0.01%                               |
| Texas A&M University                         | 706   | 47   | 2  | 755                                     | 5.25%                               |
| Texas A&M University - Central Texas         | 5   |  |  | 5                                       | 0.03%                               |
| Texas A&M University - Commerce              | 85  | 21   | 6  | 112                                     | 0.78%                               |
| Texas A&M University - Corpus Christi        | 28  | 5  |  | 33                                      | 0.23%                               |
| Texas A&M University - Kingsville            | 8   | 2  |  | 10                                      | 0.07%                               |
| Texas A&M University at Galveston            | 18  |  |  | 18                                      | 0.13%                               |
| Texas A&M University - San Antonio           | 3   |  |  | 3                                       | 0.02%                               |
| Texas Southern University                    | 18  | 9  |  | 27                                      | 0.19%                               |
| Texas State University - San Marcos          | 311   | 36   | 1  | 348                                     | 2.42%                               |
| Texas Tech University                        | 645   | 78   | 7  | 730                                     | 5.07%                               |
| Texas Woman's University                     | 713   | 190  | 15   | 918                                     | 6.38%                               |
| The University of Texas at Arlington         | 4,977   | 1,093  | 92   | 6,162                                   | 42.84%                              |
| The University of Texas at Austin            | 501   | 29   | 2  | 532                                     | 3.70%                               |
| The University of Texas at Brownsville       | 2   |  |  | 2                                       | 0.01%                               |
| The University of Texas at Dallas            | 205   | 30   | 3  | 238                                     | 1.65%                               |
| The University of Texas at El Paso           | 14  | 6  | 4  | 24                                      | 0.17%                               |
| The University of Texas - Pan American       | 4   | 2  |  | 6                                       | 0.04%                               |
| The University of Texas at San Antonio       | 25  | 3  |  | 28                                      | 0.19%                               |
| The University of Texas at Tyler             | 29  | 2  |  | 31                                      | 0.22%                               |
| The University of Texas of the Permian Basin | 31  | 5  |  | 36                                      | 0.25%                               |
| University of Houston                        | 76  | 6  |  | 82                                      | 0.57%                               |
| University of Houston - Downtown             |   | 1  |  | 1                                       | 0.01%                               |
| University of Houston - Clear Lake           |   |  | 1  | 1                                       | 0.01%                               |
| University of Houston - Victoria             | 6   | 4  |  | 10                                      | 0.07%                               |
| University of North Texas                    | 2,024   | 311  | 58   | 2,393                                   | 16.64%                              |
| University of North Texas at Dallas          | 44  | 8  | 6  | 58                                      | 0.40%                               |
| West Texas A&M University                    | 32  | 11   |  | 43                                      | 0.30%                               |
| <b>Total</b>                                 | <b>11,888</b>                                   | <b>2,256</b>                                     | <b>240</b>                                       | <b>14,384</b>                           | <b>100.00%</b>                      |

Source:

<http://www.txhighereddata.org/reports/performance/ctcasalf/ctcadd/>

**TARRANT COUNTY COLLEGE DISTRICT  
STATISTICAL SUPPLEMENT 18  
CAPITAL ASSET INFORMATION  
LAST NINE FISCAL YEARS  
(UNAUDITED)**

|   | <u>2014</u> | <u>2013</u> | <u>2012</u> | <u>2011</u> |
|---|-------------|-------------|-------------|-------------|
| Academic Buildings                              | 84          | 82          | 81          | 79          |
| Square footage                                  | 2,267,293   | 2,191,020   | 2,172,664   | 2,167,963   |
| Libraries                                       | 5           | 5           | 5           | 5           |
| Square footage                                  | 124,630     | 127,000     | 124,630     | 127,000     |
| Number of Volumes                               | 274,597     | 282,245     | 278,276     | 266,019     |
| Administrative and support<br>support buildings | 15          | 15          | 14          | 13          |
| Square footage                                  | 192,115     | 97,607      | 79,000      | 77,400      |
| Dining Facilities                               | 8           | 6           | 6           | 6           |
| Square footage                                  | 89,146      | 80,109      | 80,109      | 80,109      |
| Average daily customers                         | 2,138       | 2,402       | 2,200       | 2,345       |
| Athletic Facilities                             | 13          | 13          | 13          | 13          |
| Square footage                                  | 172,000     | 172,000     | 172,000     | 172,000     |
| Gymnasiums                                      | 4           | 4           | 4           | 4           |
| Fitness Centers                                 | 5           | 5           | 5           | 5           |
| Tennis Courts                                   | 3           | 3           | 3           | 3           |
| Plant facilities                                | 14          | 12          | 12          | 12          |
| Square footage                                  | 104,725     | 100,205     | 97,100      | 97,100      |
| Transportation                                  |             |             |             |             |
| Cars  | 24          | 25          | 65          | 52          |
| Light Trucks/Vans                               | 174         | 166         | 127         | 112         |
| Fire Trucks                                     | 2           |             |             |             |

Note:

(a) The District previously did not present this schedule and chose to implement prospectively.

| <u>2010</u> | <u>2009</u> | <u>2008</u> | <u>2007</u> | <u>2006 (a)</u> |
|-------------|-------------|-------------|-------------|-----------------|
| 60          | 52          | 41          | 40          | 42              |
| 2,030,332   | 2,021,500   | 1,625,000   | 1,611,000   | 1,611,000       |
| 5           | 5           | 4           | 4           | 4               |
| 127,000     | 127,000     | 113,000     | 113,000     | 113,000         |
| 253,989     | 237,318     | 212,591     | 249,630     | 255,062         |
| 11          | 10          | 8           | 8           | 8               |
| 70,500      | 69,000      | 66,000      | 66,000      | 66,000          |
| 5           | 5           | 4           | 4           | 4               |
| 79,000      | 79,000      | 61,000      | 61,000      | 61,000          |
| 2,230       | 1,308       | 1,380       | 1,208       | 1,075           |
| 13          | 13          | 12          | 12          | 12              |
| 172,000     | 172,000     | 166,000     | 166,000     | 166,000         |
| 4           | 4           | 4           | 4           | 4               |
| 5           | 5           | 4           | 4           | 4               |
| 3           | 3           | 2           | 2           | 4               |
| 11          | 11          | 10          | 10          | 11              |
| 91,000      | 91,000      | 56,000      | 56,000      | 56,000          |
| 44          | 44          | 41          | 41          | 22              |
| 127         | 130         | 128         | 120         | 128             |



# Federal Single Audit Section



**TARRANT COUNTY COLLEGE DISTRICT  
SCHEDULE E  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
YEAR ENDED AUGUST 31, 2014**

| Federal Grantor/<br>Pass-Through Grantor/<br>Program Title   | Federal<br>CFDA<br>Number | Pass<br>Through<br>Grantor's<br>Number | Pass Through<br>Disbursements<br>and<br>Expenditures |
|--|---------------------------|--|--|
| <b>U.S. DEPARTMENT OF EDUCATION</b>  |                           |  |  |
| Federal Direct Programs:   |                           |  |  |
| Student Financial Assistance Cluster   |                           |  |  |
| Federal Supplemental Educational Opportunity Grant   | 84.007                    |  | \$ 1,127,830   |
| Federal Work Study Program   | 84.033                    |  | 620,658  |
| Federal Pell Grant Program   | 84.063                    |  | 74,484,232   |
| Federal Direct Student Loans   | 84.268                    |  | 37,444,259   |
| Higher Education Institutional Aid   | 84.031A                   |  | 424,765  |
| TRIO Cluster   |                           |  |  |
| TRIO Student Support Services  | 84.042A                   |  | 268,186  |
| TRIO Upward Bound  | 84.047A                   |  | 722,384  |
| Total Direct from U.S. Department of Education   |                           |  | 115,092,314  |
| Pass-Through from:   |                           |  |  |
| Texas Education Agency   |                           |  |  |
| Adult Education - Basic Grants to States   | 84.002                    | 220-905                                | 204,041  |
| Texas Higher Education Coordinating Board  |                           |  |  |
| Career and Technical Education - Basic Grants to States  | 84.048                    | 124257                                 | (1,375)  |
| Career and Technical Education - Basic Grants to States  | 84.048                    | 142063                                 | 1,313,095  |
| MDRC Developmental Education Acceleration Project  | 84.372                    | R372A090010                            | 10,000   |
| Institute for Education Sciences   |                           |  |  |
| Developmental Education Acceleration Project   | 84.305A                   |  | 13,140   |
| Total U.S. Department of Education   |                           |  | 116,631,215  |
| <b>U.S. DEPARTMENT OF AGRICULTURE</b>  |                           |  |  |
| Pass-Through From:   |                           |  |  |
| Texas Workforce Commission   |                           |  |  |
| State Administrative Matching Grants for the Supplemental<br>Nutrition Assistance Program - Apprenticeship | 10.561                    | 0514ATP000                             | 25,600   |
| <b>U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT</b>  |                           |  |  |
| Pass-Through from:   |                           |  |  |
| Water from the Rock  |                           |  |  |
| Community Development Block Grants/Entitlement Grants  | 14.218                    |  | 19,722   |

**TARRANT COUNTY COLLEGE DISTRICT  
SCHEDULE E  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
YEAR ENDED AUGUST 31, 2014**

| Federal Grantor/<br>Pass-Through Grantor/<br>Program Title | Federal<br>CFDA<br>Number | Pass<br>Through<br>Grantor's<br>Number | Pass Through<br>Disbursements<br>and<br>Expenditures |
|--|---------------------------|--|--|
| <b>U.S. DEPARTMENT OF JUSTICE</b>                          |                           |  |  |
| Pass-Through from:   |                           |  |  |
| Bureau of Justice Assistance                               |                           |  |  |
| Bulletproof Vest   | 16.607                    |  | 1,836  |
| <b>U.S. DEPARTMENT OF LABOR</b>                            |                           |  |  |
| Pass-Through from:   |                           |  |  |
| WIA Cluster  |                           |  |  |
| North Central Texas Council of Governments                 |                           |  |  |
| Community Based Job Based Training                         | 17.269                    | CB20564-10-60-A-48                     | 1,795  |
| Texas Higher Education Coordinating Board                  |                           |  |  |
| Worker Train National Emergency Grant                      | 17.277                    | EM-24470-13-60-A-48                    | 33,693   |
| Texas Workforce Commission                                 |                           |  |  |
| College Credit for Heroes - WIA Title V Incentive Grants   | 17.267                    | 2913WSW007                             | 35,006   |
| Apprenticeship -WIA Dislocated Workers                     | 17.278                    | 0514ATP000                             | 85,963   |
| Total U. S. Department of Labor                            |                           |  | 156,457  |
| <b>NATIONAL ENDOWMENT FOR THE HUMANITIES</b>               |                           |  |  |
| Pass-Through From:   |                           |  |  |
| Gilder Lehrman Institute of American History               |                           |  |  |
| Civil War 150  | 45.164                    | GI-50416-12                            | 982  |
| Created Equal  | 45.164                    | GI-50416-12                            | 369  |
| Total National Endowment For The Humanities                |                           |  | 1,351  |
| <b>NATIONAL SCIENCE FOUNDATION</b>                         |                           |  |  |
| Pass-Through from:   |                           |  |  |
| University of Texas at El Paso                             |                           |  |  |
| LSAMP: A Model Senior Alliance                             | 47.076                    | 26-1008-4125                           | 8,539  |
| Texas A&M Engineering Experiment Station                   |                           |  |  |
| South Texas Aviation Maintenance Tech Ed Project           | 47.076                    | DUE-1205021                            | 27,858   |
| Total National Science Foundation                          |                           |  | 36,397   |

**TARRANT COUNTY COLLEGE DISTRICT  
SCHEDULE E  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
YEAR ENDED AUGUST 31, 2014**

| Federal Grantor/<br>Pass-Through Grantor/<br>Program Title | Federal<br>CFDA<br>Number | Pass<br>Through<br>Grantor's<br>Number | Pass Through<br>Disbursements<br>and<br>Expenditures |
|--|---------------------------|--|--|
| <b>U.S. SMALL BUSINESS ADMINISTRATION</b>                  |                           |  |  |
| Pass-Through from:   |                           |  |  |
| North Texas Small Business Development Center              |                           |  |  |
| Small Business Development Centers                         | 59.037                    | SBAHQ-12-B-0051                        | 75,649   |
| Small Business Development Centers                         | 59.037                    |  | 166,457  |
| Small Business Job Act Program                             | 59.037                    | 1-603001-0152                          | <u>52,225</u>  |
| Total Small Business Administration                        |                           |  | 294,331  |
| <b>DEPARTMENT OF HEALTH AND HUMAN SERVICES</b>             |                           |  |  |
| Pass-Through from:   |                           |  |  |
| Substance Abuse and Mental Health Services Administration  |                           |  |  |
| Suicide Prevention Pilot                                   | 93.243                    | 1U79SM060533-01                        | 94,484   |
| Texas Education Agency                                     |                           |  |  |
| Temporary Assistance for Needy Families                    | 93.558                    | 220-905                                | 19,002   |
| Texas Workforce Commission                                 |                           |  |  |
| Temporary Assistance for Needy Families - Apprenticeship   | 93.558                    | 0514ATP000                             | <u>71,172</u>  |
| Total Department of Health and Human Services              |                           |  | 184,658  |
| <b>NATIONAL INSTITUTE OF GENERAL MEDICAL SCIENCES</b>      |                           |  |  |
| Pass-Through from:   |                           |  |  |
| Texas Woman's University                                   |                           |  |  |
| Biomedical Research and Research Training                  | 93.859                    | R25GM58397-10                          | <u>183</u>   |
| Total Federal Financial Assistance                         |                           |  | <u><u>\$ 117,351,750</u></u>                         |

See Notes to Schedule on Following Page

**TARRANT COUNTY COLLEGE DISTRICT  
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

**NOTE 1. FEDERAL ASSISTANCE RECONCILIATION**

Federal Revenues – per Schedule of Expenditures of Federal Awards:

|  |                           |
|--|---------------------------|
| Federal Grants and Contracts – per Schedule A                                | \$ 3,217,611              |
| Federal Grants and Contracts – per Schedule C                                | 76,657,485                |
| Direct Loans   | 37,444,259                |
| Veterans' Administration   | <u>32,395</u>             |
| <br>Total Federal Revenues per Schedule<br>of Expenditures of Federal Awards | <br><u>\$ 117,351,750</u> |

**NOTE 2. SIGNIFICANT ACCOUNTING POLICIES USED IN PREPARING THE SCHEDULE**

The expenditures included in the schedule are reported for the District's fiscal year. Expenditure reports to funding agencies are prepared on the award period basis. The expenditures reported above represent funds which have been expended by the District for the purposes of the award. The expenditures reported above may not have been reimbursed by the funding agencies as of the end of the fiscal year. Some amounts reported in the schedule may differ from amounts used in the preparation of the financial statements. Separate accounts are maintained for the different awards to aid in the observance of limitations and restrictions imposed by the funding agencies. Management believes they have followed all applicable guidelines issued by various entities in the preparation of the schedule.

**NOTE 3. STUDENT LOANS PROCESSED AND ADMINISTRATIVE COSTS RECOVERED**

| <u>Federal Grantor/<br/>CFDA Number/Program Name</u> | <u>New Loans<br/>Processed</u> | <u>Admin<br/>Cost<br/>Recovered</u> | <u>Total Loans<br/>Processed &amp;<br/>Admin Cost<br/>Recovered</u> |
|--|--------------------------------|-------------------------------------|---|
| U.S. Department of Education:                        |                                |                                     |   |
| 84.268 Direct Loans                                  | <u>\$ 37,444,259</u>           | <u>\$ -</u>                         | <u>\$ 37,444,259</u>  |



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED  
IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Trustees  
Tarrant County College District

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Tarrant County College District (the District) as of and for the year ended August 31, 2014, and the related notes to the financial statements, and have issued our report thereon dated December 8, 2014.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Texas Public Funds Investment Act**

We have also performed tests designed to verify the District's compliance with the requirements of the Texas Public Funds Investment Act. During the year ended August 31, 2014, no instances of noncompliance were found.

To the Board of Trustees  
Tarrant County College District

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Weaver and Tidwell, L.L.P.*  
WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
December 8, 2014



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR  
EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER  
COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

To the Board of Trustees  
Tarrant County College District

**Report on Compliance for Each Major Federal Program**

We have audited the compliance of Tarrant Country College District (the District) with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended August 31, 2014. The District's major federal programs are identified in the summary of auditor's results section of the accompanying federal schedule of findings and questioned costs.

**Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

**Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the District's compliance.

**Opinion on Each Major Federal Program**

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended August 31, 2014.

To the Board of Trustees  
Tarrant County College District

## Report on Internal Control over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program as a basis for designing auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

*Weaver and Tidwell, L.L.P.*  
WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
December 8, 2014



**TARRANT COUNTY COLLEGE DISTRICT  
FEDERAL SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED AUGUST 31, 2014**

**Section I. Summary of Auditor's Results**

*Financial Statements*

The type of auditor's report issued: Unmodified

Internal Control over Financial reporting:

- Material weakness(es) identified \_\_\_\_\_ yes   X   no
- Significant deficiencies identified that are not considered to be material weaknesses? \_\_\_\_\_ yes   X   none reported

Noncompliance material to financial statements noted? \_\_\_\_\_ yes   X   no

*Federal Awards*

Internal control over major programs:

- Material weakness(es) identified \_\_\_\_\_ yes   X   no
- Significant deficiencies identified that are not considered to be material weaknesses? \_\_\_\_\_ yes   X   none reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133? \_\_\_\_\_ yes   X   no

Identification of major programs:

Student Financial Assistance Cluster  
TRIO Cluster  
Higher Education Institutional Aid

Dollar threshold used to distinguish between type A and type B programs: \$300,000

Auditee qualified as low-risk auditee?   X   yes \_\_\_\_\_ no

**TARRANT COUNTY COLLEGE DISTRICT  
FEDERAL SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED AUGUST 31, 2014  
(CONTINUED)**

**Section II. Financial Statement Findings**

There were no findings relating to internal control or compliance which are required to be reported in accordance with Government Auditing Standards.

**Section III. Federal Award Findings and Questioned Costs**

There were no findings relating to internal control or compliance which are required to be reported in accordance with Government Auditing Standards.

**Section IV. Corrective Action Plan**

The current year audit of federal awards disclosed no findings that require a corrective action plan.

**Section V. Prior Year Audit Findings**

There were no prior year audit findings.

# State Single Audit Section

**TARRANT COUNTY COLLEGE DISTRICT  
SCHEDULE F  
SCHEDULE OF EXPENDITURES OF STATE AWARDS  
YEAR ENDED AUGUST 31, 2014**

| <u>Grant Agency / Program Title</u>                         | <u>Grant Contract Number</u> | <u>Expenditures</u>        |
|---|------------------------------|----------------------------|
| <b>TEXAS WORKFORCE COMMISSION</b>                           |                              |                            |
| Apprenticeship  | 0514ATP000                   | \$ 181,585                 |
| Skills Development Fund - GE Manu Solutions                 | 0512SDF003                   | (5,634)                    |
| Skills Development Fund - Weir SPM                          | 0512SDF004                   | 93,659                     |
| Skills Development Fund - General Manufacturing             | 0513SDF000                   | 609,805                    |
| Skills Development Fund - Manufacturing consortium          | 0514SDF000                   | <u>30,385</u>              |
| Total Texas Workforce Commission                            |                              | 909,800                    |
| <b>TEXAS EDUCATION AGENCY</b>                               |                              |                            |
| Adult Basic Education Program                               | 220-905                      | 35,537                     |
| <b>TEXAS HIGHER EDUCATION COORDINATING BOARD</b>            |                              |                            |
| Work Study  | 9121641M                     | 172,500                    |
| Be On Time  | 9400160H                     | 22,614                     |
| Toward Excellence, Access and Success Grant I               | 9122064M                     | 2,516,543                  |
| Texas Educational Opportunity Grant                         | 9122062M                     | 1,739,857                  |
| Professional Nursing Shortage Reduction - 2011              | 9106843M                     | 23,005                     |
| Professional Nursing Shortage Over 70% Program - 2010       | 9000122M                     | 22,913                     |
| Professional Nursing Shortage Over 70% Program - 2011       | 9105206M                     | 108,099                    |
| Accelerated Decelopmental Education Pilot Project - ModMath | 9120873M                     | 22,498                     |
| Adult Basic Education Innovation Grants                     | 9123413M                     | 43,088                     |
| Top 10% Scholarship   | 9121722M                     | 59,600                     |
| Texas Science, Technology Engineering and Math T-STEM       | 9122123M                     | <u>176,230</u>             |
| Total Texas Higher Education Coordinating Board             |                              | 4,906,947                  |
| <b>DALLAS COUNTY COMMUNITY COLLEGE</b>                      |                              |                            |
| Small Business Development Center                           | SBAHQ-12-B-0051              | 26,700                     |
| Small Business Development Center                           |                              | <u>1,115</u>               |
| Total Dallas County Community College                       |                              | <u>27,815</u>              |
| Total State Financial Assistance                            |                              | <u><u>\$ 5,880,099</u></u> |

See Notes to Schedule on Following Page

**TARRANT COUNTY COLLEGE DISTRICT  
NOTES TO SCHEDULE OF EXPENDITURES OF STATE AWARDS**

**NOTE 1. STATE ASSISTANCE RECONCILIATION**

State Revenues – per Schedule of Expenditures of State Awards:

State Grants and Contracts – per Schedule A \$ 5,880,099

Total State Revenues per Schedule of Expenditures of State Awards \$ 5,880,099

**NOTE 2. SIGNIFICANT ACCOUNTING POLICIES USED IN PREPARING THE SCHEDULE**

The expenditures included in the schedule are reported for the District's fiscal year. Expenditure reports to funding agencies are prepared on the award period basis. The expenditures reported above represent funds, which have been expended by the District for the purposes of the award. The expenditures reported above may not have been reimbursed by the funding agencies as of the end of the fiscal year. Separate accounts are maintained for the different awards to aid in the observance of limitations and restrictions imposed by the funding agencies. Management believes they have followed all applicable guidelines issued by various entities in the preparation of the schedule.



## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY UGMS SINGLE AUDIT CIRCULAR

To the Board of Trustees  
Tarrant County College District

### **Report on Compliance for Each Major State Program**

We have audited the compliance of Tarrant Country College District (the District) with the types of compliance requirements described in the Texas Governor's Office of Budget and Planning, *Uniform Grant Management Standards (UGMS)* which includes the *State of Texas Single Audit Circular* that could have a direct and material effect on each of the District's major state programs for the year ended August 31, 2014. The District's major state programs are identified in the summary of auditor's results section of the accompanying state schedule of findings and questioned costs.

### **Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its state programs.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of the District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and *UGMS State of Texas Single Audit Circular*. Those standards and UGMS Single Audit Circular require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the District's compliance.

### **Opinion on Each Major State Program**

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended August 31, 2014.

To the Board of Trustees  
Tarrant County College District

## Report on Internal Control over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program as a basis for designing auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with UGMS Single Audit Circular, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of UGMS Single Audit Circular. Accordingly, this report is not suitable for any other purpose.

*Weaver and Tidwell, L.L.P.*  
WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
December 8, 2014

**TARRANT COUNTY COLLEGE DISTRICT  
STATE SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED AUGUST 31, 2014**

**Section I. Summary of Auditor's Results**

*Financial Statements*

The type of auditor's report issued: Unmodified

Internal Control over Financial reporting:

- Material weakness(es) identified \_\_\_\_\_ yes   X   no
- Significant deficiencies identified that are not considered to be material weaknesses? \_\_\_\_\_ yes   X   none reported

Noncompliance material to financial statements noted? \_\_\_\_\_ yes   X   no

*State Awards*

Internal control over major programs:

- Material weakness(es) identified \_\_\_\_\_ yes   X   no
- Significant deficiencies identified that are not considered to be material weaknesses? \_\_\_\_\_ yes   X   none reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of the Uniform Grant Management Standards Single Audit Circular? \_\_\_\_\_ yes   X   no

Identification of major programs:

Toward Excellence, Access and Success Grant I



**TARRANT COUNTY COLLEGE DISTRICT  
STATE SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED AUGUST 31, 2014  
(CONTINUED)**

Dollar threshold used to distinguish  
between type A and type B programs: \$300,000

Auditee qualified as low-risk auditee?   X   yes      no

**Section II. Financial Statement Findings**

There were no findings relating to internal control or compliance which are required to be reported in accordance with Government Auditing Standards.

**Section III. State Award Findings and Questioned Costs**

There were no findings relating to internal control or compliance which are required to be reported in accordance with the Uniform Grant Management Standards Single Audit Circular.

**Section IV. Corrective Action Plan**

The current year audit of federal awards disclosed no findings that require a corrective action plan.

**Section V. Prior Year Audit Findings**

There were no prior year audit findings.



Tarrant County College District  
Finance Department  
1500 Houston Street  
Fort Worth, Texas 76102  
[www.tccd.edu](http://www.tccd.edu)